



Etheridge Shire Council

NOTICE OF MEETING

Meeting: General Meeting

Date: Wednesday, 17 August 2022

Location: **Council Chambers,
Georgetown**

Commencing: **9.00am**

Councillors: Cr Hughes
Cr Royes
Cr Haase
Cr Gallagher
Cr Barns

Agenda Attached

Ken Timms
CHIEF EXECUTIVE OFFICER

CONFIDENTIAL

Local Government Act 2009

The principles (s4(2)) of the Act are:

- Transparent and effective processes, and decision-making in the public interest
- Sustainable development and management of assets and infrastructure, and delivery of effective services
- Democratic representation, social inclusion and meaningful community engagement
- Good governance of, and by, local government
- Ethical and legal behavior of councillors and local government employees

S.275 – Local Government Regulation 2012

275 Closed meetings

- (1) A local government or committee may resolve that a meeting be closed to the public if its councillors or members consider it necessary to close the meeting to discuss –
 - Appointment, dismissal or discipline of a CEO or a BCC senior executive employee
 - Legal advice obtained by the Council or legal proceedings involving the Council
 - Matters that may directly affect the health and safety of an individual or group
 - Negotiations relating to a commercial matter involving the Council
 - Negotiations relating to the taking of land by the Council under the *Acquisition of Land Act 1967*
 - A matter required to be kept confidential under a law of, or formal arrangement with, the Commonwealth or a State
 - Industrial matters affecting employees
 - The Council budget
 - Rating concessions
- (2) A resolution that a meeting be closed must state the nature of the matters to be considered while the meeting is closed.
- (3) A local government or committee must not make a resolution (other than a procedural resolution) in a closed meeting.

Conflict of Interest Obligations

Reference is made to Section 150EL of the Local Government Act 2009. Specifically, the obligation of Councillors when they first become aware they have a conflict of interest to make the Chief Executive Officer aware in writing or if in a meeting, ensure they declare immediately.

AGENDA

1. OPENING OF THE MEETING AND SIGNING OF THE ATTENDANCE BOOK
2. ACKNOWLEDGEMENT TO COUNTRY
3. PRAYER
4. APOLOGIES, CONDOLENCES AND CONGRATULATIONS
5. CONFIRMATION OF GENERAL MEETING MINUTES
6. CONSIDERATION OF BUSINESS ARISING FROM GENERAL MEETING MINUTES
7. CONSIDERATION OF DCS OPEN SESSION REPORTS
8. CONSIDERATION OF DES OPEN SESSION REPORTS
9. CONSIDERATION OF CEO OPEN SESSION REPORTS
10. CONSIDERATION OF GENERAL BUSINESS
11. CONCLUSION

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Etheridge Shire Council

UNCONFIRMED MINUTES

GENERAL MEETING OF

ETHERIDGE SHIRE COUNCIL

HELD COUNCIL CHAMBERS,
GEORGETOWN

ON WEDNESDAY 20 JULY 2022

COMMENCING AT 10.42AM

ETHERIDGE SHIRE COUNCIL

MINUTES OF THE GENERAL MEETING

HELD AT COUNCIL CHAMBERS, GEORGETOWN

ON WEDNESDAY 20TH JULY 2022

COMMENCING AT 10.42AM

ATTENDANCE

Crs, Barry Hughes, Laurell Royes, Cameron Barns, Joe Haase and Tony Gallagher

OFFICERS PRESENT

Mr. Ken Timms, Chief Executive Officer
Mr. David Fletcher, Director of Engineering Services
Mr. Andrew McKenzie, Director of Corporate Services
Miss Logan Bethel, Executive Assistant

GALLERY

The Chair declared the meeting open at 10.42am and welcomed all in attendance.

ATTENDANCE

Mrs Renee Bester, Raters Officer entered the meeting at 10.42am.

ACKNOWLEDGEMENT TO COUNTRY

We would like to acknowledge the traditional owners of this land and pay our respects to the Elders past, present and future for they hold the history, cultural practice and traditions, of their people."

PRAYER

"We ask that today you give us wisdom to make good decisions to benefit our communities. Help us see what will benefit our shire and give us hearts to serve others. Amen".

DECLARATION OF CONFLICTS OF INTEREST

Cr Royes declared a prescribed interest for item 3 on the Closed Agenda regarding Gulf Developmental Road 92C CN – 18620 Supply and Deliver Concrete and Stabilized Sand. Cr Royes will leave the room during discussions on this matter and will not vote.

Cr Haase declared a Conflict of Interest for Item 5 on the Open Agenda regarding the RADF Advisory Committee Meeting. Cr Haase will leave the room during discussions on this matter and will not vote.

APOLOGIES, CONDOLENCES & CONGRATULATIONS

Council would like to congratulate Soonmin & Karen Kwon on the arrival of their baby girl Zia Brynn Kwon.

Council would like to congratulate Tye & Ashlyn Ryan on the arrival of their baby girl Spencer Lea Anna Ryan.

Council would like to congratulate Heath & Zane Bethel on their recent signing with the NRL's Canberra Raiders.

CONSIDERATION OF MINUTES

General Meeting Minutes – Wednesday 15th June 2022

Corrections:

Nil

RESOLUTION:

That the Minutes of the General Council Meeting held at Georgetown on Wednesday 15th June 22 be confirmed.

MOVED: Cr. Gallagher

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.01
5/0

BUSINESS ARISING FROM GENERAL MEETING MINUTES

Cr Royes-

Requested an update on the progress of the Einasleigh Common Yards.

Requested an update on the progress of Rural Addressing.

Requested an update on the Giveway and Speed Signage on the East and West entrances into Einasleigh.

Cr Barns-

Requested an update on the Waste Transfer Station at Forsayth and why funding for this project was unsuccessful. Cr Barns was advised there was funding in Council's budget.

22.04.07- Requested an update on Colleen Taylors request for funding for her research project.

Cr Haase-

22.06.20/22- Requested an update on Councils intent of purchasing 2 houses in Georgetown.

CONSIDERATION OF OPEN REPORTS

DIRECTOR CORPORATE SERVICES

Briefing Report

RESOLUTION

That Council acknowledges and receives the Director of Corporate and Community Services' Briefing Report.

MOVED: Cr. Gallagher

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.02DCS
5/0

1

Financial Report (Actual v Budget) for the period 1 July 2021 to 30 June 2022

EXECUTIVE SUMMARY

Section 204 of the Local Government Regulation 2012 requires the Chief Executive Officer to present a Financial Report of its accounts to the Local Government at least monthly.

RESOLUTION

That Council pursuant Section 204 of the Local Government Regulation 2012, resolve to adopt the monthly Financial Report the period ending 30th June 2022, as presented.

MOVED: Cr. Royes

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.03DCS
5/0

2

Etheridge Show Day Holiday

EXECUTIVE SUMMARY

Council has received correspondence from the Department of Industrial Relations seeking Council's nomination(s) for the Shire's Agricultural Show and / or Special Holidays for 2023.

Online publishing of special holiday dates occurs only after all applications from Councils have been received and approved by the minister and published in the Queensland Government Gazette. Closing date to nominate your special holiday for 2023 is 30 July 2022

RESOLUTION

That Council adopt Friday 4 August 2023 as Etheridge Special Holiday titled Etheridge Show Day.

MOVED: Cr. Haase

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.04DCS
5/0

3

Intent to Sell for Rate Arrears

EXECUTIVE SUMMARY

Council resolved to initiate sale proceedings for arrears of Rates against a number of properties at its February meeting. Having served the initial Notices of Intention to Sell, and waited the mandated period, Council is able to take the next step in progressing the sale process – setting the reserve price. Under legislation, Council has 2 options: -

1. Market value – which requires a valuation report prepared by a licensed valuer; or
2. The higher of the unimproved capital value or rate arrears.

Two properties (assessment #00254-20000-000 & #00265-17000-000) will be proceeding to auction.

RESOLUTION

That Council resolve to set the reserve price for both properties as the greater of the unimproved capital value or the outstanding rates & charges.

MOVED: Cr. Barns

SECONDED: Cr. Hughes

CARRIED
RESOLUTION #22.07.05DCS
5/0

4

Draft Town Common Policy

EXECUTIVE SUMMARY

Further to previous resolutions, a draft Town Common Policy has been prepared to guide the management of

Council's Town Commons as well as managing agistment upon town commons.

RESOLUTION

That Council adopt the Town Common Policy as presented and grant agistees a period of six (6) months to phase in changes introduced by the Policy.

MOVED: Cr. Royes

SECONDED: Cr. Hughes

CARRIED
RESOLUTION #22.07.06DCS
5/0

ATTENDANCE

Cr Haase declared a Conflict of Interest for the RADF Committee Meeting report and left the meeting at 11.57am.

5

RADF Committee Meeting

EXECUTIVESUMMARY

Regional Arts Development Fund (RADF) held their first Advisory Committee meeting on 13 July 2022. A number of recommendations were made for Council's approval – see attached Unconfirmed Minutes.

RESOLUTION

That Council accept the minutes and recommendations that the RADF Advisory Committee have made at their meeting 13 July 2022.

MOVED: Cr. Barns

SECONDED: Cr. Gallagher

CARRIED
RESOLUTION #22.07.07DCS
4/0

ATTENDANCE

Cr Haase returned to the meeting at 12.14pm.

ADJOURNMENT

Council adjourned for lunch at 12.14pm.

ATTENDANCE

Mrs Renee Bester, Rates Officer, left the meeting during adjournment for lunch.

RESUMPTION

Council resumed the meeting at 12.48pm.

CONSIDERATION OF OPEN SESSION REPORTS

DIRECTOR ENGINEERING SERVICES

Briefing Report

RESOLUTION

That Council acknowledges and receives the Director of Engineering Services' Briefing Report.

MOVED: Cr. Barns

SECONDED: Cr. Hughes

CARRIED
RESOLUTION #22.07.08DES
5/0

1

Shire Roads Provision of Sealing Operations

EXECUTIVESUMMARY

A tender was place with Local Buy for Supply and Delivery of Full Bitumen Service to reseal Georgetown/Forsayth Town Streets, Georgetown Airport, Forsayth to Einasleigh Road and Cobbold Gorge Road.

RPQ Pty Ltd were the only sealing company that supplied the line marking in their tender which provides the best option for these works.

Tenders were assessed and ranked by price and meeting the criteria in the tender.

RESOLUTION

That Council resolves to accept the tender provided by RPQ Mackay Pty Ltd for the Supply and Delivery of Full Bitumen Service to the value of \$1,086,739.88 Incl GST

MOVED: Cr. Haase

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.09DES
5/0

CONSIDERATION OF OPEN SESSION REPORTS

CHIEF EXECUTIVE OFFICER

Briefing Report

RESOLUTION

That Council acknowledges and receives the Chief Executive Officer's Briefing Report.

MOVED: Cr. Royes

SECONDED: Cr. Hughes

CARRIED
RESOLUTION #22.07.10CEO
5/0

EXECUTIVE SUMMARY

It has been arranged for a deputation of Mayors from FNQROC to go to Canberra to meet up with Federal Politician and Policy Makers. The Chief Executive Officer is seeking for Mayor Barry Hughes to attend the same.

RESOLUTION

That Council authorise the Mayor Barry Hughes attend the FNQROC deputation to Australian Parliament House, Canberra on behalf of the Etheridge Shire Council.

MOVED: Cr. Royes

SECONDED: Cr. Haase

CARRIED
RESOLUTION #22.07.11CEO
5/0

EXECUTIVE SUMMARY

The below motion has been proposed to be put forward from Etheridge Shire Council at the 2022 LGAQ Annual Conference.

RESOLUTION

That Etheridge Shire Council put forward the following motion at the 2022 LGAQ Annual Conference for consideration.

“The LGAQ calls on the State Government to dedicate long term funding arrangements for water and sewer network investment to allow more accurate long term financial forecasting and ensure regulated services meet minimum community standards.”

MOVED: Cr. Gallagher

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.12CEO
5/0

ATTENDANCE

Cr Barns left the meeting at 2.00pm and returned at 2.01pm.

EXECUTIVE SUMMARY

Further investigations have been undertaken in securing potential Cotton Gin. It is recommended that Council host a Round Table to confirm that there is interest in progressing this project.

RESOLUTION

That Council request Management organise a suitable forum to gain interest in the Etheridge Agriculture Precinct to establish a cotton gin within the Shire.

MOVED: Cr. Hughes

SECONDED: Cr. Gallagher

CARRIED
RESOLUTION #22.07.13CEO
5/0

ATTENDANCE

Mr Andrew McKenzie left the meeting at 2.05pm and returned at 2.09pm.

1.

2022 Christmas Closure

EXECUTIVE SUMMARY

Each year council has closed the Shire operations over the Christmas and New Year period to allow staff to enjoy the festive season with family and friends, in appreciation of the dedication to Council throughout the year.

RESOLUTION

That Council:
Endorses the closure of;

- The Shire and Depot Administration Offices, Terrestrial Centre, Little Gems Children's Centre, Town Crew and Workshop from 22nd December 2022 to 8th January 2023 with return to work date being Monday 9th January 2023.
- The Road and RMPC Crews from Thursday 22nd December to 16th January 2023 with return to work being Tuesday 17th January 2023.

Subject to appropriate on call arrangements with senior staff being put in place for emergency matters.

MOVED: Cr Royes.

SECONDED: Cr. Gallagher

CARRIED
RESOLUTION #22.07.14CEO
5/0

CONSIDERATION OF CLOSED SESSION REPORTS

DIRECTOR ENGINEERING SERVICES

RESOLUTION

That Council go into closed session at 2.23pm to discuss Tender Submissions under section 254J of the Local Government Regulation 2012 which states that

- (1) A local government may resolve that all or part of a meeting of the local government be closed to the public.
- (2) A committee of a local government may resolve that all or part of a meeting of the committee be closed to the public.

MOVED: Cr. Haase

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.15
5/0

COMING OUT OF CLOSED SESSION

RESOLUTION

That Council come out of closed session at 2.42pm.

MOVED: Cr. Barns

SECONDED: Cr. Royes

CARRIED
RESOLUTION #22.07.16
5/0

CONSIDERATION OF CLOSED SESSION REPORTS

DIRECTOR ENGINEERING SERVICES

1.

Cobbold Gorge Road Culvert Base Installation and Culvert Installation

EXECUTIVE SUMMARY

With the tenders received there was a large price gap between the two tenders received. Whilst Durack Civil has not done any work for Etheridge Shire Council they do carry out works all over Queensland. NCH Civil have worked for Etheridge Shire Council on the Kennedy Developmental Road Project for the past three years doing all the drainage works with there labour under Council supervision.

NCH Civil have produced good standard of work on the Kennedy and would have no issue in carrying these works out to the standards and specifications called for in the tender documents.

There will be saving in this tendered price also with a reduction in the required amount of slopes and margins for the project. This will be determined on site, but it is envisaged that a reduction of 240k plus can be saved from these reductions.

RESOLUTION

That Council resolves to accept the following Tender from NCH Civil to the value of \$981,469.94 Excl GST

MOVED: Cr. Royes

SECONDED: Cr. Gallagher

CARRIED
RESOLUTION #22.07.17DES
5/0

2.

Supply and Delivery of Light Vehicles

EXECUTIVE SUMMARY

The 2022/2023 budget provides for the procurement of 22 light vehicles in the plant replacement budget. Due to delays in delivery of plant a decision was made to tender for all the light vehicles which has bought forward the purchase of 12 light vehicles from the 23/24 and 24/25 financial years. This is due to delays in vehicle availability and to fact that a lot of these vehicles are going to start costing Council due to there age and the required maintenance to keep them in road worthy and safe condition.

In accordance with relevant legislation and the Etheridge Shire Council Procurement Policy, Tenders for these items of light vehicles were invited in late April 2022 and closed May 2022. Tenders for these light vehicles were sourced though Local Buy tender arrangements Motor Vehicles BUS233-1112. The tender evaluation process was completed and the detail of each Tender is provided in this report.

RESOLUTION

That Council resolves to accept the following Tenders from the three suppliers listed below;

1. Pacific Toyota for 11 4x4 dual cab Hilux' as listed below to the value of \$465,577.41
Plant ID No; 1015, 1025, 1077, 1086, 1098, 1117, 1135, 1216, 1237, 1247, 1258.
2. Mike Carney Toyota for 2 4x4 dual cab Hilux' and 3 Prados to the value of \$213,006.75.
Plant ID No; 1126, 1159, 1163, 1209, 1261.
3. Mareeba Mazda for 5 4x4 dual cab BT-50 to the value of \$250,500.00
Plant ID No; 1036, 1046, 1066, 1093, 1221.

MOVED: Cr. Hughes

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.18DES
5/0

ADJOURNMENT

Council adjourned at 2.44pm.

RESUMPTION

Council resumed the meeting at 2.48pm

CONSIDERATION OF CLOSED SESSION REPORTS

DIRECTOR ENGINEERING SERVICES

RESOLUTION

That Council go into closed session at 2.48pm to discuss Tender Submissions under section 254J of the Local Government Regulation 2012 which states that

(1) A local government may resolve that all or part of a meeting of the local government be closed to the public.

(2) A committee of a local government may resolve that all or part of a meeting of the committee be closed to the public.

MOVED: Cr. Royes

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.19
5/0

ATTENDANCE

Cr Royes declared a prescribed interest for item 3 in the Closed Agenda and left the meeting at 2.48pm.

COMING OUT OF CLOSED SESSION

RESOLUTION

That Council come out of closed session at 2.50pm.

MOVED: Cr. Barns

SECONDED: Cr. Haase

CARRIED
RESOLUTION #22.07.20
4/0

3.

Gulf Developmental Road 92C CN- 18620 Supply and Deliver Concrete and Stabilized Sand

EXECUTIVESUMMARY

Quotes were assessed and ranked by price and previous performance on past projects.

Bolwarra Enterprises have provided the best price. Due to the significant price difference between the two suppliers of \$114,012.25 Incl GST it would be hard to justify not using Bolwarra Enterprises for the project.

Only two quotes were called due to other suppliers not responding due to them not being competitive due to distances they have to supply from.

As seen above with the price difference, Kidner Contracting supply out of Ravenshoe which increases cost due to delivery distance and Bolwarra supply from Routh Quarry.

RESOLUTION

That Council resolves to accept the quote provided by Bolwarra Enterprises for the Supply and Delivery of Concrete and Stabilized Sand to the value of \$409,007.50 Incl GST

MOVED: Cr. Barns

SECONDED: Cr. Gallagher

CARRIED
RESOLUTION #22.07.21DES
4/0

ATTENDANCE

Cr Royes returned to the meeting at 2.51pm.

Cr Gallagher left the meeting at 2.51pm and returned at 2.52pm.

GENERAL BUSINESS

Cr Gallagher

- Request for cattle proof fencing around Big Reef dam
- Picnic Tables and Seating for the Recreation Facilities at the Charleston Dam
- Do councillors think we could approach the State Government and say give us 10 Million dollars and we will take over all responsibility of this road. We could then use our TIDS funds on this road to complete the bitumen. As you are aware this is a major road to an award winning attraction and Charleston Dam which has untapped potential. I realise this includes the Main Street in Georgetown and we have funds allocated in the budget to enhance the street. Would this be a problem?

RESOLUTION

That Council request a comprehensive report outlining the pros and cons of de-maining the Georgetown-Forsayth road to be presented at a future General Meeting.

MOVED: Cr. Gallagher

SECONDED: Cr. Barns

CARRIED
RESOLUTION #22.07.22DES
5/0

Cr Barns

- School Bus issue in Mt Surprise- can council do something toward this issue? May lose child attendance numbers at school.
- Requested an update on Opening Grade for Oak Park/Kidston Gilberton Roads.
- Has council given further consideration for a contract town ranger for Forsayth, as well as an esc employee of town maintenance officer
- It has been mentioned at RADF meeting there is no mention of Arts and Crafts in corporate plan
- Barbecue blew fuse in park at Mt Surprise
- Update on Gravel pits

Cr Haase

Nil

Cr Royes

- Road Condition Alerts/Warning/Reports/Public advice - Request a full report on process/policy/procedure regarding the management system that exists.
- Snap/Send/Solve App - inquire into the suitability as a "customer service" tool to enable both residents and visitors in the shire to send real time info/requests to council.

Cr Hughes

- Notified Councillors that the Georgetown Dump was recently set alight.
- Presented a letter received from Sanjay Ram announcing his recent resignation from his position at the Department Transport Main Roads.
- Spoke about the Catholic Church 150 year Anniversary being held this weekend.

- Gave an update on the recent attendance to the NWQROC Meeting in Mount Isa.

CONCLUSION

There being no further business the Mayor declared the Meeting closed at 3.45pm.

These minutes will be confirmed by Council at the General Meeting held on the Wednesday 17th August 2022.

.....
MAYOR

...../...../.....
DATE



Etheridge Shire Council

UNCONFIRMED MINUTES

SPECIAL BUDGET MEETING OF

ETHERIDGE SHIRE COUNCIL

**HELD COUNCIL CHAMBERS,
GEORGETOWN**

ON WEDNESDAY 20 JULY 2022,

COMMENCING AT 9.25AM

ETHERIDGE SHIRE COUNCIL

MINUTES OF THE SPECIAL BUDGET MEETING

HELD AT COUNCIL CHAMBERS, GEORGETOWN

ON WEDNESDAY 20 JULY 2022

COMMENCING AT 9.25AM

ATTENDANCE

Crs, Barry Hughes, Laurell Royes, Joe Haase, Cameron Barns Tony Gallagher.

OFFICERS PRESENT

Mr. Ken Timms, Chief Executive Officer
Mr. David Fletcher, Director of Engineering Services
Mr. Andrew McKenzie, Director of Corporate Services
Miss. Logan Bethel, Executive Assistant to the Chief Executive Officer

The Mayor declared the meeting open at 9.25am and welcomed all in attendance.

ACKNOWLEDGEMENT TO COUNTRY

We would like to acknowledge the traditional owners of this land and pay our respects to the Elders past, present and future for they hold the history, cultural practice and traditions, of their people."

APOLOGIES

Nil.

CONSIDERATION OF OPEN REPORTS

ADJOURNMENT

Council adjourn for morning tea at 10.05am.

RESUMPTION

Council resumed the meeting at 10.28am.

ATTENDANCE

Mrs Renee Bester entered the meeting at 10.28am.

1

Adoption of the 2022/2023 Etheridge Shire Council Budget

EXECUTIVE SUMMARY

The proposed 2022/23 Budget has been prepared in accordance with the Local Government Act 2009 and the Local Government Regulation 2012; Budget priorities from the Councillors, Executive Management Team and the Corporate Plan Objectives (2021 – 2025).

The 2022/2023 Budget reveals total revenue from ordinary activities amounting to \$70,574,220; total expenses from ordinary activities (including depreciation) amounting to \$62,527,250 and capital expenditure amounting to \$16,977,500.

RESOLUTION

Pursuant to sections 169 and 170 of the Local Government Regulation 2012, Council's Budget for the 2022/2023 financial year, incorporating:

- i. The statements of financial position;
- ii. The statements of cash flow;
- iii. The statements of income and expenditure;
- iv. The statements of changes in equity;
- v. The long-term financial forecast;
- vi. The revenue statement;
- vii. The revenue policy;
- viii. The relevant measures of financial sustainability; and
- ix. The total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget,

as tabled, be adopted.

MOVED: Cr. Hughes

SECONDED: Cr. Royes

CARRIED
RESOLUTION#B.22.07.01
5/0

2

Etheridge Shire Council – Operational Plan 2022|2023

EXECUTIVE SUMMARY

The Local Government Regulation 2012 requires councils to adopt an annual Operational Plan each financial year, which needs to be consistent with the annual budget and state how the local government will

-
- (i) Progress the implementation of the 5 year corporate plan during the period of the annual operational plan; and
- (ii) Manage operational risks.

The Operational Plan identifies projects, initiatives and services that Council will deliver during this financial year toward achieving the long term objectives of the Corporate Plan. It also provides direction to Council in setting the annual budget.

RESOLUTION

That Council:

Adopt the proposed Etheridge Shire Council Operational Plan 2022-2023 in accordance with Section 174 of the Local Government Regulation 2012.

MOVED: Cr. Gallagher

SECONDED: Cr. Haase

CARRIED
RESOLUTION#B.22.07.02
5/0

3

Etheridge Shire Council – Revenue Policy 2022|2023

EXECUTIVE SUMMARY

Section 169 (2)(3) of the Regulation requires a local government's budget to include a Revenue Statement. Section 193 of the Regulation requires the Revenue Policy to state -

- (a) The principles that the local government intends to apply in the financial year for -
 - (i) Levying of rates and charges; and
 - (ii) Granting concessions for rates and charges; and
 - (iii) Recovering overdue rates and charges; and
 - (iv) Cost-recovery fees
- (b) If the local government intends to grant concessions for rates and charges - the purpose for the concessions, and
- (c) The extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development, and
- (d) The amount of each reserve to be kept in the operating fund and the way in which the local government intends to ensure funding is available to support the purpose of each reserve.

The revenue policy may state guidelines that may be used for preparing the local government's Revenue Statement.

RESOLUTION

That Council:
Resolve to adopt the 2022 / 2023 Revenue Policy in accordance with and pursuant to Sections 169 and 193 of the Local Government Regulation 2012.

MOVED: Cr. Barns

SECONDED: Cr. Haase

CARRIED
RESOLUTION#B.22.07.03
5/0

4

Adoption of the 2022/2023 Revenue Statement

EXECUTIVE SUMMARY

It is a statutory requirement that Council prepare and adopt a Revenue Statement each financial year, with the purpose of the document to explain the revenue measures adopted in the budget concerning:

- The making of rates and charges;
- The levying of rates;
- The recovery of rates and charges;
- Concessions for rates and charges

RESOLUTION

That Council:

Adopt the Revenue Statement 2022/2023 prepared in accordance with Section 172 of the Local Government Regulation 2012 and more specifically.

MOVED: Cr. Royes

SECONDED: Cr. Hughes

CARRIED
RESOLUTION#B.22.07.04
5/0

5.

General Rates

Categorisation of land for Differential General Rates

EXECUTIVE SUMMARY

Section 81 of the Local Government Regulation requires Council to decide upon the categories of land for differential rating. As Council is proposing to levy differential rates, Council must first determine the rating categories and assign land to each category.

RESOLUTION

That Council: -

- (a) in accordance with section 81 of the Local Government Regulation 2012, categorise rateable land into the following rating categories according to description for each proposed rate category: -

Category 2 • Rural Land – Other

Description: Rural land that does not fall within any other rural category.

Category 3 • Urban Residential (Principal Place of Residence)

Description: All urban residential land, which is the owner's principal place of residence.

Category 4 • Urban Residential (Not Principal Place of Residence)

Description: Other urban residential land, not included in any other category, which is not the owner's principal place of residence.

Category 5 • Urban Land - Vacant

Description: Urban land that is vacant.

Category 6 • Rural – Large Scale Mixed Intensive Agriculture

Description: Rural land, that is not within any other rural category that is being utilised or has the potential to be utilised, in whole or in part, by virtue of improvements or activities conducted upon the property for a system of large scale intensive cultivation using large amounts of labour and/or high efficiency machinery for planting, cultivating and harvesting.

Category 7 • Rural – Large Scale Renewable Energy Farms

Description: Rural Land that is not within any other rural category that is being utilised or has the potential to be utilised in whole or in part by virtue of improvements or activities conducted upon the property for the production of electricity from renewable energy sources such as biomass, solar, wind, tidal, wave and water (i.e. hydro-electric).

Category 8 • Urban Commercial Land

Description: Rural Land being utilised or having the potential to be utilised by virtue of improvements or activities conducted upon the property for a commercial purpose.

Category 9 • Urban Industrial Land

Description: Land being utilised or having the potential to be utilised by virtue of improvements or activities conducted upon the property for an industrial purpose.

Category 10 • Transport Terminals

Description: Land being utilized or having the potential to be utilized by virtue of improvements or activities conducted upon the property by trucking, earthmoving or similar providers.

Category 11 • Rural Tourism

Description: Rural land in whole or in part, being utilised or having the potential to be utilised by virtue of improvements or activities conducted upon the property for tourism purposes.

Category 13 • Extractive >5,000 tonnes

Description: All land used in whole or in part for licensed extractive industry purposes, where the quantity of material capable of being extracted is greater than 5,000 tonnes per annum.

Category 14 • Mining Claim

Description: Land upon which an approved Mining Tenement and or Mining Claim exists.

Category 15 • Mining Claim (< 5 workers, UV <\$70,000)

Description: Land that is a mine, has less than 5 workers and has an Unimproved Value less than \$70,000.

Definition(s) Mine:

Land that is the subject of a mining lease (issued pursuant to the Mineral Resources Act 1989) or other form of tenure that was used, is used, or intended to be used:-

. as a mine (or for purposes ancillary or associated with mining such as, for example, washing down, processing, stockpiling, haulage, water storage and rehabilitation): or

. in conjunction with other land (the subject of a mining lease or other mine tenure) as part of an integrated mining operation.

Integrated mining operation:

Land contained in more than one mining lease (issued pursuant to the Mineral Resources Act 1989) or other form of tenure which land was used, is used, or intended to be used in an integrated manner for the purposes of mining or purposes ancillary or associated with mining such as, for example, washing down, processing, stockpiling, haulage, water storage and rehabilitation.

Category 16 • Mining (> 5 workers, UV <\$70,000)

Description: Land that is a mine has 5 workers or more and has an Unimproved Value less than \$70,000.

Definition(s) Mine:

Land that is the subject of a mining lease (issued pursuant to the Mineral Resources Act 1989) or other form of tenure that was used, is used, or intended to be used:-

. as a mine (or for purposes ancillary or associated with mining such as, for example, washing down, processing, stockpiling, haulage, water storage and rehabilitation): or

. in conjunction with other land (the subject of a mining lease or other mine tenure) as part of an integrated mining operation.

Integrated mining operation:

Land contained in more than one mining lease (issued pursuant to the Mineral Resources Act 1989) or other form of tenure which land was used, is used, or intended to be used in an integrated manner for the purposes of mining or purposes ancillary or associated with mining such as, for example, washing down, processing, stockpiling, haulage, water storage and rehabilitation.

Category 17 • Mining (UV =>\$70,000)

Description: Land that is a mine and has an Unimproved Value of \$70,000 or more.

Definition(s) Mine:

Land that is the subject of a mining lease (issued pursuant to the Mineral Resources Act 1989) or other form of tenure that was used, is used, or intended to be used:-

. as a mine (or for purposes ancillary or associated with mining such as, for example, washing down, processing, stockpiling, haulage, water storage and rehabilitation): or

. in conjunction with other land (the subject of a mining lease or other mine tenure) as part of an integrated mining operation.

Integrated mining operation:

Land contained in more than one mining lease (issued pursuant to the Mineral Resources Act 1989) or other form of tenure which land was used, is used, or intended to be used in an integrated manner for the purposes of mining or purposes ancillary or associated with mining such as, for example, washing down, processing, stockpiling, haulage, water storage and rehabilitation.

Category 18 • Work Camps 15-29

Description: All land used or intended to be used in whole or in part for workforce accommodation of 15 to 29

persons.

Category 19 • Work Camps 30-99

Description: All land used or intended to be used in whole or in part for workforce accommodation of 30 to 99 persons.

Category 20 • Work Camps 100-200

Description: All land used or intended to be used in whole or in part for workforce accommodation of 100 to 200 persons.

Category 21 • Work Camps >200

Description: All land used or intended to be used in whole or in part for workforce accommodation of greater than persons.

Category 22 • Commercial – Utility Service Providers <1Ha

Description: Land being utilized or having the potential to be utilized by virtue of improvements or activities conducted upon the property for a Utility Service Provider (i.e. Telstra, Optus, Ergon, Energex) with and has an area less than one (1) Hectare (Ha)

Category 23 • Commercial – Utility Service Providers 1-5Ha

Description: Land being utilised or having the potential to be utilised by virtue of improvements or activities conducted upon the property for a Utility Service Provider (i.e. Telstra, Optus, Ergon, Energex) with and has an area of one (1) Hectare but less than five (5) Hectares.

Category 24 • Commercial – Utility Service Providers >=5Ha

Description: Land being utilised or having the potential to be utilised by virtue of improvements or activities conducted upon the property for a Utility Service Provider (i.e. Telstra, Optus, Ergon, Energex) with and has an area equal to or greater than five (5) Hectares.

Category 25 • Grazing and Agriculture <2,000Ha

Description: Rural land, that is not within any other category, predominantly used for cattle grazing or other conventional agriculture and has an area less than 2,000 Hectares.

Category 26 • Grazing and Agriculture 2,000 - <5,000Ha

Description: Rural land, that is not within any other category, predominantly used for cattle grazing or other conventional agriculture and has an area greater than 2,000 Hectares but less than 5,000 Hectares.

Category 27 • Grazing and Agriculture 5,000 - <25,000Ha

Description: Rural land, that is not within any other category, predominantly used for cattle grazing or other conventional agriculture and has an area greater than 5,000 Hectares but less than 25,000 Hectares.

Category 28 • Grazing and Agriculture 25,000 - <50,000Ha

Description: Rural land, that is not within any other category, predominantly used for cattle grazing or other conventional agriculture and has an area greater than 25,000 Hectares but less than 50,000 Hectares.

Category 29 • Grazing and Agriculture 50,000 - <150,000Ha

Description: Rural land, that is not within any other category, predominantly used for cattle grazing or other conventional agriculture and has an area greater than 50,000 Hectares but less than 150,000 Hectares.

Category 30 • Grazing and Agriculture >= 150,000Ha

Description: Rural land, that is not within any other category, predominantly used for cattle grazing or other conventional agriculture and has an area equal to or greater than 150,000 Hectares.

- (b) Council delegates to the Chief Executive Officer the power, pursuant to sections 81(4) and 81(5) of the Local Government Regulation 2012, to identify the rating category to which each parcel of rateable land belongs.

MOVED: Cr. Gallagher

SECONDED: Cr. Haase

6.

Setting of Differential General Rates

EXECUTIVE SUMMARY

Having established the differential rate categories (above) Council must set the differential general rate to be levied upon each rate category.

RESOLUTION

That in accordance with section 80 of the Local Government Regulation 2012, Council resolve to levy the following differential general rates upon the associated rate category: -

DIFFERENTIAL RATING CATEGORIES 2022-2023

Category	Cents in Dollar of Unimproved Valuation 2022-2023
2 Rural Land Other	2.4380
3 Urban Residential (Principal Place of Residence)	3.5708
4 Urban Residential (Not Principal Place of Residence)	3.7443
5 Urban Land – Vacant	4.7687
6 Rural - Large Scale Mixed Intensive Agriculture	03.668
7 Rural - Large Scale Renewable Energy Farms	22.4004
8 Urban Commercial Land	3.8052
9 Urban Industrial land	4.334
10 Transport Terminals	4.334
11 Rural Tourism	1.3114
13 Extractive >5,000 Tonnes	.3668
14 Mining Claim	13.5040
15 Mining (<5 Workers, UV <\$70,000)	13.5040
16 Mining (>5 Workers, UV <\$70,000)	13.5040
17 Mining (UV =<\$70,000)	13.5040
18 Work Camps 15-29 Persons	22.3983
19 Work Camps 30-99 Persons	22.3983
20 Work Camps 100-200 Persons	22.3983
21 Work Camps >200 Persons	22.3983
22 Commercial - Utility Service Providers <1Ha	113.9568
23 Commercial - Utility Service Providers 1 – 5Ha	94.3956
24 Commercial - Utility Service Providers >= 5Ha	59.7633
25 Rural Land – Grazing and Agriculture <2,000Ha	.4490
26 Rural Land – Grazing and Agriculture 2,000 - <5,000Ha	.2557
27 Rural Land – Grazing and Agriculture 5,000 - <25,000Ha	.2739
28 Rural Land – Grazing and Agriculture 25,000 - <50,000Ha	.3051
29 Rural Land – Grazing and Agriculture 50,000 - <150,000Ha	.3190
30 Rural Land – Grazing and Agriculture >150,000Ha	.3668

MOVED: Cr. Barns

SECONDED: Cr. Royes

CARRIED
RESOLUTION#B.22.07.06
5/0

7.

Minimum General Rate

RESOLUTION

In accordance with section 77 of the Local Government Regulation 2012, Council set the minimum general rate for the following rate categories: -

Minimum General Rates 2022-23

	Category	Minimum General Rate 2022-23
2	Rural Land Other	\$845
3	Urban Residential (Principal Place of Residence)	\$651
4	Urban Residential (Not Principal Place of Residence)	\$704
5	Urban Land – Vacant	\$704
6	Rural - Large Scale Mixed Intensive Agriculture	\$4,846
7	Rural - Large Scale Renewable Energy Farms	\$10,815
8	Urban Commercial Land	\$803
9	Urban Industrial land	\$803
10	Transport Terminals	\$2,000
11	Rural Tourism	\$970
13	Extractive >5,000 Tonnes	\$10,815
14	Mining Claim	\$194
15	Mining (<5 Workers, UV <\$70,000)	\$665
16	Mining (>5 Workers, UV <\$70,000)	\$12,600
17	Mining (UV =<\$70,000)	\$15,000
18	Work Camps 15-29 Persons	\$8,640
19	Work Camps 30-99 Persons	\$17,764
20	Work Camps 100-200 Persons	\$59,213
21	Work Camps >200 Persons	\$118,425
22	Commercial - Utility Service Providers <1Ha	\$7,644
23	Commercial - Utility Service Providers 1 – <5Ha	\$7,644
24	Commercial - Utility Service Providers >= 5Ha	\$7,644
25	Rural Land – Grazing and Agriculture <2,000Ha	\$970
26	Rural Land – Grazing and Agriculture 2,000 - <5,000Ha	\$970
27	Rural Land – Grazing and Agriculture 5,000 - <25,000Ha	\$970
28	Rural Land – Grazing and Agriculture 25,000 - <50,000Ha	\$2,423
29	Rural Land – Grazing and Agriculture 50,000 - <150,000Ha	\$4,846
30	Rural Land – Grazing and Agriculture >150,000Ha	\$9,692

MOVED: Cr. Royes

SECONDED: Cr. Barns

CARRIED

8.

Special Rates and Charges

Waste Management Special Charge

RESOLUTION

That Council:

Pursuant to section 94 of the Local Government Act 2009 and section 94 of the Local Government Regulation 2012, Council make and levy a special charge (to be known as the “Waste Management Special Charge”) of \$194.38, on all rateable land to which the overall plan applies, to fund the provision of maintenance and operations of all waste management facilities for the towns of Einasleigh, Mt Surprise and Forsayth.

The overall plan for the services, facilities and activities in respect of which the special charge is made and levied shall be identified as follows:

- The rateable land to which the special charge applies is land within each of the benefited areas described in the town area maps ‘Planning Maps – Einasleigh, Mt Surprise and Forsayth. Where a parcel of rateable land includes two or more lots, the charge will be levied on each lot.



- The service facility or activity for which the special charge is made is for the provision of maintenance and operations of all waste management facilities for the towns of Einasleigh, Mt Surprise and Forsayth. The Special Charge will substantially fund the activity, however Council may determine to subsidise the service in view of the high costs of this service provision and the undue hardship that may result if full cost recovery was sought from the special charge.
- Council considers that land contained within the defined areas receives an equal special benefit from access to the waste management facilities. Council also considers that the benefit is shared equally by all parcels of land regardless of the value of such land.
- The service facility or activity for which the special charge is made is for the provision of waste management facilities as set out in the expenditure item in the budget document for the Shire of Etheridge for 2020|2021.
- The time for implementing the overall plan is one (1) year ending 30 June 2021. However, provision of waste management facilities is an ongoing activity, and further special charges are expected to be made in future years.

- The works and services specified in the overall plan will be carried out or provided during the year ending on 30 June 2022.
- The estimated cost of implementing the overall plan (being the cost of the planned works and replacement of capital items for 2021-2022 is \$ 41,500.00.
- The special charge is intended to raise all funds necessary to carry out the overall plan.

MOVED: Cr. Hughes

SECONDED: Cr. Haase

CARRIED
RESOLUTION#B.22.07.08
5/0

9.


Utility Charges

Water Utility Charges


RESOLUTION


- (a) That in accordance with section 94 of the Local Government Act 2009 and section 99 of the Local Government Regulation 2012, Council make and levy water utility charges, for the supply of water services, as follows:


Township of Georgetown

 The amount of Water Base Access Charge - Georgetown (1 unit = \$35.06)		
Georgetown	Units	Charge per Annum
Unconnected Lots	10 units	\$ 350.60
All Charitable & Religious Uses	10 units	\$ 350.60
20mm Service Connection	20 units	\$ 701.20
25mm Service Connection	30 units	\$ 1051.80
32mm Service Connection	50 units	\$ 1,753.00
40mm Service Connection	80 units	\$ 2,804.80
50mm Service Connection	125 units	\$ 4,382.50
75mm Service Connection	280 units	\$ 9,816.80
80mm Service Connection	320 units	\$ 11,219.20
100mm Service Connection	500 units	\$ 17,530.00

Township of Forsayth

 The amount of Water Base Access Charge - Forsayth (1 unit = \$35.06)		
Forsayth	Units	Charge per Annum
Unconnected Lots	10 units	\$ 350.60
All Charitable & Religious Uses	10 units	\$ 350.60
20mm Service Connection	20 units	\$ 701.20
25mm Service Connection	30 units	\$ 1051.80
32mm Service Connection	50 units	\$ 1,753.00
40mm Service Connection	80 units	\$ 2,804.80
50mm Service Connection	125 units	\$ 4,382.50
75mm Service Connection	280 units	\$ 9,816.80
80mm Service Connection	320 units	\$ 11,219.20
100mm Service Connection	500 units	\$ 17,530.00

 The amount of Water Consumption Charge- Georgetown	
Georgetown	Charge per Annum
Per Kilotre of Use	56.00 cents up to 700 kilolitres per half year
Per Kilotre of Use	112.00 cents over 700 kilolitres per half year

 The amount of Water Consumption Charge- Forsayth	
Forsayth	Charge per Annum
Per Kilotre of Use	90 cents up to 500 kilolitres per half year
Per Kilotre of Use	196 cents over 500 kilolitres per half year

- (b) That in accordance with section 94 of the Local Government Act 2009 and section 99 of the Local Government Regulation 2012, Council make and levy a \$0.45 / kilolitre consumption charge, for the supply of raw water to the following rate assessments:

Assessment Lot on Plan

501-50000 L53 on Plan SP242966
420-01354 L1 on Plan MPH2268
522-50000 L5306 on Plan SP287760
541-00000 L196 on Plan OL 149

(c) Pursuant to section 102(2) of the Local Government Regulation 2012, a water meter is taken to have been read during the period that starts 2 weeks before, and ends 2 weeks after, the day on which the meter is actually read."

MOVED: Cr. Gallagher

SECONDED: Cr. Barns

CARRIED
RESOLUTION#B.22.07.09
5/0

10.

Waste Management Services

RESOLUTION

That in accordance with section 94 of the Local Government Act 2009 and section 99 of the Local Government Regulation 2012, Council make and levy cleansing utility charges, for the supply of waste management services by the Council, as follows:

CLEANSING CHARGE

For each house / dwelling unit / improved property

The amount of the charge to be levied is \$554.50 per annum for a 240 litre mobile bin to be used for the removal of domestic refuse on a normal weekly collection day.

Additional Bins will be charged at \$471.93 per annum

Commercial, industrial of community Facility

The amount of the charge to be levied is \$554.50 per annum for a 240 litre mobile bin to be used for the removal of domestic refuse on a normal weekly collection day.

Additional Bins will be charged at \$471.93 per annum

Commercial, industrial of community Facility

The amount of the charge to be levied is \$751.84 per annum for a 900 litre mobile bin to be used for the removal of domestic refuse on a normal weekly collection day.

Additional Bins will be charged at \$669.27 per annum

MOVED: Cr. Haase

SECONDED: Cr. Royes

CARRIED
RESOLUTION#B.22.07.10
5/0

11.

Discount Period

RESOLUTION

That Council:

Pursuant to section 130 of the Local Government Regulation 2012, the differential general rates, water utility charges and cleansing utility charges made and levied shall be subject to a discount of 15% if paid within the discount period of 45 days of the date of issue of the rate notice provided that:

- (a) all of the aforementioned rates and charges are paid within 45 days of the date of issue of the rate notice;
- (b) all other rates and charges appearing on the rate notice (that are not subject to a discount) are paid within 45 days after the date of issue of the rate notice; and
- (c) all other overdue rates and charges relating to the rateable assessment are paid within 45 days of the date of issue of the rate notice.

MOVED: Cr. Gallagher

SECONDED: Cr. Hughes

CARRIED
RESOLUTION#B.22.07.11
5/0

12.

Interest on Arrears

RESOLUTION

That in accordance with section 133 of the Local Government Regulation 2012, compound interest at the rate of 8.17% per annum is to be charged on all overdue rates or charges that remain unpaid after the appointed date for payment (i.e. the date on which the discount period closes) and includes assessments which are making payments of outstanding rates by instalment.

MOVED: Cr. Haase

SECONDED: Cr. Gallagher

CARRIED
RESOLUTION#B.22.07.12
5/0

13.

Fire & Rescue Levy

RESOLUTION

That Council pursuant to section 105 of the Local Government Regulation 2012 and section 114 of the Fire and Emergency Services Act 1990, Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy be levied:

- (a) for the full year 1 July 2022 to 30 June 2023 - in August/ September;
- (b) Pursuant to section 118 of the Local Government Regulation 2012, that Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy, be paid within 45 days of the date of the issue of the rate notice.

MOVED: Cr. Haase

SECONDED: Cr. Hughes

CARRIED
RESOLUTION#B.22.07.13
5/0

14.

Issue of Rate Notices

RESOLUTION

That Council:

- (a) Pursuant to section 104 of the Local Government Regulation 2012, Council will issue a rates notice to the owner of the land on which a rate or charge has been applied and furthermore Rates notices shall include the date the notice was issued, the date by which time the rate must be paid and any discounts, rebates or concessions applied.
- (b) Council will issue notices on a yearly basis during the periods 01 July to 30 June in the respective financial year.

MOVED: Cr. Royes

SECONDED: Cr. Gallagher

CARRIED
RESOLUTION#22.07.14
5/0

15.

Concessions and Rebates/Concession on Rates

RESOLUTION

That Council:

- (a) Pursuant to sections 120, 121 and 122 of the Local Government Regulation 2012, a rebate upon the differential general rate, cleansing charge, water base access charge and waste management special charge of \$250.00 per annum above the state government pensioner remission shall be granted to all ratepayers who are pensioners and who are eligible for the State Government pensioner remission and subject to the following conditions:
 - (i) Concessions are only available to approved pensioners who are in receipt of a pension from the Commonwealth Government.
 - (ii) An approved pensioner is one who is and remains an eligible holder of a Queensland 'Pensioner Concession Card' issued by the Department of Social Security or the Department of Veterans' Affairs, or a Queensland 'Repatriation Health Card – For all or specific conditions' issued by the Department of Veterans' Affairs.
 - (iii) The approved pensioner must be the owner / joint owner or life tenant of the property that is his/her principal place of residence. In the cases of co-ownership, the Council subsidy will apply to the full share of the gross rates and charges regardless if only one of the owners are entitled to an approved pension.
 - (iv) The claimant must be a resident of the shire on the first day in July in the financial year in which the benefit is being claimed. Pensioners taking residence after that date will be eligible for a pro-rata concession based on the number of day's resident.
 - (v) The concession is only available to claimant's who reside in a structure which has been approved by Council to be a habitable dwelling, and/or are in receipt of Council services.
 - (vi) A pensioner's eligibility shall be confirmed through the Centrelink Customer Confirmation eService in all circumstances.
 - (vii) Application for the above pensioner concessions is required only on initial application

MOVED: Cr. Gallagher

SECONDED: Cr. Haase

CARRIED
RESOLUTION#B.22.07.15
5/0

16.

Concession for Non Profit Clubs & Associations

RESOLUTION

That Council:

- (a) Pursuant to sections 120, 121 and 122 of the Local Government Regulation 2012, Council will approve the following rating concession to the following Associations as shown within the table below:

 Concessions to Community & Sporting Groups 2022/2023				
Club/Association	General Rate Concession 2022/2023	Water Access Charge	Water Consumption Charge	Cleansing Charge
Georgetown Golf Club	100%	N/A	N/A	N/A
William Wallace Lodge- Georgetown	100%	N/A	N/A	N/A
Forsyth Tennis Club	100%	N/A	N/A	N/A
Forsyth All Sports Club	100%	N/A	N/A	N/A
Forsyth Sporting Shooters Association	100%	N/A	N/A	N/A
Einasleigh Race Club	100%	N/A	N/A	N/A
Georgetown Turf Club	100%	N/A	N/A	N/A
Oak Park Race Club	100%	N/A	N/A	N/A
Mt Surprise Campdraft	100%	N/A	N/A	N/A
Roman Catholic Diocese of Cairns	100%	50%	N/A	N/A
The Corporation of the Synod of the Carpentaria Diocese	100%	50%	N/A	N/A
QCWA	100%	50%	N/A	N/A
Roman Catholic Diocese of Cairns	100%	50%	N/A	N/A
The Corporation of the Synod of the Carpentaria Diocese	100%	50%	N/A	N/A

MOVED: Cr. Hughes

SECONDED: Cr. Haase

CARRIED
RESOLUTION#B.22.07.16
5/0

17.

Etheridge Shire Council – Budget Policy 2022|2023

EXECUTIVE SUMMARY

To assist in the annual budget process Council has developed a Policy called “Etheridge Shire Council Budget Policy” which provides a framework for the administration of the Budget and establishes guidelines to ensure that known variations to the budget are addressed in a timely manner.

RESOLUTION

That Council:

Resolve to adopt the Etheridge Shire Council - Budget Policy 2022/2023.

MOVED: Cr. Hughes

SECONDED: Cr. Royes

CARRIED
RESOLUTION#B.22.07.17
5/0

18.

Statement of Estimated Financial Position FYE 2022

EXECUTIVE SUMMARY

In accordance with S.205 of the Local Government Regulation 2012 the Chief Executive Officer must present a statement of the “Estimated Financial Position” at the Local Government’s Annual Budget meeting.

The statement of “Estimated Financial Position” is a document stating the financial operations and financial position of the Local Government for the previous financial year.

RESOLUTION

That in accordance with section 205 of the Local Government Regulation 2012, the statement of the financial operations and financial position of Etheridge Shire Council in respect of the previous financial year (“the Statement of Estimated Financial Position”) be received and its contents noted.

MOVED: Cr. Haase

SECONDED: Cr. Barns

CARRIED
RESOLUTION#B.22.07.18
5/0

19.

Etheridge Shire Council – Investment Policy 2022|2023

EXECUTIVE SUMMARY

To provide Council with a contemporary investment policy based on an assessment of counterparty, market and liquidity risk within the legislative framework of the Statutory Bodies Financial Arrangements Act and Regulations.

This Policy applies to the investment of surplus funds in accordance with investment powers under Part 6 of the Statutory Bodies Financial Arrangement Act 1982 (SBFAA).

RESOLUTION

That in accordance with section 191 of the Local Government Regulation 2012, Council adopt the Investment Policy 2022/2023 pursuant to and in accordance with Section 191 of the Local Government Regulation 2012.

MOVED: Cr. Royes

SECONDED: Cr. Gallagher

CARRIED
RESOLUTION#B.22.07.19
5/0

20.

Etheridge Shire Council’s – Borrowing Policy 2022|2023

EXECUTIVE SUMMARY

The Borrowing Policy provides for responsible financial management on loan funding for infrastructure capital projects by ensuring the level of Council indebtedness is within acceptable limits to Council, its ratepayers and interested external parties. This policy is in accordance with Section 192 of the Local Government Regulation 2012.

RESOLUTION

That in accordance with Section 192 of the Local Government Regulation 2012 Council adopt Etheridge the Borrowing Policy 2022/2023 as presented.

MOVED: Cr. Haase

SECONDED: Cr. Barns

CARRIED
RESOLUTION#B.22.07.20
5/0

On behalf of Council, the Mayor wishes to thank the Council Officers that have been involved with collating information for the 2022/23 budget and acknowledges the efforts that have gone towards delivering a balanced budget.

CONCLUSION

There being no further business the Mayor declared the Meeting closed at 10.41am.

These minutes will be confirmed by Council at the General Meeting held on the Wednesday the 17th August 2022.

.....
MAYOR

...../...../.....
DATE

Business Arising

20th July 2022

#	Resolution	Officer	Action Taken	Progress
22.07.04	That Council adopt Friday 4 August 2023 as Etheridge Special Holiday titled Etheridge Show Day.	DCS	Registered	Completed
22.07.05	That Council resolve to set the reserve price for both properties as the greater of the unimproved capital value or the outstanding rates & charges	DCS	Referred to Preston Law	Completed
22.07.06	That Council adopt the Town Common Policy as presented and grant agistees a period of six (6) months to phase in changes introduced by the Policy.	DCS		
22.07.07	That Council accept the minutes and recommendations that the RADF Advisory Committee have made at their meeting 13 July 2022.	DCS	No action required	Completed
22.07.09	That Council resolves to accept the tender provided by RPQ Mackay Pty Ltd for the Supply and Delivery of Full Bitumen Service to the value of \$1,086,739.88 Incl GST	DES	P/O being prepared. Tenders advised outcome	Completed
22.07.11	That Council authorise the Mayor Barry Hughes attend the FNQROC deputation to Australian Parliament House, Canberra on behalf of the Etheridge Shire Council.	CEO	Organised	Completed
22.07.12	That Etheridge Shire Council put forward the following motion at the 2022 LGAQ Annual Conference for consideration. "The LGAQ calls on the State Government to dedicate long term funding arrangements for water and sewer network investment to allow more accurate long term financial forecasting and ensure regulated services meet minimum community standards."	CEO	LGAQ and FNQROC advised	Completed
22.07.13	That Council request Management organise a suitable forum to gain interest in the Etheridge Agriculture Precinct to establish a cotton gin within the Shire	CEO	Not commenced	
22.07.14	That Council: Endorses the closure of; •The Shire and Depot Administration Offices, Terrestrial Centre, Little Gems Children's Centre, Town Crew and Workshop from 22nd December 2022 to 8th January 2023 with return to work date being Monday 9th January 2023. •The Road and RMPC Crews from Thursday 22nd December to 16th January 2023 with return to work being Tuesday 17th January 2023. Subject to appropriate on call arrangements with senior staff being put in place for emergency matters.	CEO	Staff have been informed	Completed
22.07.17	That Council resolves to accept the following Tender from NCH Civil to the value of \$981,469.94 Excl GST	DES	P/O being prepared. Tenders advised outcome	Completed

22.07.18	That Council resolves to accept the following Tenders from the three suppliers listed below; 1.Pacific Toyota for 11 4x4 dual cab Hilux' as listed below to the value of \$465,577.41 Plant ID No; 1015, 1025, 1077, 1086, 1098, 1117, 1135, 1216, 1237, 1247, 1258. 2.Mike Carney Toyota for 2 4x4 dual cab Hilux' and 3 Prados to the value of \$213,006.75. Plant ID No; 1126, 1159, 1163, 1209, 1261. 3.Mareeba Mazda for 5 4x4 dual cab BT-50 to the value of \$250,500.00 Plant ID No: 1036 1046 1066 1093 1221	DES	P/O being prepared. Tenders advised outcome	Completed
22.07.21	That Council resolves to accept the quote provided by Bolwarra Enterprises for the Supply and Delivery of Concrete and Stabilized Sand to the value of \$409,007.50 Incl GST	DES	P/O being prepared. Tenders advised outcome	Completed
22.07.22	That Council request a comprehensive report outlining the pros and cons of de-maining the Georgetown-Forsyth road to be presented at a future General Meeting.	DES	Report being prepared	In Progress

Outstanding Business

15th June 2022				
22.06.20	That the Chief Executive Officer and Mayor be delegated to consult with the 2 stakeholders and further negotiate suitable arrangements with TMR and DOR to freehold the land for the proposed Industrial Estate in Georgetown.	CEO	Consent has been received by both parties, Now pending DOR assessment	Part progressed

22.06.22	That the Chief Executive Officer be authorized to negotiate the purchase of these 2 residences subject to budget limitations.	CEO	Settlement arranged and contract signed.	Part progressed

18th May 2022				
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#	Resolution	Officer	Action Taken	Progress
22.05.06	That Council resolves to: 1. Carry out the fence line clearing and fire break clearing from the Forsyth Rural Fire Donation. 2. Advise the Forsyth All sports Club that Council will shortly be calling for applications for the 2022/23 financial year, from community organisations seeking Grants, Sponsorship and / or In-kind support from Council, and that their application would be welcomed at that time for the funding of the arena area and the expansion of the camping area. 3. Carry out the new road access off the Einasleigh Road funded from the road maintenance budget.	DES	Fire break and road to be programed. Club notified of grant for item 2	In Progress

19th January 2022				
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22.01.9	That Council resolves to; 1. Construct a pilot waste transfer station at Forsayth to conform with EPA recommendation for the future of the Forsayth Landfill operation and furthermore modernise the site for sustainable environmental practices. 2. Furthermore that council advise the community of Forsayth of the proposed changes to the waste disposal to the township. 3. Nominate the Forsayth transfer station for funding under the Regional and Remote Recycling Modernisation Fund, with a proposed council contribution of \$100,000 or 20%. 4. Should the funding application be unsuccessful, Council allocate \$50,000 in the 2022/23 budget for the design of transfer station to be funded in a future budget.	DES	Specifications and design for proposed Transfer Station are being drawn up. Funding has been applied for. Waiting for notification if EOI application has been successful. Grant unsuccessful. LRCI Phase 3 funding to fund project Planning and design to commence	Planning in progress
21st May 2021				
21.05.12	That Council: notes and receives the officer's report and furthermore a) approves the current event plans, b) to include the budget and resource considerations to a maximum of \$30,000 in the 2021/22 Budget and, c) As part of the 150+1 celebrations for Georgetown council will be selling commemorative brick pavers to be part of a pathway d) that the committee be encouraged to seek corporate sponsorship for the event	DCS	CDEO liaising with Engineering to complete project	In Progress
15th September 2021				
21.9.12	That Council defer the matter of Request for Maintenance on the Gilbert River Cemetery to the next General Meeting of Council due to further information being tabled at the meeting.	DES	Parks and Gardens to schedule maintenance work.	In Progress
21.9.15	That Council develop a Policy for the use of the 4 Town Commons.	DCS	Policy adopted at July Meeting	Completed



Etheridge Shire Council

DIRECTOR OF CORPORATE SERVICES

Briefing Report

1 Update

Summary of matters within the Department – presented 17th August 2022:

- With the budget adopted, my Department's attention is now focused on end of Financial Year Reporting, Annual Reporting and issue of Rates Notices.
- Sale for Arrears of Rates: We are currently working with our Lawyers to prepare and issue the next round of statutory notices to owners, prior to the lots being auctioned.

2 Operational Plan Matters

- 2021/22 Audit: QAO's conducted their preliminary audit week of the 20th June. The final audit visit is scheduled for week commencing 11th September.
- 2021/22 Annual Financial Statements: The Finance Team are working on the end of year financial statements.
- 2021/22 Annual Report: Work will commence on the 2022/23 Annual Report early in Q3 2022.

3 Projects

- Aged Care Advisory Committee: Please refer to the agenda item arising out of the Aged Care Advisory Committee Meeting held 21st July 2022.
- Regional Biosecurity Plan: The Regional Biosecurity Plan has been publicly advertised, seeking final submissions by 11th August..

4 Calendar of Events

Past Month:

- 21st July: Aged Care Advisory Committee Meeting

Next Month:

- On leave until approx. 12th September.

6 Other

- We are still awaiting an announcement on our application under the Resource Council's Infrastructure Fund (\$6M to subdivide and build 10 houses in Georgetown).

Andrew McKenzie
Director of Corporate Services



Etheridge Shire Council

General Meeting	17 th August 2022
Subject	Financial Performance (Actual v Budget) for the period 1 July 2021 to 31 st July 2022.
Classification	Open
Author	Andrew McKenzie, Director Corporate Services

EXECUTIVE SUMMARY

Section 204 of the Local Government Regulation 2012 requires the Chief Executive Officer to present a Financial Report of its accounts to the Local Government at least monthly.

RECOMMENDATION

That Council pursuant Section 204 of the *Local Government Regulation 2012*, resolve to adopt the monthly Financial Report the period ending 31st July 2022, as presented.

BACKGROUND

The monthly financial report of Council provides a “Snapshot” of Council's financial performance, financial position and cash flows for the reporting period.

Report is less the detail for the current budget, as administration is implementing a new General Ledger (GL). Also Work in Progress or otherwise known as the Capital Works Report is not available due to the same issue. Both of these reports will be available at next month's meeting.

Further to this, End of Year (EOY) Financial Statements currently being finalised for auditing purposes. These will be presented for consideration to an Audit Committee in the last week of August.

LINK TO CORPORATE PLAN

Corporate Aim No. 5: Best practice corporate governance and organizational excellence.

Strategy No. 5.3.1: Ensure transparency of Council's financial operations and performance and promote awareness within the community of Council's financial management and other strategies.

BUDGET & RESOURCE CONSIDERATIONS

There are no Budget or Resource Considerations contained within this report.

CONSULTATION

NIL

LEGAL CONSIDERATIONS

Section 204 of the *Local Government Regulation 2012* requires the Chief Executive Officer to present a financial report to Council's monthly meeting. The financial report is to be as close to the last day of the month of the reporting period as practicable.

POLICY IMPLICATIONS

NIL

RISK ASSESSMENT

CONSEQUENCE					
LIKELIHOOD*	Insignificant 1	Minor 2	Moderate 3	Major 4	Catastrophic 5
A (Almost certain)	H	H	E	E	E
B (Likely)	M	H	H	E	E
C (Possible)	L	M	H	E	E
D (Unlikely)	L	L	M	H	E
E (Rare)	L	L	M	H	H

Risk	Person affected/ location	Risk Rating	Risk Control Measures	By who when	Notes
Failure to maintain financially sustainable.....	Council / Community	C3 – High	Council has in place various controls to monitor Councils position on month to month basis.	DCS	Council is audited annually by the QAO and Council also conducts various Internal Audits on Council
	Council / Community / Management	C3 – High	Council has in place various controls and also provides monthly reporting to Council to discuss the financial position of Council. Management will raise any concerns with Council as and when they may arise.	DCS	Council is audited annually by the QAO and Council also conducts various Internal Audits on Council

Report Prepared By:

Report Authorised By:

Andrew McKenzie, Director Corporate Services

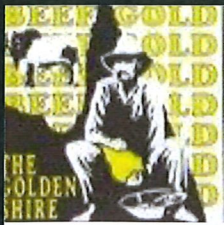
Ken Timms, Chief Executive Officer

Date: 8th August 2022

Date: 8th August 2022

ATTACHMENTS:

Financial Report as at 31st July 2022.



ETHERIDGE SHIRE COUNCIL

Etheridge Shire Council

*Financial Reports
Council Meeting
17 August 2022*

**Mayor and Councillors
Etheridge Shire Council
Georgetown Qld 4871**

Highlights of this Month's Financial Report

Reporting Period to end :=

31-July-2022

Revenue

Total revenue of \$ 3.9 M. representing 5.3% of adopted Council annual budget of \$ 73 M.

These statements are for 1 months of the financial year and generally generally would represent 8.3 % of the annual budget, or \$ 6.1 m

Expenditure

Expenditure incurred was \$ 2.6 M for the same period and representing 4.2% of full year budgeted expenditure of \$ 63 M. compared with \$5.3 m or 8.3 % for expected period expenditure.

Outcome

The cumulative Operating Result for the Report period is a surplus of \$ 1.26 M.

Etheridge Shire Council

Statement of Comprehensive Income

For the Period Ended July 31 2022 2023

	<u>Notes</u>	<u>2023 Actual</u>	<u>Amend. 22/23</u>
Income			
Revenue			
Recurrent revenue			
Rates, levies and charges	3	507	0
Fees and charges	3	29,765	0
Other income	3	25,665	0
Sales revenue	3	2,990,176	0
Grants, subsidies, contributions and donations	4	42,610	0
Total recurrent revenue		3,088,723	0
Expenses			
Recurrent expenses			
Employee benefits		(256,913)	0
Materials and services		(1,743,742)	0
Total recurrent expenses		(2,000,655)	0
Net Operating Result		1,088,068	0
Capital revenue			
Grants, subsidies, contributions and donations	4	169,897	0
Total capital revenue		169,897	0
Other Expenses			
Capital Expenses	10	(1,351,781)	0
Total other expenses		(1,351,781)	0
Net Capital result		(1,181,884)	0
Other comprehensive income			
Total other comprehensive income for the year		0	0
Total comprehensive income for the year		(93,816)	0

The above Statement should be read in conjunction with the accompanying notes and the Summary of Significant Accounting Policies.

Etheridge Shire Council

Statement of Financial Position

For the Period Ended July 31 2022 2023

	<u>Notes</u>	<u>2023 Actual</u>	<u>Amend. 22/23</u>
Current Assets			
Cash and cash equivalents	11	15,666,356	13,217,527
Receivables	12	171,664	366,691
Contract Assets		3,747,278	4,570,296
Inventories	13	806,378	477,698
		20,391,675	18,632,212
Total current assets	2	20,391,675	18,632,212
Non-current Assets			
Property, plant and equipment	15 7	214,362,868	210,208,674
Property, plant and equipment-new		27,465,273	30,648,401
Total non-current assets	2	241,828,141	240,857,075
TOTAL ASSETS		262,219,817	259,489,287
Current Liabilities			
Payables	17	2,120,817	1,531,342
Contract Liabilities		368,757	651,567
Borrowings	21	8,445	15,000
Provisions	18	890,533	944,056
Total current liabilities		3,388,552	3,141,965
Non-current Liabilities			
Borrowings	21	29,707	41,377
Provisions	18	890,713	826,610
Total non-current liabilities		920,421	867,987
TOTAL LIABILITIES		4,308,972	4,009,952
NET COMMUNITY ASSETS		257,910,844	255,479,335
Community Equity			
Asset revaluation reserve	25	159,502,846	155,723,118
Shire Capital		39,500,666	39,500,666
Current Surplus		1,257,965	0
Retained surplus/(deficiency)		48,011,777	50,794,751
Reserves		9,460,800	9,460,800
TOTAL COMMUNITY EQUITY		257,734,054	255,479,335

The above Statement should be read in conjunction with the accompanying notes and the Summary of Significant Accounting Policies.

Etheridge Shire Council

Statement of Cash Flows

For the Period Ended July 31 2022 2023

	<u>Notes</u>	<u>2023 Actual</u>	<u>Amend. 22/23</u>
Cash flows from operating activities:			
Receipts from customers		3,654,353	0
Payments to suppliers and employees		(2,630,442)	0
Interest received		6,470	0
Rental income		15,077	0
Non-capital grants and contributions		42,610	0
Net cash - operating activities	23	1,088,068	0
Cash flows from investing activities:			
Grants, subsidies, contributions and donations		169,897	0
Payments for property, plant and equipment		(1,351,781)	0
Net cash - from investing activities		(1,181,884)	0
Cash flows from financing activities			
Net cash flow - financing activities		0	0
Net increase/(decrease) in cash held		(93,816)	0
Add cash and cash equivalents - beginning of year		16,217,239	13,217,527
Cash and cash equivalents - closing	11	15,666,356	13,217,527

The above Statement should be read in conjunction with the accompanying notes and the Summary of Significant Accounting Policies.

Etheridge Shire Council Statement of Changes in Equity

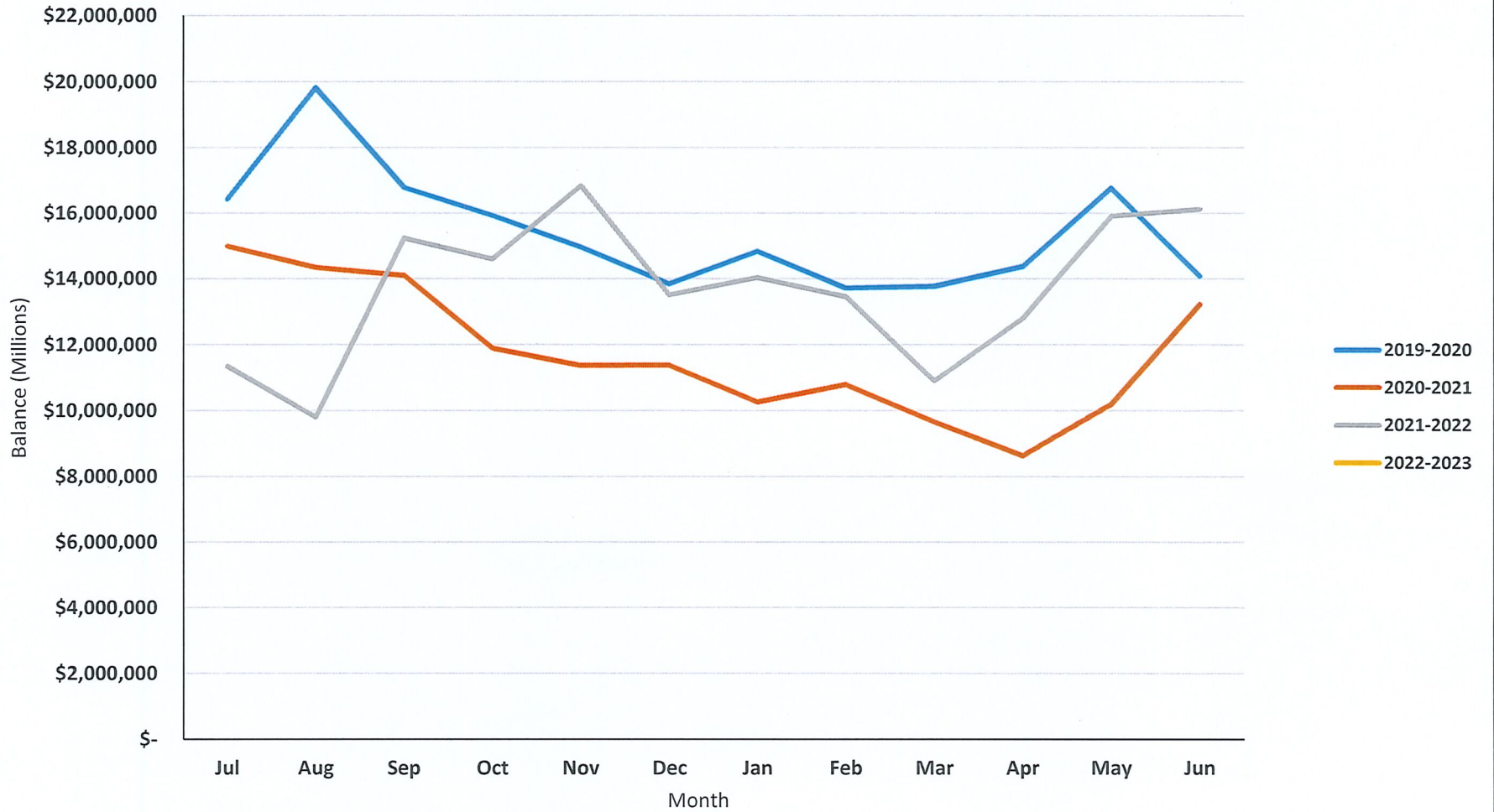
For the Period Ended July 31 2022 2023

	Notes	Asset revaluation reserve		Retained surplus		Reserves		Total	
		Note 25				Note 28			
		2023 Actual	22/23 Budget	2023 Actual	22/23 Budget	2023 Actual	22/23 Budget	2023 Actual	22/23 Budget
Opening balance	25 28	<u>159,502,846</u>	<u>155,723,118</u>	<u>87,512,443</u>	<u>90,295,417</u>	<u>9,460,800</u>	<u>9,460,800</u>	<u>256,476,089</u>	<u>255,479,335</u>
Net operating surplus		0	0	1,257,965	0	0	0	1,257,965	0
Other comprehensive income for the year:									
Increase /(decrease) in asset revaluation surplus									
Available-for-sale financial assets:									
Total comprehensive income for the year		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Transfers to other reserves									
Total transfers to and from reserves	25 28	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Closing balance		<u>159,502,846</u>	<u>155,723,118</u>	<u>88,770,408</u>	<u>90,295,417</u>	<u>9,460,800</u>	<u>9,460,800</u>	<u>257,734,054</u>	<u>255,479,335</u>

The above Statement should be read in conjunction with the accompanying notes and the Summary of Significant Accounting Policies.

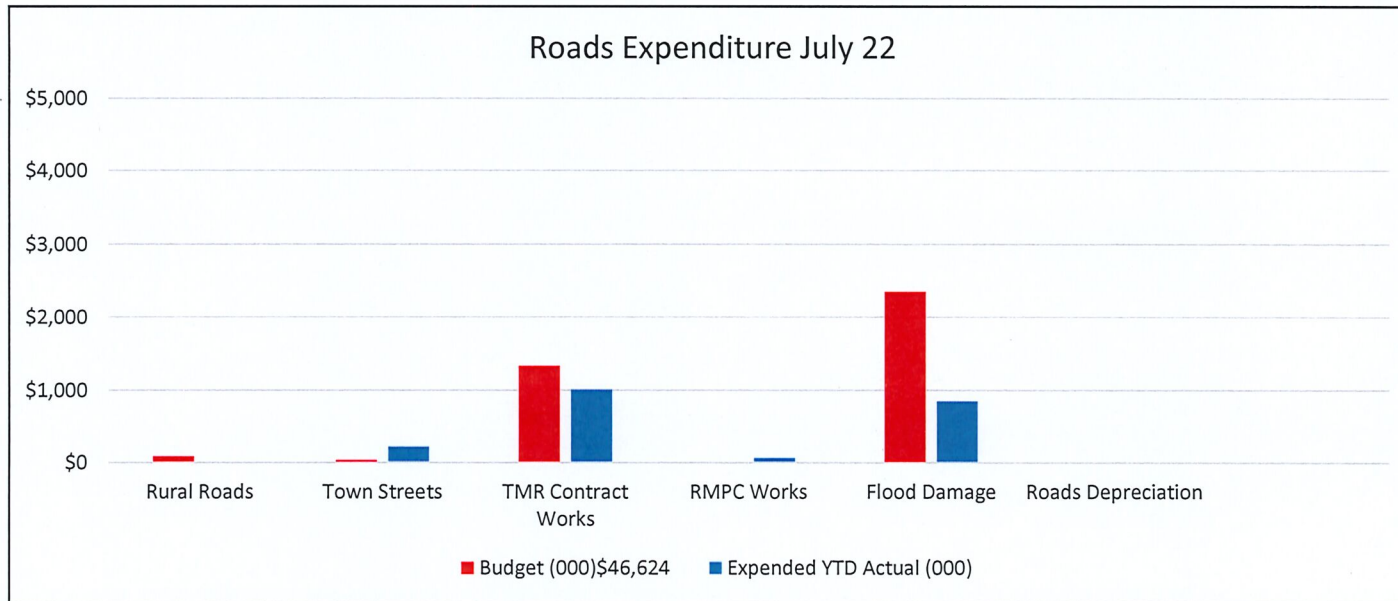
2022-2023		Jul-22	
CASH AT BANK			
Cash at Bank and on Hand			
	Operating Account (incl Cash on Hand)		191,099
Short Term Investments			
	QTC Cash Fund		15,375,824
	Total		\$ 15,566,923
The following items should be backed by cash and investments, plus any increases in the surplus of Debtors over Creditors, including expected receipts.			
	Cash backed Current Liabilities (AL,LSL,SL,RDO)		-\$1,004,627
	Restricted cash - grants received not yet spent less grants receivable		-\$2,448,914
			-\$3,453,541
Balance of estimated rates/other debtors - estimated creditors :			
	(157,508 - - 2,157,840)		-\$ 2,000,332
Plus cash surplus	\$ 15,566,923	-	-\$3,453,541
			\$ 12,113,382
Working Capital		Total	\$ 10,113,050

Etheridge Shire Council Cash Position



Etheridge Cash Flow Forecast for July 2022

<u>Receipts</u>		<u>Expenditure</u>	
Rates	\$9,900	Payroll	\$585,000
Fees & Charges	\$0	Creditor Payments	\$3,512,500
Debtors	\$0	Loan Payments	\$0
Grants/Claims	\$2,379,000	Lease Payments	\$0
Total	<u><u>\$2,388,900</u></u>	Total	<u><u>\$4,097,500</u></u>
Cash is expected to Decrease by :		\$1,708,600	in the period.



		Expended YTD Actual 000's	Budget	% of Budget Expended
			000's	
	Total Road Expenditure	\$2,139	\$3,796	56%
1	Rural Roads	\$2	\$82	3%
2	Town Streets	\$216	\$29	741%
3	TMR Contract Works	\$1,006	\$1,333	75%
4	RMPC Works	\$62	\$0	0%
5	Flood Damage	\$852	\$2,352	36%
6	Roads Depreciation	\$0	\$0	0%
7	Other	\$0	\$0	0%

Etheridge Shire Council

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FUND SUMMARY	FUND	ARREARS		LEVIES				INTEREST	RECEIPTS	DISCOUNT	WRITE OFFS	SUBSIDY		UNALLOCATED RECEIPTS	BALANCE
		RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.					GOVERNMENT	COUNCIL		
	GENERAL	28005.99	6042.96			1825.51	1506.78		128.66	-187.86				34426.88	
	WATER	9319.46	2273.74						586.00					11007.20	
	CLEANSING	1136.90	144.86						19.62					1262.14	
	WATER CONSUMPTION	1826.95	215.82						304.64					1738.13	
	WASTE MANAGEMENT	1333.35	147.64						189.97					1291.02	
	RURAL FIRE AREA 1													0.00	
	Emergency Fire & Res	2557.60	524.56			34.50	17.24		106.18					2993.24	
	Unallocated Rates Receipts													-44426.89	
	FUND SUMMARY TOTAL	44180.25	9349.58			1860.01	1524.02		1335.07	-187.86				8291.72	

Etheridge Shire Council

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FUND SUMMARY
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FUND	366+ DAYS ARREARS	181-365 DAYS ARREARS	31-180 DAYS ARREARS	1-30 DAYS ARREARS	TOTAL
GENERAL	12741.35	18593.15	1521.25		32855.75
WATER	5995.16	4505.27	506.77		11007.20
CLEANSING	95.89	1069.13	97.12		1262.14
WATER CONSUMPTION	127.33	717.80	737.12		1582.25
WASTE MANAGEMENT	419.60	752.85	118.57		1291.02
Emergency Fire & Rescue Levy	945.35	1678.43	352.21		2975.99
	=====	=====	=====	=====	=====
FUND SUMMARY TOTAL	20324.68	27316.63	3333.04		50974.35
	=====	=====	=====	=====	=====

	REVENUE			EXPENDITURE		
	31 Jul 2022 Actual	31 Jul 2022 Budget		31 Jul 2022 Actual	31 Jul 2022 Budget	
0300-0001 ASSETS, LIABILITIES & EQUITY						
0300-0002 CASH AND RECEIVABLES	0	0	0%	0	0	0%
0400-0002 NON-CURRENT ASSETS	0	0	0%	0	0	0%
0500-0002 CURRENT PAYABLES AND LIABILITIES	0	0	0%	0	0	0%
0600-0002 LOANS & LIABILITIES NON-CURRENT	0	0	0%	0	0	0%
0700-0002 SHIRE CAPITAL & RESERVES	0	0	0%	0	0	0%
0300-0001 ASSETS, LIABILITIES & EQUITY TOTAL	0	0	0%	0	0	0%
1000-0001 ORGANISATIONAL EXCELLENCE&GOVERNANCE						
1010-0002 RATES AND CHARGES	6,789	0	-100%	219	0	-100%
1020-0002 Councillors Fees and Expenses	0	0	0%	(25,708)	0	-100%
1030-0002 General Administration						
1030-0003 General Administration	2,894	0	-100%	157,374	0	-100%
1031-0003 WHS Training	0	0	0%	11,070	0	-100%
1032-0003 ESC Provided Shire Office Mtce	0	0	0%	2,018	0	-100%
1033-0003 Training Dev -Confer/Seminars	0	0	0%	591	0	-100%
1030-0002 General Administration TOTAL	2,894	0	-100%	171,053	0	-100%
1050-0002 Wages On costs	43,969	0	-100%	95,739	0	-100%
1000-0001 ORGANISATIONAL EXCELLENCE&GOVERNANCE TOTAL	53,651	0	-100%	241,303	0	-100%
2000-0001 IMPROV COMM INFRAST & MECH-SHIRE						
2040-0002 Repeaters	0	0	0%	0	0	0%
2050-0002 Television & Radio Re-Transmission	0	0	0%	2,970	0	-100%
2060-0002 Information Technology	0	0	0%	44,179	0	-100%
2000-0001 IMPROV COMM INFRAST & MECH-SHIRE TOTAL	0	0	0%	47,150	0	-100%
3000-0001 DEVELOP EQUITABLE SOCIAL INFRASTRUCT						
3050-0002 Gilbert River R&D	0	0	0%	0	0	0%
3060-0002 Libraries - Georgetown	4	0	-100%	0	0	0%
3070-0002 Libraries - Forsayth						
3070-0003 Libraries - Forsayth	0	0	0%	45	0	-100%
3071-0003 Libraries - Forsayth ESC Mtce	0	0	0%	0	0	0%
3070-0002 Libraries - Forsayth TOTAL	0	0	0%	45	0	-100%

		REVENUE			EXPENDITURE		
		31 Jul 2022	31 Jul 2022		31 Jul 2022	31 Jul 2022	
		Actual	Budget		Actual	Budget	
3080-0002	Aged Care	0	0	0%	0	0	0%
3100-0002	Cultural Development						
3100-0003	Cultural Development	0	0	0%	0	0	0%
3101-0003	RA DF Project	0	0	0%	0	0	0%
3102-0003	Community Assistance	0	0	0%	1,776	0	-100%
3103-0003	Etheridge Ag Forum 2022	0	0	0%	0	0	0%
3100-0002	Cultural Development TOTAL	0	0	0%	1,776	0	-100%
3130-0002	Disaster Management	0	0	0%	73	0	-100%
3140-0002	MULTI PURPOSE SPORTS STADIUM	0	0	0%	582	0	-100%
3150-0002	General Expenses Georgetown	216	0	-100%	1,974	0	-100%
3160-0002	General Expenses Forsayth	0	0	0%	539	0	-100%
3170-0002	General Expenses - Einasleigh	0	0	0%	660	0	-100%
3180-0002	General Expenses - Mt Surprise	0	0	0%	2,357	0	-100%
3190-0002	General Expenses - Kidston	0	0	0%	51	0	-100%
3200-0002	General Exp-Cumberland Chimney	1,437	0	-100%	534	0	-100%
3210-0002	Halls & Public Facilities-Gtown	183	0	-100%	883	0	-100%
3220-0002	Halls & Public Facilities-Einasl	0	0	0%	54	0	-100%
3230-0002	Halls & Public Facilities-Mt Surp	0	0	0%	200	0	-100%
3240-0002	Einasleigh Medical Centre	0	0	0%	33	0	-100%
3250-0002	Mt Surprise Medical Centre	0	0	0%	1,062	0	-100%
3260-0002	Swimming Pool	0	0	0%	3,059	0	-100%
3270-0002	Administration Building	0	0	0%	0	0	0%
3280-0002	Housing - Council	9,752	0	-100%	16,360	0	-100%
3290-0002	Commercial Rentals						
3290-0003	Savanah House	325	0	-100%	0	0	0%
3295-0003	Demountable Office	5,000	0	-100%	0	0	0%
3290-0002	Commercial Rentals TOTAL	5,325	0	-100%	0	0	0%
3300-0002	Gilbert River Community Shed	0	0	0%	0	0	-100%
3310-0002	Lynd Junction Community Shed	0	0	0%	255	0	-100%
3320-0002	Georgetown Aerodrome	0	0	0%	40	0	-100%
3330-0002	Forsayth Aerodrome	0	0	0%	0	0	0%
3340-0002	Einasleigh Aerodrome	0	0	0%	0	0	0%
3350-0002	Depot & Stores	0	0	0%	179	0	-100%
3360-0002	Terrestrial V.I.C.	0	0	0%	0	0	0%
3370-0002	Childcare Centre	0	0	0%	0	0	0%
3380-0002	Student Hostel Building	0	0	0%	0	0	0%
3390-0002	Libraries - Forsayth	0	0	0%	0	0	0%
3400-0002	Emergency Services - SES	0	0	0%	0	0	0%
3411-0002	W4Q 21-24	(25,710)	0	-100%	0	0	0%
3000-0001	DEVELOP EQUITABLE SOCIAL INFRASTRUCT TOTAL	(8,793)	0	-100%	30,715	0	-100%
4000-0001	RESILIENT TRANSPORT INFRAST &CONNECT						
4010-0002	Road Maintenance	0	0	0%	12,110	0	-100%

		REVENUE			EXPENDITURE		
		31 Jul 2022	31 Jul 2022		31 Jul 2022	31 Jul 2022	
		Actual	Budget		Actual	Budget	
4011-0002	Georgetown Town Streets Maintenance	0	0	0%	2,682	0	-100%
4012-0002	Forsayth Town Streets Maintenance	0	0	0%	200	0	-100%
4013-0002	Einasleigh Town Streets Maintenance	0	0	0%	1,927	0	-100%
4014-0002	Mt Surprise Town Streets Maintenance	0	0	0%	1,250	0	-100%
4016-0002	Clean Table Dr Town Sts Gtown Fors	0	0	0%	0	0	0%
4020-0002	Road Improvements	169,897	0	-100%	0	0	0%
4030-0002	Bridges & Causeways	8,920	0	-100%	1,531	0	-100%
4040-0002	Drainage Construction Works	0	0	0%	0	0	0%
4050-0002	Street Lighting	0	0	0%	852	0	-100%
4061-0002	Town Street Improvements	0	0	0%	0	0	0%
4062-0002	Town Street Improvements	0	0	0%	0	0	0%
4063-0002	Town Street Improvements	0	0	0%	0	0	0%
4064-0002	Town Street Improvements	0	0	0%	0	0	0%
4070-0002	Parks & Gardens	0	0	0%	0	0	0%
4080-0002	Amenity Buildings	0	0	0%	0	0	0%
4090-0002	Aerodromes	0	0	0%	0	0	0%
4091-0002	Maintenance Aerodromes						
4091-0003	Georgetown Aerodrome	0	0	0%	771	0	-100%
4092-0003	Forsayth Aerodrome	0	0	0%	868	0	-100%
4093-0003	Einasleigh Aerodrome	0	0	0%	1,200	0	-100%
4094-0003	Mt Surprise Aerodrome	0	0	0%	150	0	-100%
4095-0003	Kidston Aerodrome	0	0	0%	0	0	0%
4091-0002	Maintenance Aerodromes TOTAL	0	0	0%	2,990	0	-100%
4110-0002	Plant Operations	602,090	0	-100%	0	0	0%
4120-0002	Plant Operations Expenses	0	0	0%	173,421	0	-100%
4130-0002	Floating Plant & Loose Tools	0	0	0%	4,939	0	-100%
4140-0002	Depot & Stores						
4140-0003	Depot Operations	0	0	0%	2,476	0	-100%
4141-0003	Stores Operations	0	0	0%	2,680	0	-100%
4140-0002	Depot & Stores TOTAL	0	0	0%	5,156	0	-100%
4150-0002	Plant Purchases	0	0	0%	0	0	0%
4160-0002	Recoverable Works						
4160-0003	TMR RMPC 2021-22	105,435	0	-100%	62,107	0	-100%
4161-0003	TMR Weed Management 2020/2	0	0	0%	0	0	0%
4162-0003	TMR F/D 2019 226-99A Package B 13095	0	0	0%	0	0	0%
4163-0003	TMR F/D 2019 217-99A Package C 13095	0	0	0%	0	0	0%
4164-0003	CN17388 92C 1 Layer DG 20 Hot Asphal	0	0	0%	0	0	0%
4165-0003	CN17388 99A 1 Layer DG 20 Hot Asphal	0	0	0%	0	0	0%
4166-0003	CN17388 6704 1Layer DG 20 Hot Asphal	0	0	0%	0	0	0%
4167-0003	TMR CN-15339 GDR-Vanlee Intersection	0	0	0%	0	0	0%
4168-0003	TMR Minor Wks - Light Form Grading	0	0	0%	0	0	0%
4169-0003	Private Works	0	0	0%	2,523	0	-100%

(Accounts: 0300-0001-0000 to 6050-2400-0000. All report groups. 9% of year elapsed. To Level 3. Excludes committed costs)

Etheridge Shire Council (Budget for full year)

Financial Year Ending 2023

Printed(MURRAY): 01-08-2022 8:26:38 AM

		REVENUE			EXPENDITURE		
		31 Jul 2022	31 Jul 2022		31 Jul 2022	31 Jul 2022	
		Actual	Budget		Actual	Budget	
4170-0003	TMR CN-14180 Hann Highway 99B	0	0	0%	0	0	0%
4171-0003	CN-15770 Kennedy Dev Road 18.284-21.	0	0	0%	0	0	0%
4172-0003	CN 15770 Varation 1 KDR 2105-22050	0	0	0%	139	0	-100%
4173-0003	CN-16826 Kennedy Dev Road 22050-2730	0	0	0%	0	0	0%
4174-0003	CN-16827 Ken Dev Rd - Ch 27.3-30.4	0	0	0%	174,715	0	-100%
4175-0003	A226-92C Gulf DR CN-15351 41.9-45.6	0	0	0%	8,105	0	-100%
4176-0003	B226-92C Gulf DR CN-15351 41.9-45.6	0	0	0%	426,207	0	-100%
4177-0003	CN-117788 GDR Ch 54.2-54.43 Charlies	0	0	0%	0	0	0%
4178-0003	TMR GDR Recoverable Grid Replcmt	0	0	0%	0	0	0%
4179-0003	CN-18620 92B GDR CH133.76-137.7	1,190,053	0	-100%	378,174	0	-100%
-----		-----	-----	-----	-----	-----	-----
4160-0002	Recoverable Works TOTAL	1,295,488	0	-100%	1,051,970	0	-100%
4181-0002	Flood Damage-Shire	0	0	0%	0	0	0%
4198-0002	Recoverable Works						
4198-0003	TMR Recoverable Works	781,519	0	-100%	0	0	0%
4199-0003	Recoverable works - ROSI	0	0	0%	0	0	0%
-----		-----	-----	-----	-----	-----	-----
4198-0002	Recoverable Works TOTAL	781,519	0	-100%	0	0	0%
4200-0002	Flood Damage						
4200-0003	Flood Damage	649,523	0	-100%	0	0	0%
4211-0003	Flood Warning Signs	0	0	0%	0	0	0%
4214-0003	F/D 2021 Sub 1 Contingecy	0	0	0%	0	0	0%
4216-0003	F/ D 2019 Oak Park Betterment	0	0	0%	0	0	0%
-----		-----	-----	-----	-----	-----	-----
4200-0002	Flood Damage TOTAL	649,523	0	-100%	0	0	0%
4220-0002	Flood Damage 2021 Emergent Works	0	0	0%	0	0	0%
4221-0002	Flood Damage 2020-21						
4221-0003	Zone 1 Flood Damage 2020-21	0	0	0%	0	0	0%
4222-0003	Zone 2 Flood Damage 2020-21	0	0	0%	234,495	0	-100%
4223-0003	Zone 3.1 Flood Damage 2020-21	0	0	0%	617,955	0	-100%
4224-0003	Zone 4 Flood Damage 2020-21	0	0	0%	0	0	0%
4225-0003	Zone 5 Flood Damage 2020-21	0	0	0%	0	0	0%
4226-0003	Zone 6 Flood Damage 2020-21	0	0	0%	0	0	0%
4227-0003	Zone 3.2 Flood Damage 2020-21	0	0	0%	0	0	0%
4228-0003	Gravel Pits	0	0	0%	0	0	0%
4229-0003	Zone 3.3 Flood Damage 2020-21	217,083	0	-100%	0	0	0%
-----		-----	-----	-----	-----	-----	-----
4221-0002	Flood Damage 2020-21 TOTAL	217,083	0	-100%	852,450	0	-100%
4000-0001	RESILIENT TRANSPORT INFRAST &CONNECT TOTAL	3,724,521	0	-100%	2,111,479	0	-100%
4300-0001	DEVE RELIABLE POT&IRRIG WATER SUP						
4310-0002	Water Charges - Georgetown	0	0	0%	0	0	0%

(Accounts: 0300-0001-0000 to 6050-2400-0000. All report groups. 9% of year elapsed. To Level 3. Excludes committed costs)

Etheridge Shire Council (Budget for full year)

Financial Year Ending 2023

Printed(MURRAY): 01-08-2022 8:26:38 AM

	REVENUE			EXPENDITURE		
	31 Jul 2022 Actual	31 Jul 2022 Budget		31 Jul 2022 Actual	31 Jul 2022 Budget	
4320-0002 Water Operations - Georgetown	0	0	0%	12,088	0	-100%
4330-0002 Water Charges - Forsayth	0	0	0%	0	0	0%
4340-0002 Water Operations - Forsayth	0	0	0%	12,504	0	-100%
4500-0002 Charleston Dam Project	0	0	0%	827	0	-100%
4501-0002 21-22 Opening Budget Adjs	0	0	0%	0	0	0%
4510-0002 Gilbert River Irrigation Project	0	0	0%	0	0	0%
4300-0001 DEVE RELIABLE POT&IRRIG WATER SUP TOTAL	0	0	0%	25,419	0	-100%
5000-0001 MAN NAT ASSET&ENVIR TOUR&ECON DEV						
5010-0002 Environment Health	0	0	0%	0	0	0%
5020-0002 Environment General	0	0	0%	0	0	0%
5021-0002 Local Laws	0	0	0%	0	0	0%
5030-0002 Pest Management						
5032-0003 Pest Man-Weed Contr (LG Town & Res)	0	0	0%	0	0	0%
5030-0002 Pest Management TOTAL	2,221	0	-100%	44	0	-100%
5060-0002 Waste Management	0	0	0%	0	0	0%
5070-0002 Cleansing Charges Georgetown						
5071-0003 Georgetown Refuse Tip Expenses	0	0	0%	5,132	0	-100%
5072-0003 Septic Waste Site Expenses	0	0	0%	35	0	-100%
5070-0002 Cleansing Charges Georgetown TOTAL	0	0	0%	5,167	0	-100%
5080-0002 Cleansing Charges Forsayth	0	0	0%	391	0	-100%
5090-0002 Cleansing Charges - Einasleigh	0	0	0%	2,250	0	-100%
5100-0002 Cleansing Charges - Mt Surprise	0	0	0%	650	0	-100%
5110-0002 Town Planning	0	0	0%	0	0	0%
5120-0002 Building Control	0	0	0%	0	0	0%
5130-0002 Asset Mgmt - Pks & Tourism Assets	0	0	0%	0	0	0%
5140-0002 Land Held for Resale	0	0	0%	0	0	0%
5150-0002 Parks & Gardens	0	0	0%	0	0	0%
5151-0002 General Maintenance-Georgetown	0	0	0%	9,667	0	-100%
5152-0002 Vacant Land & Reserve Mtce- Forsayth	0	0	0%	482	0	-100%
5153-0002 Einasleigh	0	0	0%	1,935	0	-100%
5154-0002 Mt Surprise	0	0	0%	489	0	-100%
5161-0002 Georgetown Cemetery	0	0	0%	100	0	-100%
5162-0002 Forsayth Cemetery	0	0	0%	0	0	0%
5163-0002 Einasleigh Cemetery	0	0	0%	291	0	-100%
5164-0002 Mt Surprise Cemetery	0	0	0%	450	0	-100%
5165-0002 Kidston Cemetery	0	0	0%	0	0	0%
5170-0002 Area Promotions	0	0	0%	101,603	0	-100%
5000-0001 MAN NAT ASSET&ENVIR TOUR&ECON DEV TOTAL	2,221	0	-100%	123,517	0	-100%

		REVENUE			EXPENDITURE		
		31 Jul 2022	31 Jul 2022		31 Jul 2022	31 Jul 2022	
		Actual	Budget		Actual	Budget	
6000-0001	COMMERCIAL SERVICES						
6010-0002	Terrestrial V.I.C.						
6010-0003	Terrestrial V.I.C.	26,940	0	-100%	22,356	0	-100%
6011-0003	TerrEstrial ESC Provided Mtce	0	0	0%	228	0	-100%
6010-0002	Terrestrial V.I.C. TOTAL	26,940	0	-100%	22,584	0	-100%
6020-0002	Childcare						
6020-0003	Childcare	74,899	0	-100%	15,593	0	-100%
6021-0003	Childcare-ESC Building Mtce	0	0	0%	0	0	0%
6022-0003	Childcare-Grounds Mtce	0	0	0%	0	0	0%
6023-0003	Childcare-ESC Cleaning	0	0	0%	0	0	0%
6020-0002	Childcare TOTAL	74,899	0	-100%	15,593	0	-100%
6030-0002	Student Hostel						
6030-0003	Student Hostel	14,780	0	-100%	10,832	0	-100%
6031-0003	Hostel-ESC Provided Mtce	0	0	0%	271	0	-100%
6030-0002	Student Hostel TOTAL	14,780	0	-100%	11,102	0	-100%
6050-0002	Refuse Collection	0	0	0%	1,392	0	-100%
6000-0001	COMMERCIAL SERVICES TOTAL	116,619	0	-100%	50,671	0	-100%
TOTAL REVENUE AND EXPENDITURE		3,888,219	0	-100%	2,630,254	0	-100%

	OPENING BALANCE	----- YEAR TO DATE ----- 31 Jul 2022	----- BUDGET	----- CURRENT BALANCE ----- 31 Jul 2022	----- BUDGET
<u>CURRENT ASSETS</u>					
0300-0001 ASSETS, LIABILITIES & EQUITY					
0300-0002 CASH AND RECEIVABLES	21,688,077	(1,296,401)	---	20,391,675	109%
0300-0001 ASSETS, LIABILITIES & EQUITY TOTAL	21,688,077	(1,296,401)	---	20,391,675	109%
TOTAL CURRENT ASSETS	21,688,077	(1,296,401)	---	20,391,675	109%
<u>NON-CURRENT ASSETS</u>					
0300-0001 ASSETS, LIABILITIES & EQUITY					
0400-0002 NON-CURRENT ASSETS	214,365,268	2,400	---	214,367,668	102%
0300-0001 ASSETS, LIABILITIES & EQUITY TOTAL	214,365,268	2,400	---	214,367,668	102%
3000-0001 DEVELOP EQUITABLE SOCIAL INFRASTRUCT					
3080-0002 Aged Care	9,675	0	0%	9,675	4%
3100-0002 Cultural Development	0	27,464	---	27,464	31%
3100-0003 Cultural Development	0	27,464	---	27,464	31%
3100-0002 Cultural Development TOTAL	0	27,464	---	27,464	31%
3220-0002 Halls & Public Facilities-Einasl	11,463	0	0%	11,463	79%
3260-0002 Swimming Pool	0	0	0%	0	0%
3280-0002 Housing - Council	46,446	0	0%	46,446	8%
3310-0002 Lynd Junction Community Shed	0	0	0%	0	0%
3400-0002 Emergency Services - SES	34,432	0	0%	34,432	2%
3411-0002 W4Q 21-24	105,749	12,700	---	118,449	8%
3000-0001 DEVELOP EQUITABLE SOCIAL INFRASTRUCT TOTAL	207,765	40,164	---	247,929	6%

	OPENING BALANCE	YEAR TO DATE 31 Jul 2022	---	BUDGET	CURRENT BALANCE 31 Jul 2022	---	BUDGET
4000-0001 RESILIENT TRANSPORT INFRAST &CONNECT							
4020-0002 Road Improvements	3,425,961	966,544	---	0	4,392,504	118%	3,712,400
4040-0002 Drainage Construction Works	427,660	0	0%	0	427,660	56%	758,556
4061-0002 Town Street Improvements	0	0	0%	0	0	0%	581,060
4064-0002 Town Street Improvements	0	0	0%	0	0	0%	250,000
4070-0002 Parks & Gardens	4,980	0	0%	0	4,980	100%	4,980
4091-0002 Maintenance Aerodromes							
4091-0003 Georgetown Aerodrome	0	0	0%	0	0	0%	504,000
4091-0002 Maintenance Aerodromes TOTAL	0	0	0%	0	0	0%	504,000
4140-0002 Depot & Stores							
4140-0003 Depot Operations	11,073	0	0%	0	11,073	37%	30,000
4140-0002 Depot & Stores TOTAL	11,073	0	0%	0	11,073	37%	30,000
4150-0002 Plant Purchases	(66,587)	240,278	---	0	173,691	4%	4,638,273
4000-0001 RESILIENT TRANSPORT INFRAST &CONNECT TOTAL	3,803,087	1,206,822	---	0	5,009,908	48%	10,479,269
4300-0001 DEVE RELIABLE POT&IRRIG WATER SUP							
4320-0002 Water Operations - Georgetown	332,660	17	---	0	332,677	83%	403,000
4340-0002 Water Operations - Forsayth	112,836	0	0%	0	112,836	68%	166,900
4500-0002 Charleston Dam Project	19,843,036	101,134	---	0	19,944,171	116%	17,181,610
4501-0002 21-22 Opening Budget Adjs	0	0	0%	0	0	0%	(6,782,302)
4300-0001 DEVE RELIABLE POT&IRRIG WATER SUP TOTAL	20,288,532	101,151	---	0	20,389,684	186%	10,969,208
5000-0001 MAN NAT ASSET&ENVIR TOUR&ECON DEV							
5030-0002 Pest Management	12,540	0	0%	0	12,540	21%	60,000
5152-0002 Vacant Land & Reserve Mtce- Forsayth	1,799,168	1,244	---	0	1,800,411	68%	2,652,000
5000-0001 MAN NAT ASSET&ENVIR TOUR&ECON DEV TOTAL	1,811,708	1,244	---	0	1,812,951	67%	2,712,000
6000-0001 COMMERCIAL SERVICES							
6010-0002 Terrestrial V.I.C.							
6010-0003 Terrestrial V.I.C.	0	0	0%	0	0	0%	2,188,174

	OPENING BALANCE	YEAR TO DATE 31 Jul 2022	%	BUDGET	CURRENT BALANCE 31 Jul 2022	%	BUDGET
6010-0002 Terrestrial V.I.C. TOTAL	0	0	0%	0	0	0%	2,188,174
6020-0002 Childcare							
6020-0003 Childcare	0	0	0%	0	0	0%	50,000
6020-0002 Childcare TOTAL	0	0	0%	0	0	0%	50,000
6000-0001 COMMERCIAL SERVICES TOTAL	0	0	0%	0	0	0%	2,238,174
TOTAL NON-CURRENT ASSETS	240,476,361	1,351,781	---	0	241,828,141	100%	240,857,075
TOTAL ASSETS	262,164,437	55,379	---	0	262,219,817	101%	259,489,287
<u>CURRENT LIABILITIES</u>							
0300-0001 ASSETS, LIABILITIES & EQUITY							
0500-0002 CURRENT PAYABLES AND LIABILITIES	4,772,466	(1,206,862)	---	0	3,565,604	113%	3,141,965
0300-0001 ASSETS, LIABILITIES & EQUITY TOTAL	4,772,466	(1,206,862)	---	0	3,565,604	113%	3,141,965
TOTAL CURRENT LIABILITIES	4,772,466	(1,206,862)	---	0	3,565,604	113%	3,141,965

	OPENING BALANCE	YEAR TO DATE 31 Jul 2022	BUDGET	CURRENT BALANCE 31 Jul 2022	BUDGET
<u>NON-CURRENT LIABILITIES</u>					
0300-0001 ASSETS, LIABILITIES & EQUITY					
0600-0002 LOANS & LIABILITIES NON-CURRENT	915,882	4,539	---	920,421	106%
0300-0001 ASSETS, LIABILITIES & EQUITY TOTAL	915,882	4,539	---	920,421	106%
TOTAL NON-CURRENT LIABILITIES	915,882	4,539	---	920,421	106%
TOTAL LIABILITIES	5,688,348	(1,202,323)	---	4,486,025	112%
NETT ASSETS/(LIABILITIES)	256,476,089	1,257,702	---	257,733,791	101%
<u>COMMUNITY EQUITY</u>					
0300-0001 ASSETS, LIABILITIES & EQUITY					
0700-0002 SHIRE CAPITAL & RESERVES	256,476,089	1,257,965	12%	257,734,054	97%
0300-0001 ASSETS, LIABILITIES & EQUITY TOTAL	256,476,089	1,257,965	12%	257,734,054	97%
TOTAL COMMUNITY EQUITY	256,476,089	1,257,965	12%	257,734,054	97%



Etheridge Shire Council

General Meeting	17 th August 2022
Subject	Aged Care Advisor Committee Meeting Minutes
Classification	Open
Author	Andrew McKenzie

EXECUTIVE SUMMARY

The Aged Care Advisory Committee met on the 21st July 2022. A copy of the Meeting minutes is presented for Council's information.

RECOMMENDATION

The Council receive the minutes of the Aged Care Advisory Committee meeting held 21st July 2022 and adopt the recommendations made therein.

BACKGROUND

The Aged Care Advisory Committee is an advisory committee of Council, constituted under the *Local Government Act 2009*. Good governance requires advisory committee meeting minutes be tabled at the next General Meeting of Council.

Of particular note, the Committee considered the most recent master plan prepared by CA Architects. The Committee have recommended that a site visit of Tableland Aged Residential Facilities be undertaken prior to a combined Committee / Council workshop be held with Cairns Architects to finetune the Master Plan and building design. To this end, I have arranged an inspection of Savannah Lifestyle Resort for Tuesday 30th August.

LINK TO CORPORATE PLAN

Corporate Aim No. 3: Quality Social Infrastructure makes the shire a desirable place to live.

BUDGET & RESOURCE CONSIDERATIONS

Approximately \$90,000 remains out of the Grant Council received last year, with a further \$500,000 committed toward constructing the facility.

CONSULTATION

Via Aged Care Advisory Committee meetings.

LEGAL CONSIDERATIONS

The committee is constituted under the Local Government Act & Regulations.

The Building Sustainable Communities grant program is subject to the conditions of funding, as contained in the funding agreement with the Department.

POLICY IMPLICATIONS

Nil

RISK ASSESSMENT

CONSEQUENCE					
LIKELIHOOD*	Insignificant 1	Minor 2	Moderate 3	Major 4	Catastrophic 5
A (Almost certain)	H	H	E	E	E
B (Likely)	M	H	H	E	E
C (Possible)	L	M	H	E	E
D (Unlikely)	L	L	M	H	E
E (Rare)	L	L	M	H	H

Nil at this time

Report Prepared By:	Report Authorised By:
Andrew McKenzie	Ken Timms, Chief Executive Officer
Date: 2 nd August 2022	Date:

ATTACHMENTS: Aged Care Advisory Committee meeting minutes for meeting held 21st July 2022.

ADVISORY COMMITTEE MEETING (AGED & DISABILITY CARE)
HELD IN GEORGETOWN THURSDAY 21st July 2022
GEORGETOWN COUNCIL CHAMBERS

UNCONFIRMED MINUTES

Greg Ryan opened the meeting at 9.08am.

ACKNOWLEDGEMENT OF COUNTRY EWAMIAN PEOPLE

“We would like to acknowledge the traditional owners of this land and pay our respects to the Elders past, present and future for they hold the history, cultural practice and traditions, of their people.”

DECLARATIONS

Nil

ATTENDANCE

Present: Greg Ryan (Committee Chair), Carol Ryan, Cr Cameron Barns, Cr Hughes, Andrew McKenzie
Via Teleconference: Alana Young, Colleen Henry, Amanda Dixon, Cr Joe Haase

APOLOGIES

MOVED: Cameron Barns

SECONDED: Carol Ryan

That the apologies of the following Committee Members / observers be received, and leave of absence granted: -

- Cr Tony Gallagher

CARRIED

CONFIRMATION OF MINUTES

MOVED: Carol Ryan

SECONDED: Cameron Barns

That:

The Minutes of the Advisory Committee (Aged & Disability Care) Meeting held at Georgetown on Wednesday 19th May 2022.

CARRIED

CONDOLENCES

Nil

BUSINESS ARISING FROM PREVIOUS MEETING MINUTES AND GENERAL BUSINESS

Nil

NEW MATTERS / GENERAL BUSINESS

1. Council Update
Andrew advised: -
 - AusNorth Consulting (Surveyors) – have completed site survey.
 - Preston Law – are working on Facility Rules and Tenancy Agreement.
 - Cairns Architects: (as of week commencing 18th July) forwarded revised Master Plan options for comment.
 - Council's Budget was adopted 20th July. Council has allowed a further \$500,000 toward the facility.

2. Etheridge Cares Update
Renaë submitted an update on Etheridge Cares:
 - 14 people have signed up
 - A further 20 people are on the waiting list
 - Will be advertising for a coordinator next month
 - Trying to get a podiatrist out to Etheridge Region.

Amanda also noted that Etheridge Cares is looking to expand services into Greenvale.

The Committee acknowledged that Etheridge Cares continues to grow and support the Region.

3. Independent Living Facility

The Committee provided initial comments to Cairns Architects' Master Plan design (dated July 2022):

- Facility still requires a communal car park for visitors;
- Location of unit car parks may need to change
- Questioned desirability of roundabouts
- Appears to be lots of bitumen, which will add cost.

MOVED: Carol Ryan

SECONDED: Cameron Barns

That the committee recommends to Council to organise a combined (Committee / Council) workshop consider elements of the Master Plan and unit design.

CARRIED

Next Meeting

The next meeting is nominally scheduled for Thursday 21st September 2022. It was noted that an earlier meeting may be called should the consultants require guidance in completing their project elements.

CONCLUSION

Greg Ryan closed the meeting at 9.54 am



Etheridge Shire Council

DIRECTOR ENGINEERING SERVICES

Briefing Report

1 Update

Welcome to my August Briefing Report. This last month has been a productive, with several projects continuing with the GDR East and West widening's, KDR sealing, North Head Road TIDS and DFRA works. At the last RRG technical meeting on 1st August, I have accepted the role of Chair of the Technical Group.

2 Operational Plan Matters

Maintenance work has continued throughout the region, with flood damage works continue in zone 2, zone 3.1, zone 1 and zone 4/5. The TIDS project has continued with the placement of the base pavement layer. Charleston water is being used unmixed at the Forsyth Treatment Plant.

3 Immerging Issues

Nil.

4 Projects

Charleston Dam

The Charleston Dam Project continues to proceed smoothly.

- Raw Water
 - Raw water is being pumped to the Forsyth water treatment plant, with Big Reef Dam water not being used.
 - The raw water metres have been installed on the Georgetown line, with flushing and testing to follow
- Fish Ladder
 - The QRA have approved the replacement of the fish ladder. Discussions are underway to ensure design and compliance are appropriate

Transport and Main Roads (TMR)

- GDR East Widening: Has continued with the drainage works on section B nearing completion and earthworks and pavement works proceeding.
- GDR West Widening: Council has commenced with the drainage structures being replaced and earthworks underway.
- KDR tender has continues as programed, with primer seal late August and practical completion shortly after

Flood Repairs

- Works in Zone 2 will continue on Dagworth Road as conditions allow. Work in zone 3.1 has continuing on the North Head Road and Cobbold Gorge Road and onto Agate Creek Road.
- Gulf Civil have commenced with works on Oak Park Road and Oak Park Racecourse Road.
- Keltone have commenced with works on Kutchera Road and moving onto Strathmore Road.

TIDS

- North Head Road project has continued with the bulk earthworks, and subbase continuing and the base pavement commencing.

Regional Waste Project

- ARUP has been awarded through FNQROC the regional waste project, and have commenced. An online meeting has been with Council officers to discuss topics with Council and staff.

5

Calendar of Events

Over the past month

- | | | | |
|---------|-----|-----------------|-----------------------------------|
| • 21-07 | ESC | Georgetown | DFRA Project Management Meeting |
| • 21-07 | ESC | Georgetown | EMT Meeting |
| • 25-07 | ESC | Cairns | FNQROC RRTG Meeting |
| • 26-07 | ESC | Georgetown | Engineering Services Team meeting |
| • 01-08 | ESC | Georgetown | Councillor Workshop |
| • 01-08 | ESC | Online | FNQROC RRR Arup meeting |
| • 02-08 | ESC | Vanlee | Vanlee Road alignment meeting |
| • 09-08 | ESC | Georgetown | Engineering Services Team meeting |
| • 10-08 | ESC | Georgetown | Councillor Workshop |
| • 10-08 | ESC | Online | Fish ladder meeting with DAF |
| • 11-08 | ESC | Cairns / online | FNQROC WMMR meeting |
| • 17-08 | ESC | Georgetown | Council Meeting |

Next month

- | | | | |
|---------|-----|-----------------|-----------------------------------|
| • 23-08 | ESC | Georgetown | Engineering Services Team meeting |
| • 24-08 | ESC | Georgetown | Councillor Workshop |
| • 26-08 | ESC | Cairns / Online | FNQROC Water Alliance Meeting |
| • 01-09 | ESC | Cairns / Online | FNQROC WMMR Meeting |
| • 01-09 | ESC | Georgetown | Monthly TMR Meeting |
| • 06-09 | ESC | Georgetown | Engineering Services Team meeting |
| • 07-09 | ESC | Georgetown | Councillor Workshop |
| • 13-09 | ESC | Cairns / Online | FNQROC WMMR meeting |
| • 16-09 | ESC | Cairns | FNQROC RRTG |
| • 20-09 | ESC | Georgetown | Engineering Services Team meeting |
| • 17-08 | ESC | Georgetown | Council Meeting |

David Fletcher
Director Engineering Services



Etheridge Shire Council

General Meeting	17 August 2022
Subject	Dagworth Road Realignment
Classification	Open
Author	David Fletcher Director Engineering Services

EXECUTIVE SUMMARY

Council has received a request from Mr and Mrs Prior of Vanlee concerning the possibility of realigning Dagworth Road so it doesn't run between the station houses.

RECOMMENDATION

That Council resolves to:

1. Realign the road as per option 2 at an estimated cost of \$9,000, with any required grids being supplied by the property owner.

BACKGROUND

Council has received a request from Mr and Mrs Prior regarding the realigning of the Dagworth Road so it doesn't run between the Vanlee station houses, with the primary reason being a safety issue with young children and increased traffic along the road, mostly that of tourists taking a scenic route along Vanlee Road and Dagworth Road. A secondary reason is dust suppression which has become a growing problem with the increased traffic.

Some various options have been considered with the Priors as follows:

1. New road running on the northern side of the cattle yards parallel to the yard fence, approximate length 410m, estimate cost \$6,000
2. Upgrade of an existing track on the southern side of the cattle yards, approximate length 630m estimate cost \$ 9,000 including installing the grids
3. New road near the Vanlee airstrip, approximate length 2.3km estimate cost \$22,000

Option 1 was considered too close to the houses, thus not reducing the dust issues. It doesn't require any new grids to be installed, and is the cheapest.

Option 2 is the preferred option, even though it does run through the cooling yard. This will require 2 new grids to be installed on the cooling yard fences with gates which would be used when the yard is holding cattle. The safety issue concerning vehicle traffic interacting with stock in the cooling yard was discussed and Mr Prior did say it wasn't an issue for his cattle, if anything it would assist in keeping the cattle quite.

Option 3 was considered, even though it is by far the longest option, it was considerable lengths of black soil along it. It does have the advantage of completely removing dust and safety issues being the placed well away from the station houses, and requires only 1 grid. The points against this option is it being the most expensive option and having about half the length in black soil.

For options 1 and 2, the cost of these could be absorbed into council's existing budget. Option 3 could be sourced from within the current budget but may require a reallocation from another project, or be sourced from an unallocated grant such as LRCIP phase 3 extension program. There will be an adjustment to the road register and associated mapping if any of the options are proceeded. However it is recommended that the Dagworth road be one that is realigned and that the Vanlee Road end at the grid next to the cattle yards.

With the costs of the new grids, it is believed that these should be borne by the landowner. This is based on the fact that grids are required for the management and control of stock, and do not contribute to the effectiveness or safety of the road. The grids can be installed by council as part of the new road construction.

A further consideration for council is whether a policy is required to assist in guiding council and landowners when road realignments are being requested.

LINK TO CORPORATE PLAN

Corporate Objective No. 1 – *Developing a resilient transport infrastructure and connectivity to support current and future industry.*

Strategy No.	Strategy	Measure
1.1.1	An asset management strategy to support the monitoring, maintenance, replacement and enhancement of council's road assets	Asset management strategy adopted

BUDGET & RESOURCE CONSIDERATIONS

Total financial commitment if approved in is \$7,000.

CONSULTATION

Discussions with Mr Footy Prior of Vanlee Station.

LEGAL CONSIDERATIONS

Nil

POLICY IMPLICATIONS

Nil, however, consideration should be given to whether a policy that would cover how road realignments be dealt with when requested by landowners and the public.

RISK ASSESSMENT

CONSEQUENCE					
LIKELIHOOD*	Insignificant 1	Minor 2	Moderate 3	Major 4	Catastrophic 5
A (Almost certain)	H	H	E	E	E
B (Likely)	M	H	H	E	E
C (Possible)	L	M	H	E	E
D (Unlikely)	L	L	M	H	E
E (Rare)	L	L	M	H	H

OUTCOME

Low (D2)

Report Prepared By:	Report Authorised By:
David Fletcher Director Engineering Services	Ken Timms, Chief Executive Officer
Date: 02/08/2022	Date:

ATTACHMENTS

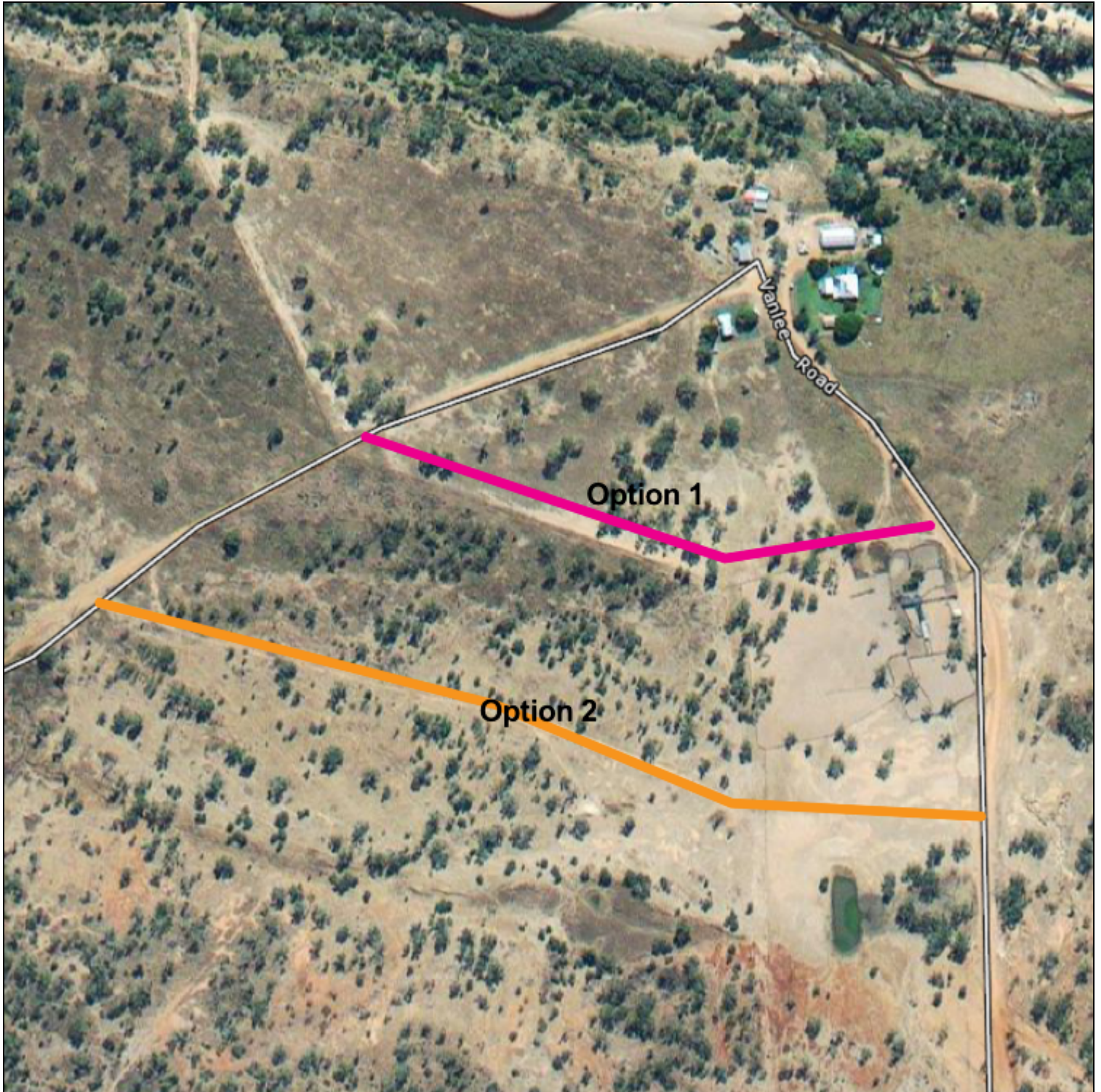
Maps showing the locations of the 3 options

Dagworth Road Realignment - Vanlee

Options 1 & 2

17°50'50"S 143°41'60"E

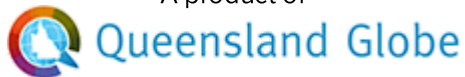
17°50'50"S 143°42'25"E



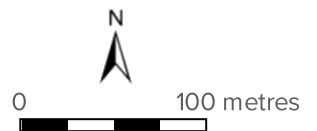
17°51'14"S 143°41'60"E

17°51'14"S 143°42'25"E

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Dagworth Road Realignment - Vanlee

Options 1 & 2

Legend

Attribution

Places: My Places

-  Option 1
-  Option 2

Railway



Cities and Towns



Road Crossing

-  Bridge
-  Tunnel

Road

-  Highway
-  Main
-  Local
-  Private

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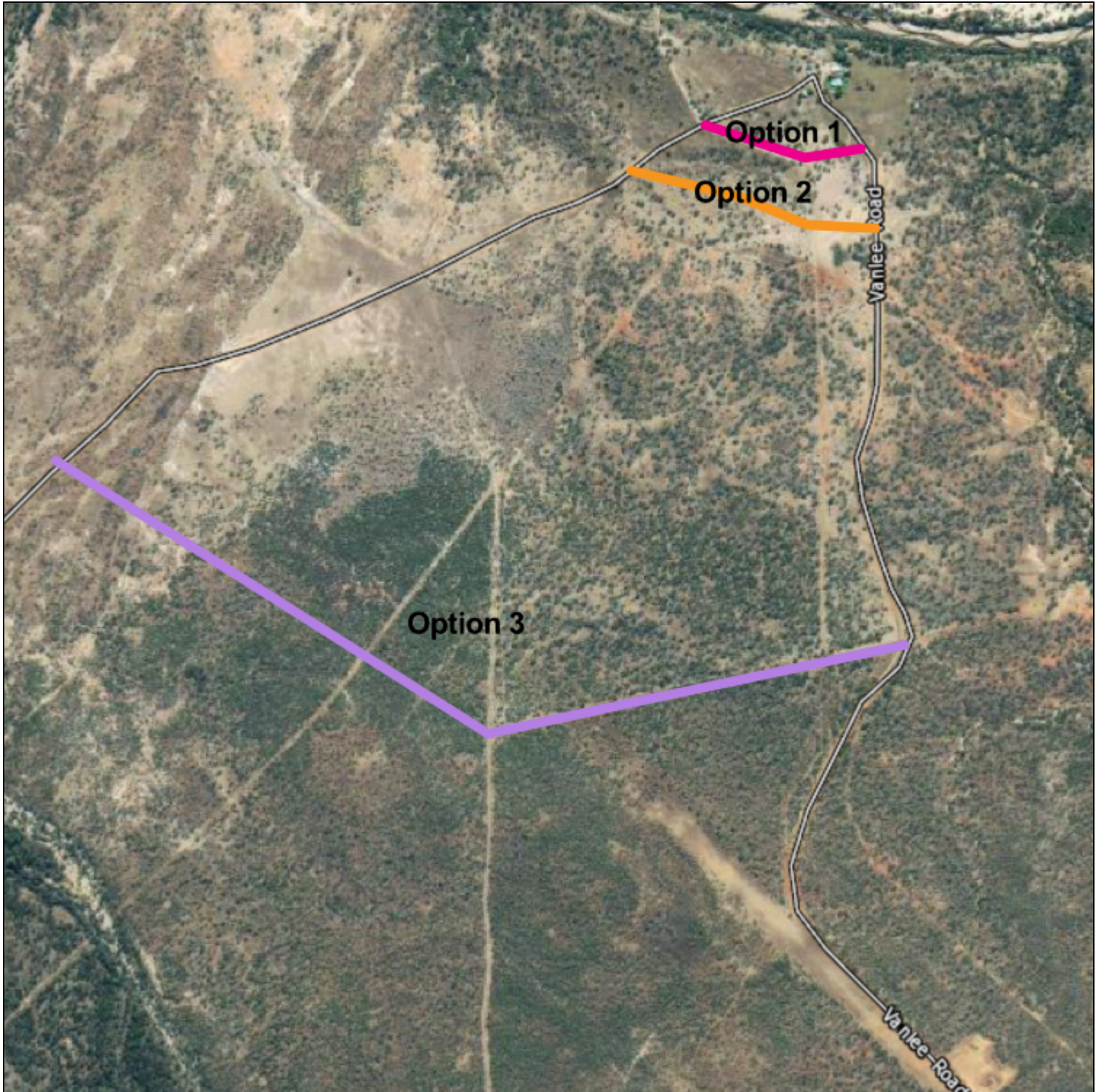
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Dagworth Road Realignment - Vanlee

Option 3

17°50'50"S 143°41'8"E

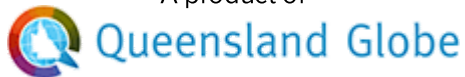
17°50'50"S 143°42'41"E



17°52'18"S 143°41'8"E

17°52'18"S 143°42'41"E

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Dagworth Road Realignment - Vanlee

Option 3

Legend

Attribution

Places: My Places

- Option 1
- Option 2
- Option 3

Road crossing

- Bridge
- Tunnel

Road

- Highway
- Main
- Local
- Private

Railway



Cities and Towns



Maxar

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Etheridge Shire Council

CHIEF EXECUTIVE OFFICER

Briefing Report

1 Update

Welcome to my August "Briefing" Report.

Just reminding everyone that COVID and Influenza are still having an impact on Council and our Communities. At the time of writing this report there is still known active cases of COVID and several cases of Influenza as the 3rd wave has an impact on North Queensland. May I suggest that when the opportunities arise that Council promote FREE vaccinations against the current Influenza and Booster Shots for COVID via the RFDS clinic further Queensland Health is distributing FREE RATs test kits to concession card holders from Councils Admin Office and the VIC.

This aside, operations and works are still in full swing as there is plenty to do.

2 Operational Plan Matters

Operationally Council is progressing well through the strategies set by Council and Management have acknowledged the project priorities identified by Council at a recent Workshop.

3 Immerging Issues

Charleston Dam

Stage 1 (Dam reservoir and reticulation) is nearing completion.

Stage 2 (Recreational area) planning for same will now have to commence.

4 Projects

I am currently working on the following projects, and if you have any comments do not hesitate to ask.

- **Tourism Master Plan**
 - Discussion and presentation on the 2 documents
Unearth Etheridge
- **Road Policy**
 - Road Register is completed
 - Some name changing to confirm and approve
 - Policy will be reflective of the Roads AMP
 - Rural addressing to commence
- **Economic Development Plan**
 - Status of an Economic Development Plan
 - Currently searching for existing documents
 - Also working with FNQROC to link in with a new Regional Plan
 - Reminder of our 5 pillars
 - Etheridge Agriculture
 - Energising Etheridge
 - Etheridge Rocks
 - Unearth Etheridge
 - Etheridge Transport

Strategic / Planning meetings.

- Industrial Land
 - Pending an offer from DOR to purchase land.
- Namoi Cotton
 - Pending a “Round Table” to promote *Etheridge Agriculture*
- Council housing
 - This will be settled on 24th August.

Over the past month

• 20 th	Council	Board Room	Council Meeting
• 20 th	CEO	Zoom	CHHS
• 21 st	CEO	Depot	QRA Update
• 21 st	EMT	Board Room	EMT meeting
• 21 st	CEO	Teams	FNQ Smart Economy
• 25 th	Council	Board Room	Councillor Workshop
• 26 th 28 th	CEO	Cairns	ALMA EXPO
• 26 th	CEO	Teams	Gilbert River Catchment JCU
• 1 st	CEO	Teams	Griffith Update
• 1 st	Council	Board Room	Councillor Workshop
• 1 st 4 th	Mayor	Canberra	FNQROC Deputation
• 2 nd	CEO	Teams	ARUP update
• 2 nd	Works	Board Room	Works Staffing
• 5 th	CEO	Zoom	NWQROC
• 5 th	CEO	Teams	Foot & Mouth Update
• 5 th 6 th	Community	Forsyth	Etheridge Show
• 9 th 10 th	Council	Office	meadperry – emissions
• 10 th	DDMG	Teams	DDMG meeting
• 10 th	Council	Board Room	Councillor Workshop
• 11 th	Mayor CEO	Board Room	GSD – Mark Forbes
• 12 th	CEO	Teams	Griffith Update
• 15 th	Mayor CEO	Board Room	LDMG Planning
• 16 th	CEO	Board Room	Kidston Dam – DOR
• 17 th	Council	Board Room	Council Meeting

Next month

• 23 rd	Council	Board Room	Councillor Workshop
• 23 rd	CEO	Teams	Qtrip Release
• 23 rd	Council	Teams	ARUP
• 25 th	CEO	Workshop	QRA Update
• 30 th	Council	Mareeba Tour	
• 14 th	Council	Sports Centre	Council Meeting
• 14 th	Council	Sports Centre	EMT Meeting

Recently a number of COVID related cases have been identified in our region, please remember to be COVID safe and ensure you practice social distancing.

Ken Timms
CHIEF EXECUTICE OFFICER



Etheridge Shire Council

General Meeting	17 th August 2022
Subject	Change of General Meeting Dates
Classification	Open
Author	Ken Timms, Chief Executive Officer

EXECUTIVE SUMMARY

At least once in each year, Council must publish a notice of the days and times when its ordinary meetings will be held and furthermore Council must publish this notice on the local government's website, and in other ways the local government considers appropriate in accordance with Section 254B of the Local Government Regulation 2012.

Due to Executive Officer absences in September and the LGAQ Conference in October, Council is seeking to amend the previously adopted September and October General Meeting Dates.

RECOMMENDATION

That Council:

Pursuant to and in accordance with Section 254B of the Local Government Regulation 2012. Council changes the September General Meeting Date from the 21/09/22 to now be held on the 14/09/2022, and to change the October General Meeting Date from the 19/10/22 to now be held on the 12/10/22. Furthermore, Council publish the amended notice of meeting dates on Council's website, in the inform newsletter and on display in the Council office.

BACKGROUND

Section 254B Public notice of meetings of the Local Government Regulation states that:

- (1) A local government must, at least once in each year, publish a notice of the days and times when—
 - (a) its ordinary meetings will be held; and
 - (b) the ordinary meetings of its standing committees will be held.
- (2) The notice mentioned in subsection (1) must be published on the local government's website, and in other ways the local government considers appropriate.
- (3) A local government must display in a conspicuous place in its public office a notice of the days and times when—
 - (a) its meetings will be held; and
 - (b) meetings of its committees will be held.
- (4) A local government must, as soon as practicable, notify any change to the days and times mentioned in subsection (1) or (3) in the same way as the days and times were previously notified.

Over the past 12 months Council has conducted its Ordinary Meetings of Council on the third Wednesday of each month commencing at 9.00am.

Management is recommending for the 2022 calendar year that all Ordinary Meetings of Council are to be conducted within its designated public office being Georgetown.

[LINK TO CORPORATE PLAN](#)

This matter links for Corporate Aim No.5 – Best practice corporate governance and organisational excellence.

BUDGET & RESOURCE CONSIDERATIONS

N/A

CONSULTATION

N/A

LEGAL CONSIDERATIONS

Section 254B Public notice of meetings of the Local Government Regulation states that:

(4) A local government must, at least once in each year, publish a notice of the days and times when—

- (c) its ordinary meetings will be held; and
- (d) the ordinary meetings of its standing committees will be held.

(5) The notice mentioned in subsection (1) must be published on the local government's website, and in other ways the local government considers appropriate.

(6) A local government must display in a conspicuous place in its public office a notice of the days and times when—

- (c) its meetings will be held; and
- (d) meetings of its committees will be held.

(4) A local government must, as soon as practicable, notify any change to the days and times mentioned in subsection (1) or (3) in the same way as the days and times were previously notified.

POLICY IMPLICATIONS

N/A

RISK ASSESSMENT

CONSEQUENCE					
LIKELIHOOD*	Insignificant 1	Minor 2	Moderate 3	Major 4	Catastrophic 5
A (Almost certain)	H	H	E	E	E
B (Likely)	M	H	H	E	E
C (Possible)	L	M	H	E	E
D (Unlikely)	L	L	M	H	E
E (Rare)	L	L	M	H	H

OUTCOME

Report Prepared By:

Ken Timms, Chief Executive Officer

Date:10/08/2022

Report Authorised By:

Ken Timms, Chief Executive Officer

Date:28/10/2022

ATTACHMENTS

Nil



Etheridge Shire Council

FOR YOUR INFORMATION

DRAFT Meeting notes

Social Housing Investment in the Etheridge LGA

Date	13 July 2022, 10am to 11am
Attendance	<p>Etheridge Shire Council</p> <ul style="list-style-type: none"> Ken Timms, Chief Executive Officer <p>Housing and Homelessness Services, DCHDE</p> <ul style="list-style-type: none"> Nick Hopley, Manager, Cairns Housing Service Centre (HSC) Fiona Grinstead, Portfolio Strategies and Policy, Housing Partnerships Office Jeremy Hill, Portfolio Strategies and Planning, Housing Partnerships Office
Apologies	<ul style="list-style-type: none"> Charmaine Schoutens, A/Regional Director, Norther Region Mark Nicol, Director, Portfolio Strategies and Planning, Housing Partnerships Office

	Agenda item	Discussion leader	Objective
1.	Welcome, Introductions & meeting purpose	Jeremy Hill / Fiona Grinstead	Overview of the QHIGI investment priorities <ul style="list-style-type: none"> Confirm social housing need Opportunities to leverage affordable and market housing supply
2.	Overview of the Social Housing portfolio in Georgetown	Nick Hopley	Overview of existing social housing in Georgetown – location, size, age and demand
3.	Housing priorities in the Etheridge LGA	Group Discussion	Housing priorities
4.	Review of meeting actions	Fiona Grinstead	Confirm next steps and actions

Overview

- This meeting was an opportunity for the Department of Communities, Housing and Digital Economy to seek advice from the council regarding demand for Social Housing investment in communities within the Etheridge Local Government Area (LGA).
- The Queensland Government has a commitment to deliver 98 new properties in the [Queensland Housing Investment and Growth Initiative \(QHIGI\)](#) Outback Region by 2025 through QuickStarts Qld program investment.
- The QHIGI Outback region is made up of 22 LGAs, including Etheridge LGA.
- Social housing investment in the region provides an opportunity to grow the portfolio to meet demand and also refresh the existing ageing portfolio. It also provides an opportunity support the broader housing market through capital activity.



Social Housing supply in Georgetown

- There are 5 government managed Social Housing dwellings in the township of Georgetown with an average of 5 households registered* for a social housing dwelling (@30 March 22).
- All stock in the portfolio is aged under 50 years.
- Due to limited services to support Social Housing tenants and the age profile of the portfolio, the township of **Georgetown** is low priority for social housing investment (however there is a Friendly Grocer, a medical centre based at the former hospital and police presence)
- DCHDE does not own any vacant land in the township and would need to purchase land from the market if proceeding with development.
- The CEO advised that there were many residents in need of affordable housing solutions. The HSC Manager advised that residents were able to apply for social housing through the QGAP Office in Georgetown.

Housing market in Etheridge LGA

- Low housing stock across all townships in the LGA making it difficult to retain key workers.
- The CEO advised that housing demand was changing for Georgetown and the surrounding townships of Einasleigh, Forsayth, and Mount Surprise due to anticipated community growth.
- Industry activity, such as the Kidston Pumped Storage Hydro Project near Einasleigh, gold mining operations (the mine company has bought up an old roadhouse site just outside of Georgetown for workers) and agricultural industry (cotton producers) potentially locating to Georgetown in will see permanent staff moving to the area over the next few years.
- Council is planning to undertake some duplex development for staff and independent living dwellings for 60+ years residents later in the financial year as residents would prefer not to move to Atherton or Charters Towers.
- Additionally, the Council plans to release rural residential lots outside of Georgetown to free up residential land in town.
- Council advised there is potential to develop on vacant land (possibly owned by government) adjacent to the hospital and QGAP office if required.
- There is an issue of the standard or quality of some of the homes in Georgetown – where residents have set up temporary looking but permanent structures (i.e. a serviced shed or very basic dwelling with a caravan parked next to it)

ACTIONS

- Staff from the Cairns Housing Service Centre are visiting Georgetown the week commencing 18 July and will to connect with council to discuss social housing stock and demand.
- It is anticipated that DCHDE will finalise the Outback capital program by the end of August.

*The Housing Register records all applicants who meet the eligibility criteria for social housing. A single registration covers both government and community managed dwellings. Applications are assessed to determine their level of need and relative priority for vacancies. The size and composition of the register provides an indication of local demand for social housing.

Department of Communities, Housing & Digital Economy (DCHDE)
Etheridge Shire Council – Outback Priority Investment

13 July 2022



Queensland
Government

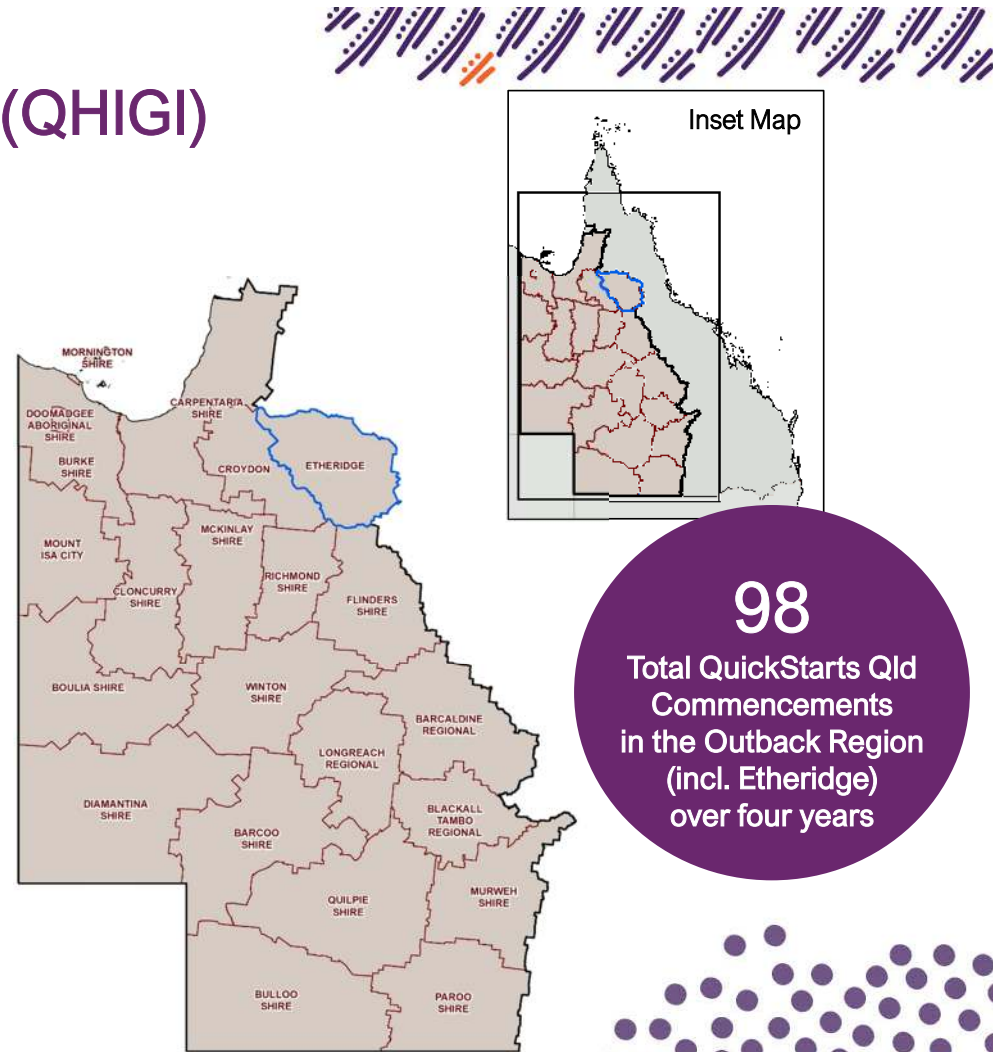
Queensland Housing Growth Initiative (QHIGI)

A place-based response to local market conditions and specific community needs to increase housing supply.

- The initiative includes QuickStarts Qld – a Social Housing new supply program, delivering 98 new dwellings in the Outback region by 2025.
- The Outback Region is made up of 22 local government areas, including Barcaldine, Barcoo, Blackall-Tambo, Boulia, Bulloo, Burke, Carpentaria, Cloncurry, Croydon, Diamantina, Doomadgee, **Etheridge**, Flinders, Longreach, McKinlay, Mornington, Mount Isa, Murweh, Paroo, Quilpie, Richmond, Winton.

Investment priorities for the Outback Region

- Townships where there is a growing or stable population; access to employment, education and supportive services; and registered demand.
- Opportunities to replace/renew stock in sustainable communities, targeting the dwellings that are older and uneconomical to repair or maintain
- Townships where there are no or very limited services, no registered demand and long-term vacant properties are a low priority for the program.



Etheridge LGA: Social Housing Overview



5 Total Social Housing Dwellings			
1 Bed	2 Bed	3 Bed	4+ Bed
NIL	3	2	NIL

Supply

Social Housing Dwelling Ownership Proportion:
100% owned by the Department

Social Housing Dwelling Age Proportion:
20% of the total social housing dwellings are aged over 40+ years old

Registered demand for social housing

5* Total Household Applicant			
--	--	--	--

1 Bed	2 Bed	3 Bed	4+ Bed
2	1	1	1

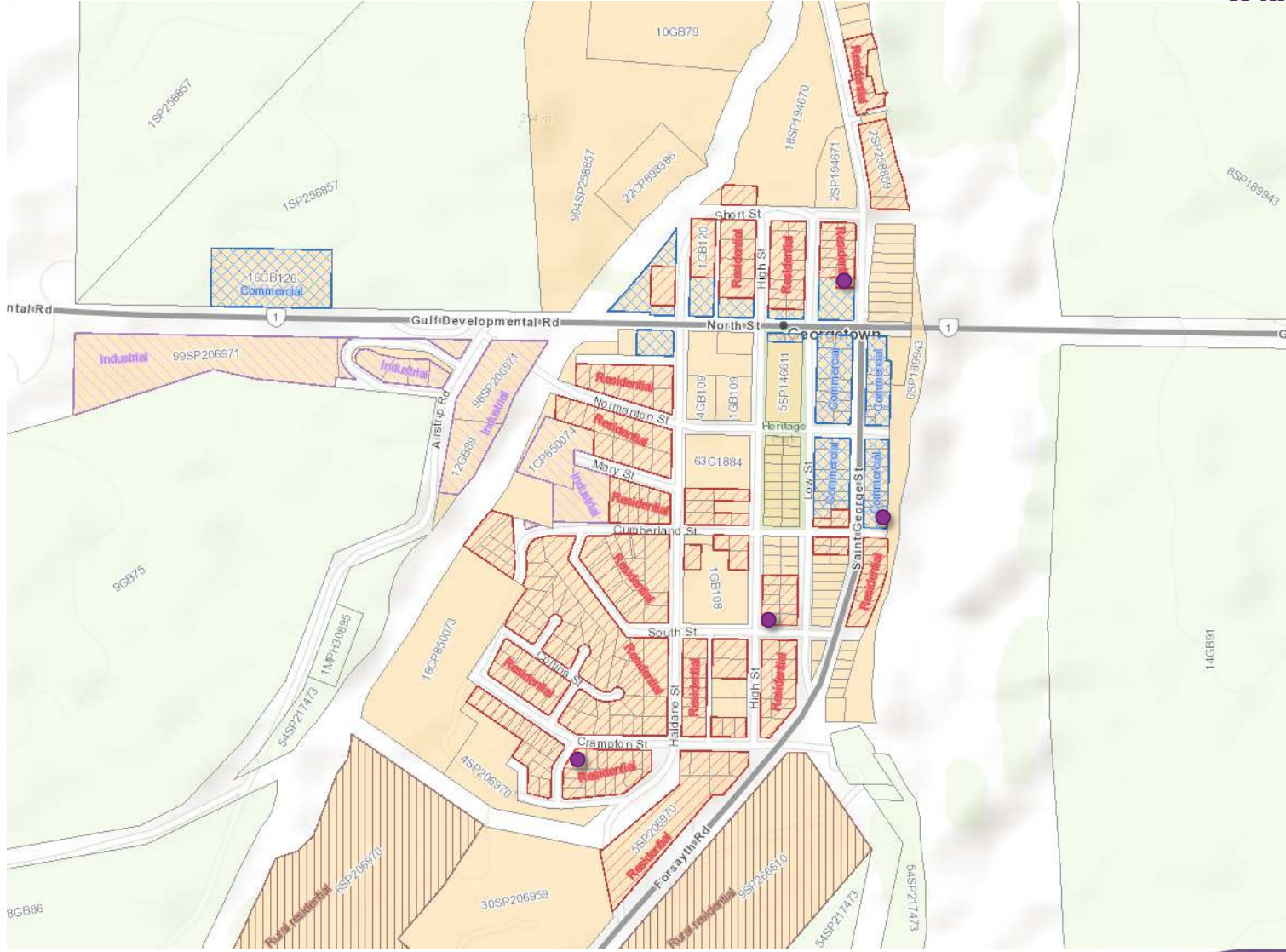
*counts of applications are weighted based on all listed waitlist areas.



Map of Social Housing Portfolio in Georgetown (town)
Legend
Social Housing Property



Etheridge Shire Council Planning Scheme 2020 Georgetown Zoning Map



Legend
● Social Housing Property

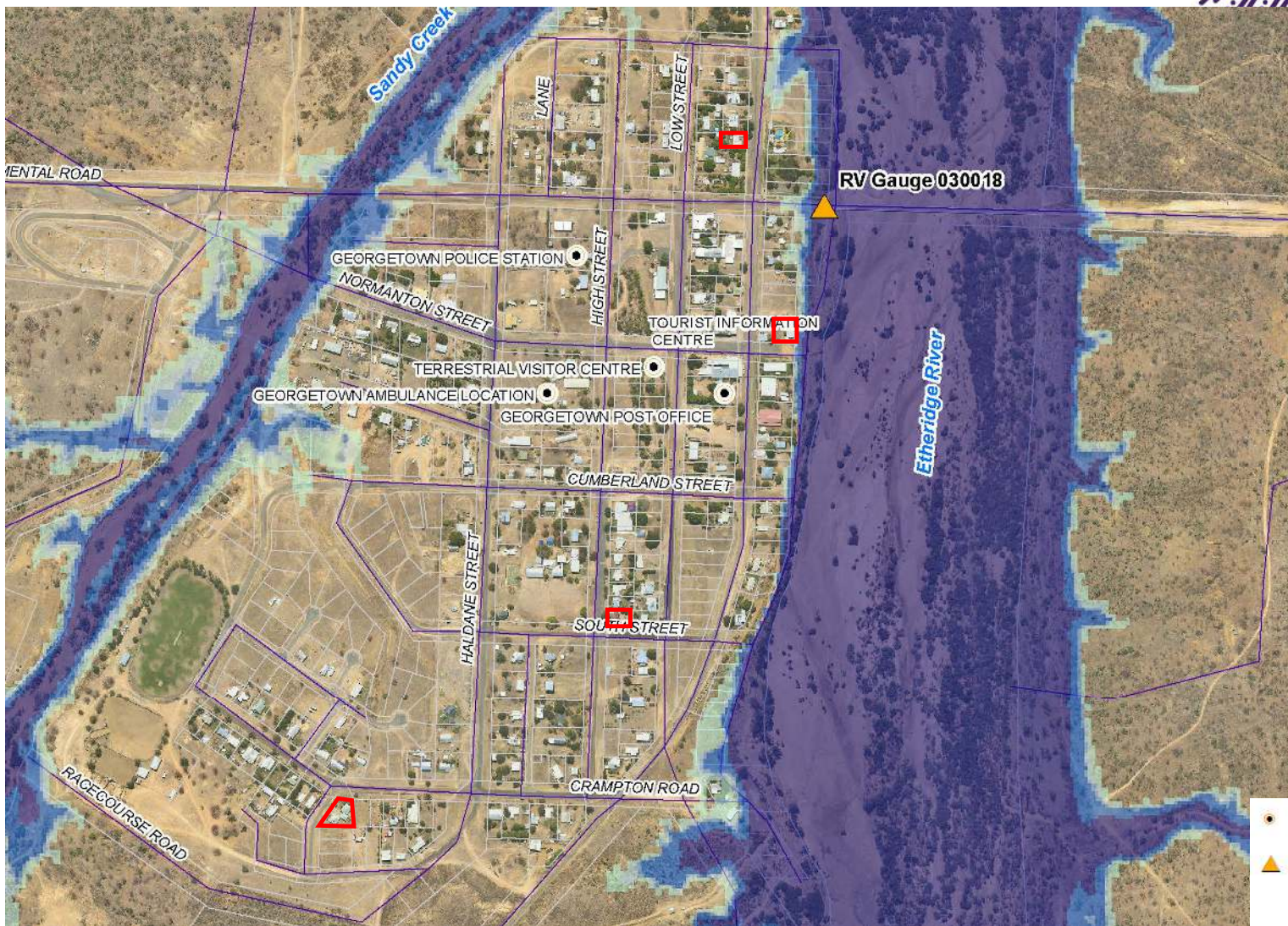
Etheridge Shire Precincts

- Commercial
- Industrial
- Residential
- Rural residential

Etheridge Shire Planning Scheme Zones

- Rural
- Township





Georgetown Flood Depth Map – 1 in 100 year flood

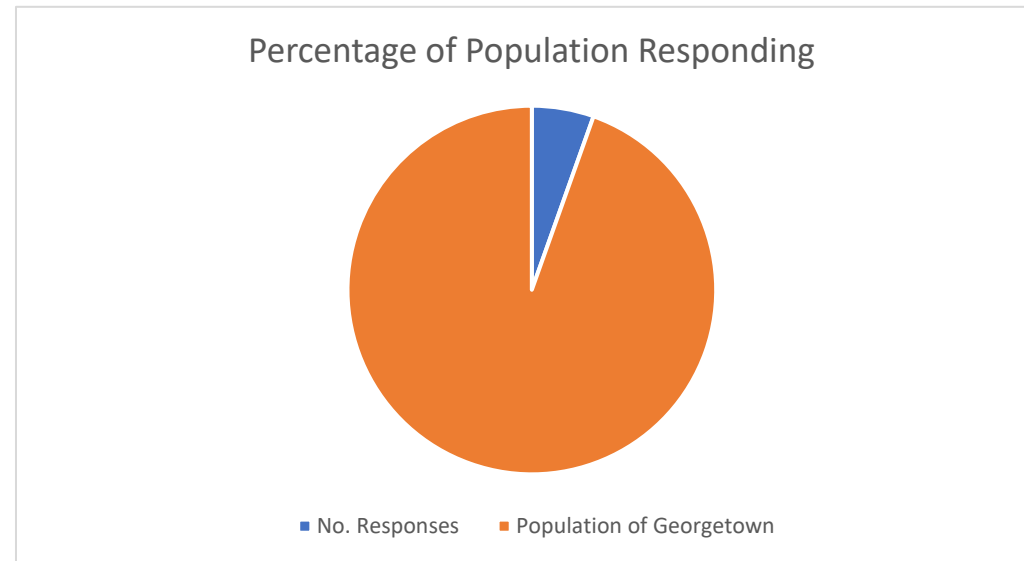
Source: BMT WBM Flood Modelling on behalf of Department of Resources (2014)



Graph Data

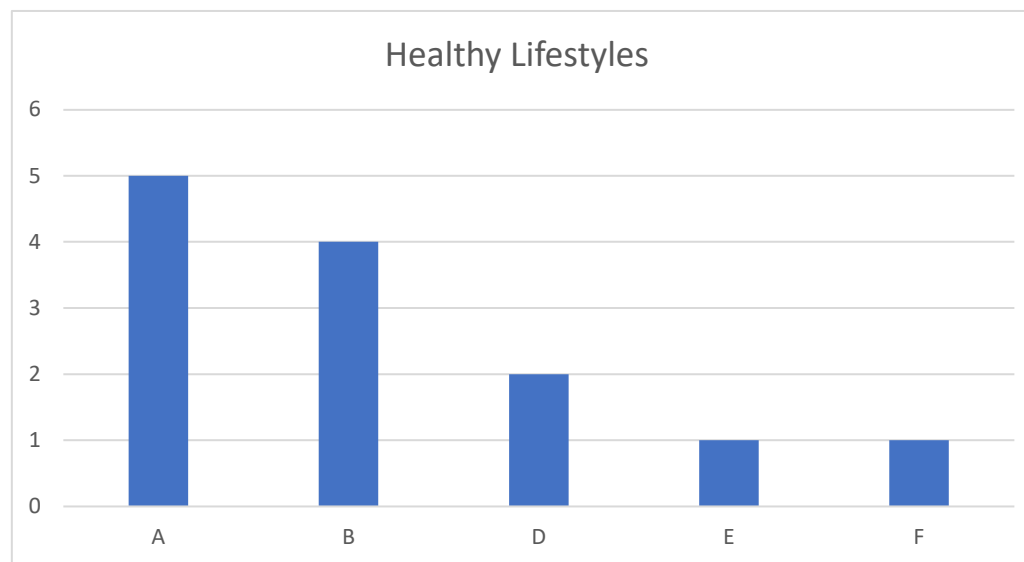
No. Responses	Population of Georgetown
12	209

** based on 2021 Census Population Data



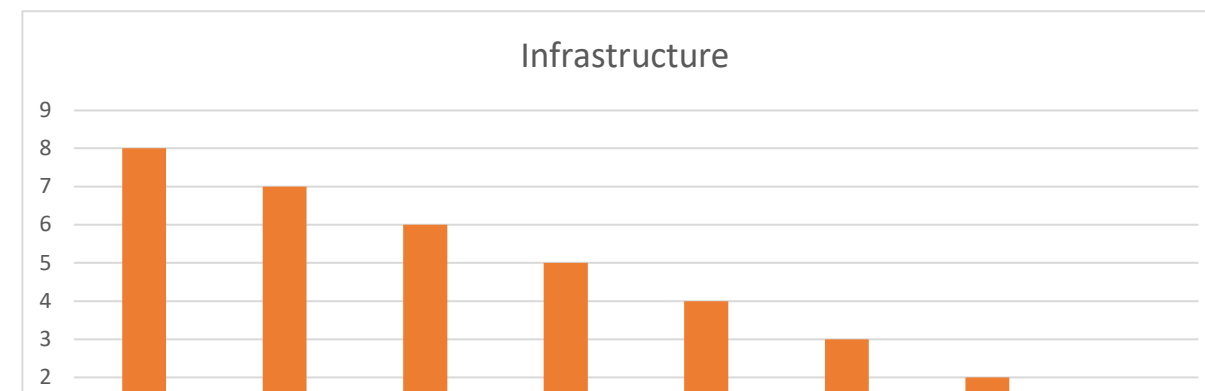
Healthy Lifestyles

Medical facilities, medications, promotion of visiting services, care of aging population	A	5
Improve access to health & wellbeing services and address prohibitive costs	B	4
Community supported agriculture opportunities (i.e., community garden) to help people participate in healthy diet and living	D	2
Better use of public aquatic and mutlipurpsoe sports centre spaces	E	1
Promote activities such as sailing, fishing, sporting tournaments	F	1



Infrastructure

Equitable housing for all to live and age in one place	A	8
Smart, sustainable, affordable, and resilient infrastructure	B	7
Food & water security - protection of good quality agricultural land and availability of fresh, local produce	C	6
Improved community facilities and better maintenance of existing facilities with precincts that promote people gathering	D	5

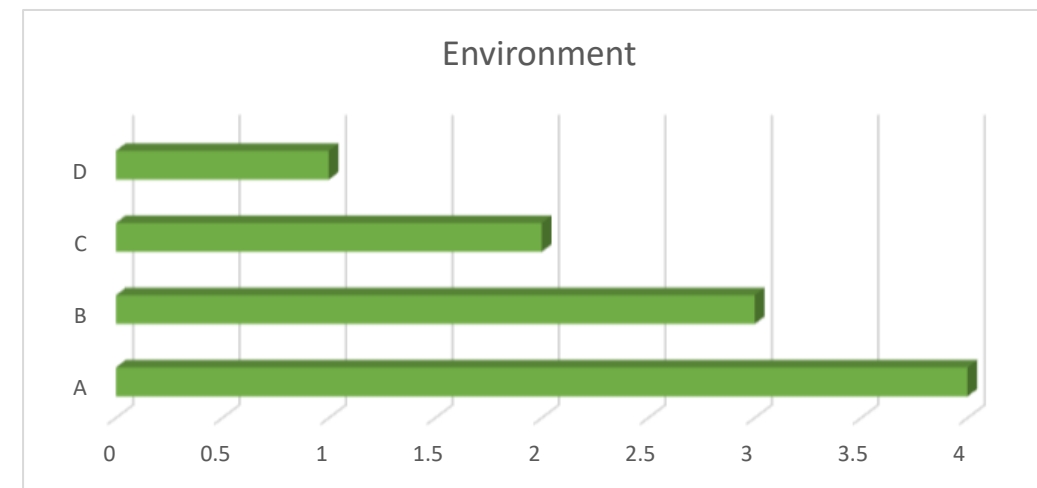


Sustainable building design - planning & incentives/ rates reduction	E	4
Connectivity through public transport and cycling/walking opportunities such as improving walking and bicycle infrastructure	F	3
Town planning for connected integrated, sustainable, and prosperous community life (balance of green & density - variety)	G	2
Improved information technology access, service provider options and infrastructure	H	1



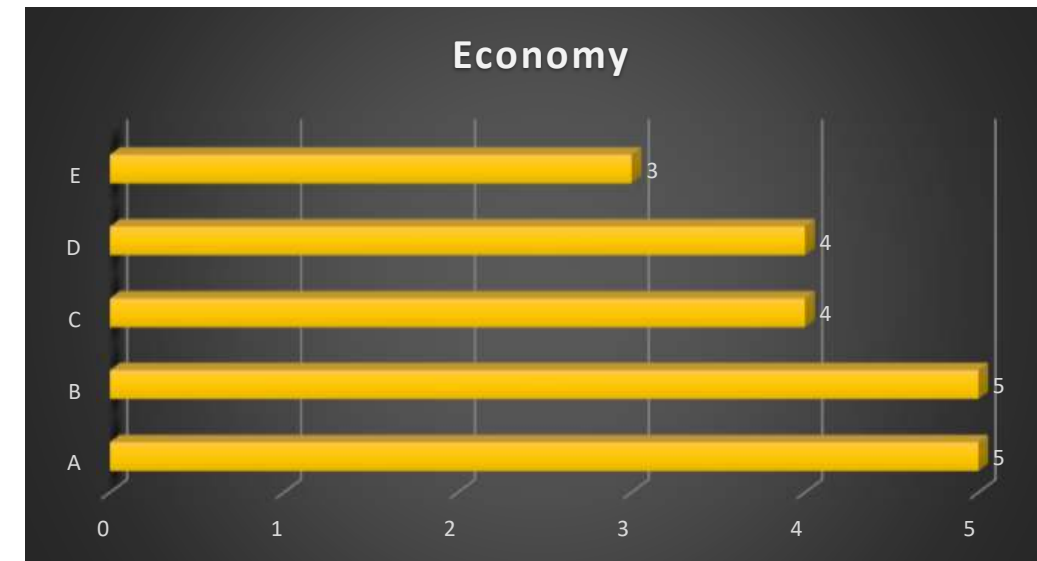
Environment

Support biodiversity through development, including tree planting activities plus protection of existing tree spaces and investment in smarter, economically, and environmentally positive pest and weed management practices	A	4
Improved waste management including opportunity to recycle locally	B	3
Job creation through environmental restoration and rehabilitation	C	2
Be more informed about climate change and environmental landscape to make better future- based decisions	D	1



Economy

Improved financial services and access to business and personal financial facilities	A	5
Promote investment that aligns with the vision and values of the local community with an emphasis on sustainability	B	5
Expand natural environments but leverage current attractions and allow community to look after	C	4
Develop the potential of diverse tourism through intergovernmental collaboration and strengthen all forms of tourism (e.g., agricultural/ecological)	D	4
Employment, training, and enterprise development	E	3

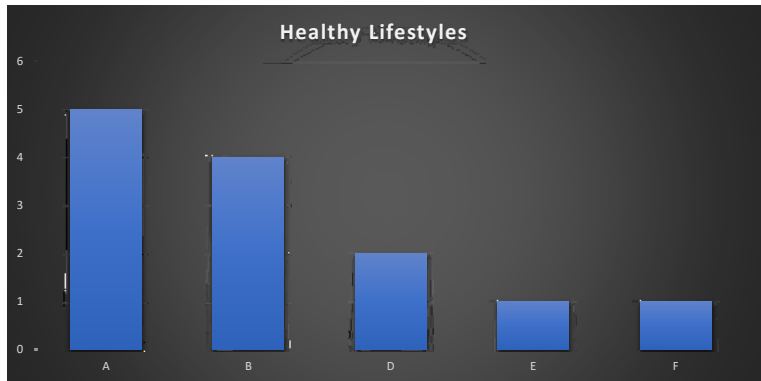
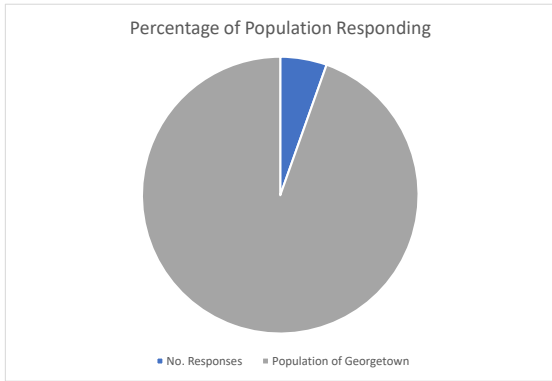


Collation of TIQ - Georgetown Progress Association

	Reponse 1	Reponse 2	Reponse 3	Reponse 4	Reponse 5	Reponse 6	Reponse 7	Reponse 8	Reponse 9	Reponse 10	Reponse 11	Reponse 12	Reponse 13	TOTALS	Response Weight
Residence															
Within Georgetown		1		1	1	1		1				1		6	
Outside Georgetown						1		1	1	1			1	5	
Other		1												1	
Employment Status															
FT	1							1				1		3	
Self Employed		1		1		1			1	1			1	6	
Student														0	
Pensioner														0	
Centrelink Benefits														0	
Traveller														0	
Age															
10-15														0	
16-25														0	
26-35								1						1	
36-45	1	1				1								3	
46-55					1	1								1	
56-65				1					1	1		1	1	5	
66-75			1											1	
75+								1						1	
How long in Georgetown															
Less than 1 year														0	
1-5 Years				1								1		2	
6-10 Years										1				1	
10 Years +	1	1	1		1	1	1	1	1		1		1	9	
What are important considerations															
Services for Youth and Aged Care	1		1	1	1	1	1	1	1	1		1	1	10	
Connection to country and cultural heritage	1				1									2	
Development / employment for youth	1		1	1	1	1		1	1	1		1	1	8	
Development / employment for residents	1		1	1	1	1	1	1	1	1		1	1	9	
Social activities across community to promote inclusion	1	1			1	1		1						4	
Improve foot traffic access to promote connectivity without reliance on own transport	1					1								2	
Town beautification projects that celebrate art, culture, history (including murals, live performances, lectures, signage, education centres)	1	1	1		1	1			1			1	1	8	
Healthy Lifestyles															
Better use of public aquatic and multipurpose sports centre spaces	6	5	4		2	2	6	4	6			3	6	44	4 5
Promote activities such as sailing, fishing, sporting tournaments	5	6	6	1	1	1	5	5	5			4	5	44	4 5
Improve access to health & wellbeing services and address prohibitive costs	3	1	2	2	3	3	2	2	4			5	2	29	2 2
Improve delivery mechanisms to combat a loss/lack of volunteers to support volunteer uptake and connectivity within the community	2	4	5		4	6	4	3	2			2	3	35	3 3
Community supported agriculture opportunities (i.e., community garden) to help people participate in healthy diet and living	4	2	3		5	4	3	6	3			6	4	40	3 4
Medical facilities, medications, promotion of visiting services, care of aging population	1	3	1		6	5	1	1	1	1		1	1	22	2 1
Other:							Aged Care - Utmost importance			Ambulance Service based in Georgetown Second Nurse	Independent living facility				
Infrastructure															
Town planning for connected integrated, sustainable, and prosperous community life (balance of green & density - variety)	4	5	6		5	7	3	8	6			8	5	57	5 G
Sustainable building design - planning & incentives/ rates reduction	7	6	4	1	6	3	5	1	2			6	7	48	4 E
Equitable housing for all to live and age in one place	3	3	3	2	1	2	1	2	1	1		2	1	22	2 A
Connectivity through public transport and cycling/walking opportunities such as improving walking and bicycle infrastructure	2	7	5		7	1	8	7	7			3	8	55	5 F
Food & water security - protection of good quality agricultural land and availability of fresh, local produce	6	1	2	3	4	4	4	3	3			5	3	38	3 C
Smart, sustainable, affordable, and resilient infrastructure	1	4	1		3	5	6	4	4			1	2	31	3 B
Improved community facilities and better maintenance of existing facilities with precincts that promote people gathering	5	2	8		2	6	2	5	5			4	6	45	4 D
Improved information technology access, service provider options and infrastructure	1	8	7		8	8	7	6	8			7	4	64	5 H
Other:				Build more housing / open up more land for purchase				Land for housing			Aged Population support		Aged Care Facility / Affordable Housing		
Environment															
Be more informed about climate change and environmental landscape to make better future-based decisions	4	4	3		2	4	4	2	4			4	4	35	3 D

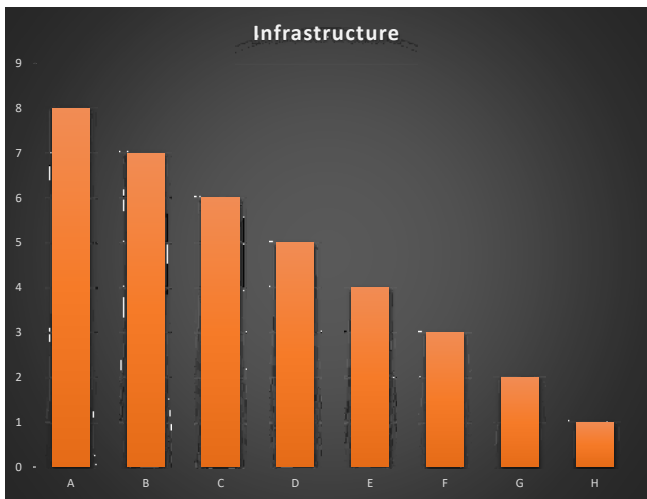
Support biodiversity through development, including tree planting activities plus protection of existing tree spaces and investment in smarter, economically, and environmentally positive pest and weed management practices	2	3	2	1	1	1	2	3	1	3	1		
Improved waste management including opportunity to recycle locally	1	1	4	2	3	2	1	1	3	1	3		
Job creation through environmental restoration and rehabilitation	3	2	1	3	4	3	3	4	2	2	2		
Other:												Pest & Weed management programs / projects	
Economy													
Promote investment that aligns with the vision and values of the local community with an emphasis on sustainability	1	2	1	1	1	1	2	3	3	3	1		
Develop the potential of diverse tourism through intergovernmental collaboration and strengthen all forms of tourism (e.g., agricultural/ecological)	5	3	4		3	1	3	4	5	4	4		
Employment, training, and enterprise development	4	5	3		2	1	4	2	4	1	5	3	
Expand natural environments but leverage current attractions and allow community to look after	2	4	5	2	4	1	5	5	1	2	5		
Improved financial services and access to business and personal financial facilities	3	1	2		5	1	1	1	2	1	2		
Other:		Georgetown needs a bank								Improve Employment opportunities	Promote private investment - Aged Care/ Residential Living options		
Finally - Inspire Us!													
Town Garden Competition							Collaboratively purchase a new bus / approach the School			Light Horse Statute - recognition of conscription serviceman from the area	Promote new business / industries		
Kerbside Rubbish Collection - Fire & Storm Season							Blocks of land for sale				RV Parking Precinct near town centre		
Gouldian Finch Aviary in Town													
Wheellie Bin Wraps													
Town Statutes													
Town brochure/ signage													

20 2 A
22 2 B
29 2 C
19 2 B
36 3 D
34 3 E
36 3 C
19 2 A



A= Medical facilities, medications, promotion of visiting services, care of aging population

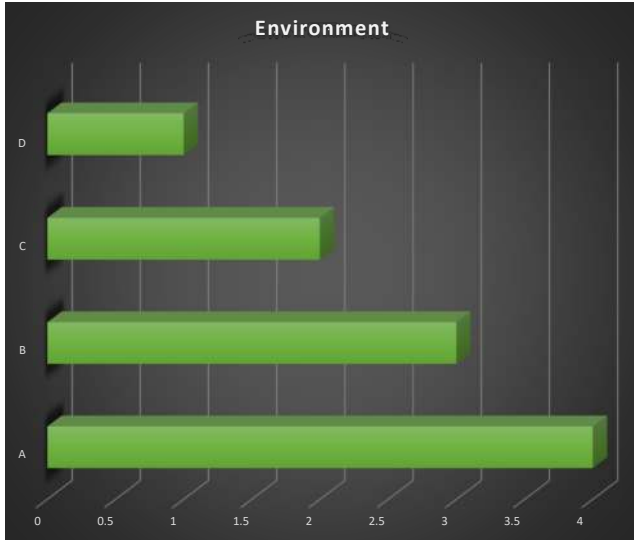
B= Improve access to health & wellbeing services and address prohibitive costs



A= Equitable housing for all to live and age in one place

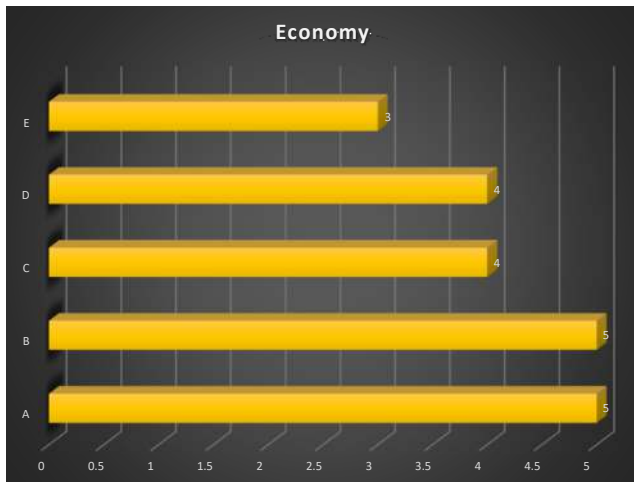
B= Smart, sustainable, affordable, and resilient infrastructure

C= Food & water security - protection of good quality agricultural land and availability of fresh, local produce



A= Support biodiversity through development, including tree planting activities plus protection of existing tree spaces and investment in smarter, economically, and environmentally positive pest and weed management practices

B= Improved waste management including opportunity to recycle locally



A= Improved financial services and access to business and personal financial facilities

B= Promote investment that aligns with the vision and values of the local community with an emphasis on sustainability

Minutes of the Georgetown Progress Association Inc. (IA20169)
General Meeting
Georgetown Court Room – 15 July 2022 - commencing at 1.14pm

Welcomed and Present: Seven Ryan (President), Rebekah Haase (Vice President), Tammy Hughes and Cheryl Portch

Apologies: Drew Finlay, Ian Carroll, Joseph Haase, Melissa Pedracini and Cherie Tansey. *Moved Bekky Seconded Seven. Carried.*

Confirmation of the minutes of the previous general Meeting: The minutes of the previous GPA meeting dated 7 June 2022 were presented. *Moved Seven Seconded Tammy that the minutes circulated are a true and correct record of the previous meeting. Carried.*

Business arising from the minutes of the previous General meeting:

- Survey results are in – distribution to take place.

Correspondence received since the previous general meeting - Inward and Outward: Refer to Attachment. *Moved Bekky Seconded Seven that the inward correspondence is received, and the outwards be endorsed, carried.*

Business arising from the correspondence:

- Results of surveys tabled and available for distribution (refer attachment).
- Seven ordered and obtained a GPAInc freestanding banner for display.

Table Executive Committee's decisions:

Nil

Councilor representative report:

Nil Councilors present to report however Cheryl Portch (Etheridge Shire Councils Community Development Officer) attended and provided Public Notices advising Council is changing the way they deliver Community Assistance. Applications for 22/23 year to be submitted by 3/10/22. Regional Arts Development Funding (RADF) requires application form to Council. Opens 14/7/22 and closes 14/9/2022. Cheryl is the contact for forms, guidelines and outcome reports.

Table Sub-Committee Meeting information:

Men's Shed – Nil present and no written report received. *Lost.*

E-TAG – Nil present and no written report received. *Lost.*

Treasurer's report and financial statement and any business arising from Treasurer's report and financial statement: A printed cash book ending 9 June 2022 was provided. Of the \$2551.57 funds available \$733.51 is Men's Shed and \$1818.06 is GPAInc. Term deposit of \$6447.68 remains in a separate account. *Moved Bekky Seconded Tammy that the Treasurers report be received and adopted and the accounts as listed in the inwards correspondence register be passed for payment. Carried.*

General Business:

1. Shire Hall Child friendly events – Conceptual image from Melissa to be presented at next meeting. She has emailed Andrew at Council for a response via Cheryl. ES 8x12 sheds \$30000 including removing old sheds. Next size up (e.g., pirate park shed) \$45000. Bekky to email Melissa the Croydon photo in case she wants to approach Croydon Council for costings. Progress to write to ESC asking for permission to apply for grants

to put up shed and fence on the shire hall land. Also request in-kind support from council i.e., if we get the money to buy materials council staff could build the structure.

2. \$20 for \$1000 board – all tickets have been sold – thank you heaps to Simon at Georgetown Post Office.
3. Sub-Committee agreement – no comments received from last meeting however no members present from Men’s Shed and ETAG to sign the final. Carried over to next meeting.
4. Bush Races - Tammy to follow up with Kevin and Karen to see if/when this is happening next.
5. Bingo - Tammy keen to run for oldies (first one to be at the IT & Tea as a drawcard) and will ask GSS if we can use their bus. Ask Glen Hudson to host, Cheryl will help. Seven is providing/buying tickets & pens.
6. IT & Tea (Australia Post POP Grant \$1000) – Sessions to be held August 20 (BINGO), 22/8 and 2 September at the QCWA Hall. 9am - IT help / 10am - morning tea & Bingo. Bekky to make up poster and email Council requesting Jason’s involvement. Programming - what can we help with?
 - a. Seven - apple, iCloud,
 - b. Bekky – Samsung
 - c. Jason - scams, what do you do if you click on a link accidentally.
 - d. Other items - I tunes acc, in purchase app obligations, using subscription tv programs - Netflix, YouTube, finding addresses and phone numbers. Google basics. Phone basics, ringtone, (Internet banking - with family members). Get more comfortable using your phone. Favourites, in case of emergency details come up on phone if you are in an accident. Quick reference poster - Android & apple basics. Bekky to check paperwork for grant acquittal.
7. Triage of projects – Shire Hall area then IT & Tea

Applications for membership and recording of new members: Motion to consider and accept all new applications presented at meeting – nil lodged. *Lost.*

Date of next meeting: Friday, 12 August 2022 at 1pm in the Court Room.

Meeting closed: 2.00pm

.....
President
____/____/____

.....
Secretary

Minutes of the 155th FNQROC Board

Meeting No	155
Meeting Name	FNQROC Board Meeting
Date	3 August 2022
Time	2.10pm
Venue	Meeting Room 1R5, Parliament House, Canberra

REPRESENTATIVES

CHAIR

Cr Bob Manning, Mayor	Cairns Regional Council
Cr Jeff Baines, Councillor	Cassowary Coast Regional Council
Cr Peter Scott, Mayor	Cook Shire Council
Cr Trevor Pickering, Mayor	Croydon Shire Council
Cr Michael Kerr, Mayor	Douglas Shire Council
Cr Barry Hughes, Mayor	Etheridge Shire Council
Cr Jason Woibo, Mayor	Hope Vale Aboriginal Shire Council
Cr Dave Bilney, Councillor	Tablelands Regional Council
Cr Ross Andrews, Mayor	Yarrabah Aboriginal Shire Council

CEO'S

Ms Peter Franks, CEO	Mareeba Shire Council
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FNQROC STAFF

Ms Darlene Irvine	Executive Officer
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APOLOGIES

Due to the meeting being held in Canberra it was not possible to host a virtual meeting with the other representatives.

3005 WELCOME & ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

The meeting commenced at 2.10pm.

The Chair welcomed everyone to the meeting and acknowledged the Traditional Owners of the land the Ngunnawal and Ngambri people, who are the traditional custodians of the land on which Australian Parliament House is situated and paid respects to Elders past, present and emerging.

3006 BOARD PRESENTATIONS

Australian Cyber Security Presentation

The presentation scheduled for 4 August has been moved to the 157th FNQROC Board Meeting on **Thursday 1 December 2022**.

3007 CONFIRMATION OF PREVIOUS MINUTES

The draft minutes of the 154th FNQ Regional Organisation of Councils (FNQROC) Board meeting of 2 June 2022.

MOVED: Cr Barry Hughes
SECOND: Cr Bob Manning

That the FNQROC Board move that the minutes of the 154th Board Meeting held on 2 June 2022 be confirmed and adopted.

CARRIED

3008 BUSINESS ARISING FROM PREVIOUS MINUTES

4.1 Action items from Thursday 2 June 2022 FNQROC Board Meeting.

Minute Number	Action	Responsible Person(s)	Status
2989a	T Sydes and M O'Loughlin to provide a resource requirement, KPI's and understanding of State Buy for a Climate Resilience Alliance and report back to the Board – can by via flying minute.	T Sydes M O'Laughlin	Hold over awaiting State budget deliverables
2989b	PowerPoint and link to NQSA handbook to be circulated with the minutes.	P Power	Complete
2989c	Councils to send LGAQ Motions seeking FNQROC support to D Irvine by Friday 29 July for endorsement at the August 4 meeting.	Councils	Endorsed at 4 August meeting.
2994a	D Irvine to draft an LGAQ motion seeking to bring back WASP type funding for regulated services to be put through Etheridge Shire Council. for further discussion at the August FNQROC Board meeting.	D Irvine Etheridge Shire Council	Complete
2994b	Collaborative water service delivery to be put on the next agenda for further discussion.	FNQROC	Held over to 6 October meeting.
3002	D Irvine to light a fire to get a Western Councils meeting going again.	D Irvine	Ongoing

3009 ADVOCACY

5.1 LGAQ Motions for FNQROC Support

Motion 1 – Etheridge Shire Council

Long term funding for water and waste network investment.

Motion 2 – Mareeba Shire Council

Federal Assistance Grant payment schedule

Motion 3 – Mareeba Shire Council

Road Maintenance Performance Contract (RMPC) funding increase

Motion 4 – Mareeba Shire Council

Youth diversionary facilities

Motion 5 – Mareeba Shire Council

Funding the Queensland Police Service (QPS) to enable them to install, maintain and operate CCTV systems

Motion 6 – Cassowary Coast Regional Council

'Grow Our Own' Skilling Queenslanders for Work – First Start

Motion 7:

*The LGAQ calls on the State government to implement programs to assist councils **in ensuring apprentices and trainees constitute five per cent of their workforce.***

Approved: if '5 percent of their workforce' is taken out.

Motion 8 – Cassowary Coast Regional Council

Feral Pigs – National Feral Pig Action Plan – 2031

Motion 9 – Cassowary Coast Regional Council

Reef 2050 Plan – Road Hot Spot and Nutrient Load

Motion 10 – Cassowary Coast Regional Council

Housing – Key Worker Housing – Funding

Motion 11 – Cassowary Coast Regional Council

Water Security – Building Our Regions Program

All motions were CARRIED with an amendment to motion No. 7

3010 STRATEGIC OPERATIONAL PLAN

D Irvine provided an update on the Strategic Waste Management and Materials Recovery Strategy.

3011 FNQ Regional Plan expectations

Resolved

That the FNQ Regional Plan expectations document would guide future discussions on a renewed regional plan.

3012 DISCUSSION TOPICS

7.1 Arising from last meeting – AEC Report and original recommendation from the Technical Committee to the FNQROC Board 10 February 2014.

Hold over until next meeting.

3013 CORRESPONDENCE

Noted

3014 FNQROC POLICY REVIEW

Nil

3015 FNQROC REPORTS AND MOU'S

Nil

3016 FINANCIAL STATEMENTS

3017 Profit and Loss and Balance Sheet

MOVED: Cr Peter Scott

SECOND: Cr Bob Manning

That the profit and Loss and Balance Sheet Reports for the period 1 July 2022 to 22 July 2022 be adopted and accepted.

CARRIED

3018 Profit and Loss and Balance Sheet – full financial year 2021/2022

MOVED: Cr Peter Scott

SECOND: Cr Trevor Pickering

That the profit and Loss and Balance Sheet Reports for the period 1 July 2021 to 30 June 2022 be adopted and accepted.

CARRIED

3019 ATTENDANCE & MINUTES OF MEETING

Meetings Attended by Executive Officer – as noted.

3020 LGAQ POLICY EXECUTIVE DISCUSSION – CR PETER SCOTT

Cr Peter Scott provided an update. If any issues, please raise with Cr Scott to take to LGAQ Policy Executive.

3021 MINUTES OF TECHNICAL COMMITTEE MEETINGS

- FNQROC Planners Meeting – 10 June 2022
Noted
- FNQROC Water Alliance – 20 June 2022
Noted
- RRTG Technical Committee No.121 – 25 July 2022
Noted

3022 MINUTES OF CONFIDENTIAL MEETINGS

- Regional Procurement Advisory Committee Meeting No.36 – 17 June 2022
Noted
- FNQROC Regional Flood Warning Infrastructure Contract Meeting No.5 – 24 June 2022
Noted
- FNQROC Regional Resource Recovery Plan Meeting No.2 – 7 July 2022
Noted

3023 WESTERN COUNCILS MEETING

Next meeting will be held 6 October 2022.

3024 GENERAL BUSINESS

18.1 General Business

The RRTG Chair is now David Fletcher.

3025 NEXT MEETING

The next meeting 156th FNQROC Board Meeting will be held on **Thursday 6 October at the Cobbold Gorge Conference Centre**, hosted by Etheridge Shire Council.

The Chair thanked members for their contribution. There being no further business the Chair declared the meeting closed at 2.55pm.

.....
Cr Michael Kerr, FNQROC Chair

AGREED ACTION ITEMS

Wednesday 3 August 2022

Minute Number	Action	Responsible Person(s)	Status
2989a	T Sydes and M O'Loughlin to provide a resource requirement, KPI's and understanding of State Buy for a Climate Resilience Alliance and report back to the Board – can by via flying minute.	T Sydes M O'Laughlin	Hold over awaiting State budget deliverables
2994b	Collaborative water service delivery to be put on the next agenda for further discussion.	FNQROC	Held over to 6 October meeting.
3002	D Irvine to light a fire to get a Western Councils meeting going again.	D Irvine	Ongoing

FNQROC Board Meeting Dates for 2022

Date	Venue
Thursday 06 October 2022 @ 9.30am	COBBOLD GORGE, Etheridge Shire
Thursday 01 December 2022 @ 10.30am	CAIRNS

FNQROC Board Meeting Dates for 2023

(Away meetings for 2023 to be determined)

Date	Venue
Thursday 02 February 2023	CAIRNS

Thursday 06 April 2023	CAIRNS
Thursday 01 June 2023	CAIRNS
Thursday 03 August 2023	CAIRNS
Thursday 05 October 2023	CAIRNS
Thursday 07 December 2023	CAIRNS

Gulf Savannah Region



A Unique Land of Vibrancy, Promise and Opportunity

The transformational Economic Potential of the Gulf Savannah Region

Untapped Investment Potential

New economy minerals are essential in the manufacture of many emerging technologies, including electric vehicles, renewable energy products, low-emission power sources as well as developing and trailing New Energy Systems such as Microgrids. The Gulf Savannah Region presents an abundance of investment opportunities for those looking to support the decarbonisation of global energy markets.

Abundance of Land for Future Foods

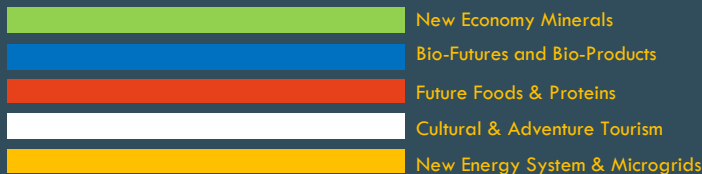
Global food security increasingly relies on the development and delivery of new technologies and land to increase food production. The Gulf Savannah Region has an abundance of natural resources, land and feedstocks, which, when combined with world-class scientific and research institutions provides a platform for investors to harness the emerging opportunities in future foods & plant-based proteins.

Investment Friendly Government

The Queensland Government wants innovative and dynamic businesses to establish and expand in Queensland and is acting to make that a reality by providing a supportive policy and regulatory environment. Queensland offers business owners and investors many advantages, including the lowest rate of payroll tax in Australia, competitive labour costs, low cost of living, simple development approvals, project facilitation processes and strong private sector investment.



New Economy Investment Sectors



Key Value Proposition

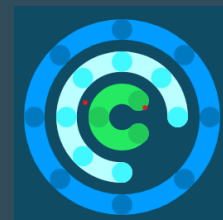


Contact

Mark Forbes

CEO – Gulf Savannah Development

Cairns, Queensland, Australia



Queensland's Value - 2022

A\$/b



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Gulf Savannah Regional Investment Attraction Strategy 2022

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 - ▶ Target markets: Investment, Skills and People
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- ▶ Domestic and Foreign Promotion and Messaging
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Introduction

The Gulf Savannah Region of Northern Australia presents an abundance of investment opportunities for those looking to support and capitalize on the decarbonization of global energy markets.

Gulf Savannah Development (GSD) is an ideal vehicle to lead this project and manage the online platform and prospectus. GSD is an independent, NFP, Membership and Economic Development and Investment Agency.

GSD can move freely across all levels of Government, and borders and act as a powerful independent advocate for its members, partners and associates. Delivering high quality commercial, long term outcomes for business, government and the citizens and communities of the Gulf Savannah Region. GSD is not bound to any political cycles.

The Gulf Savannah Region has an abundance of natural resources, land, and prospects, which provide an exciting platform for investors to harness these emerging opportunities.

The Pitch: The purpose of this strategy document

This strategy is intended to inform and create the development of an Online Investment Hub & Spoke Platform and Prospectus to progress and convert opportunities presenting in the Gulf Savannah Region of Northern Australia and attract investment on a project and sector basis.

The resulting Platform and Prospectus will highlight Domestic and Foreign Investment opportunities into key New Economy Sectors and stimulate the interest of international talent across a range of disciplines who will recognise the potential of locating into the Gulf Savannah Region to drive these new, innovative opportunities forward.

The success of this project will lead towards a transformational and truly diversified Gulf Savannah Economy and support growth in New Technologies and Sectors following on from this initial launch, such as Aerospace, Space, R & D, Higher Education Institutions and New Sciences etc.

This then is an Investment Attraction Strategy to support the growth of New Economy Sectors and also create the jobs necessary to attract the highly Skilled Professionals, Technicians and Scientists required to deliver on the promise.

Context: Relevance – The Idea - Why is this important?

Over time, there has been a diminishing level of growth and investment into the Gulf Savannah Region. The intention of this Project is to research, design and launch an Investment Strategy and Prospectus and Online Platform to attract and convert investment into the Gulf Savannah Region.

The final asset will encourage, promote, highlight investment opportunities into key new economy sectors and stimulate the interest of international talent across a range of disciplines who will recognise the potential of locating into the Gulf Savannah Region to drive these new innovative opportunities forward. This project will set the foundation for GSD's ability to measurably, and sustainably contribute to the Gulf Savannah Region. GSD will promote New Economy Sectors that will add to Queensland and the Gulf Savannah Region's Future Economic Value including supporting:

- ▶ New Economy Minerals and Rare Earth Elements
- ▶ Bio-Futures and Bio-Products
- ▶ Future Foods and Proteins
- ▶ Cultural and Adventure Tourism, and
- ▶ Agri and Aqua Culture
- ▶ New Energy Systems & Microgrids

Many towns and communities across the Gulf Savannah Region were once thriving boom settlements where Gold and Precious Metals drove prosperous communities. Now, a number of those communities are struggling economically, declining and experiencing a lack of hope and future. This strategy forms part of GSD's purpose to reinvigorate and reinvent the Gulf Savannah Region and support those communities into prosperous futures..

This project is designed to attract the investment that is vitally important to support existing economic drivers in the Gulf Savannah Region and stimulate New Economy Drivers. The goal is to develop a balance between the land, people, culture and investment opportunities, based on the existing established industries of Agriculture, Cattle, Mining and Fishing, and enhancing that economic base in parallel with establishing New Economy Sectors. These new sectors will diversify the economy and attract excited, highly qualified people to locate and work in the Region.

These activities will over time, transform the Gulf Savannah Region and inspire hope within its proud communities.

The Plan: Project Scope & Actions

The project will deliver a comprehensive investment strategy, online platform and prospectus which highlights the Regions' key and emerging sectors. The project activities will include:

1. Provision of a comprehensive economic snapshot of the Gulf Savannah Region
2. A complete inventory of the region's current resources (economic and community)
3. Identification and details of the region's transport corridors and access to markets
4. A detailed list of the region's main industries and businesses
5. An inventory of current investments, industrial land, and pipeline projects
6. Analysis of industry trends and investment opportunities
7. Identification of new and or expanding sectorial and business opportunities
8. Benefits of investing within the Region
9. Development of a Gulf Savannah Investment Prospectus
10. Provision of a comprehensive prospectus for the Gulf Savannah Region to promote economic growth and job creation
11. Design and creation of an online integrated and interactive platform to advertise, highlight, escalate and manage enquiries for investment within the Gulf Savannah Region through a Virtual Hub and Spoke model
12. Delivery of an investment forum aimed at informing, attracting, and educating potential investors and skilled migrants (local, state, national and international) on the potential to invest in the Gulf Savannah Region.

The Plan: Project Deliverables and Alignment

The Investment Strategy and Prospectus will provide a strategic and intelligent online platform promoting globally, the economic opportunities of the Gulf Savannah Region. The outcomes will include:

- A GSD Regional Investment Strategy
- A GSD Regional Prospectus
- An online platform to promote economic opportunities within the Gulf Savannah Region
- Delivery of an Investment attraction forum to showcase the Region and its attractiveness to investors and skilled migrants

This project seeks to progress the Queensland Government Priorities in the following areas:

- 1) Create jobs in a sustainable economy:
 - ▶ a. Sustainability of existing Industry sector businesses and the jobs they support
 - ▶ b. Increased demand for all Industry sector products from existing and new markets → increased employment in sector
- 2) Increase private sector investment: Increase revenue of all Industry sectors businesses → private sector re-investment

The Plan: Within 1-2 years of Launch

Description	How will the outcomes be measured?
1. Improved awareness of the needs and opportunities to attract investment to the region	Through regular meetings and feedback from key stakeholders on distribution, analysis and collation of information
2. Full audit and recognition of the Gulf Savannah Region's economic capacity and potential opportunities for growth	From data contained in Prospectus Presented, qualified and quantified
3. The Investment Strategy and Prospectus is now operating, distributed, and presented at Trade Fairs and specific industry forums.	A concise and attractive Investment Strategy and Prospectus produced, launched in November 2023, and is generating foreign and domestic investment enquires. Numbers attended at events, leads followed up and prospects and investments closed.
4. The Integrated Information, Platform and Pipeline Systems progress enquires	All investment information and engagement processes are blended into the GSD website and Virtual Hub and Spoke Integrated platform.
5. Stakeholders and Agencies Inspired.	Key agencies including T & I Queensland, CSIRO, agencies and organisations, State and Federal Government and Universities are engaged to support the success of the Investment Prospectus and form part of the integrated system as required. A membership fee structure is presented on the GSD platform for investor and key agencies and organisations.

The Plan: Within 1-5 years of Launch

Description	How will the outcomes be measured?
1. Formalisation and awareness of the GSD Brand.	Through key stakeholders' development networks and distribution of the Prospectus to appropriate sources, both national and international.
2. Marketing & Distribution of the Prospectus	Success monitored through numbers distributed; social media interest and general enquiries.
3. Investment interest is attracted – Domestic and Foreign	The pipeline of investment interest is complemented by opportunities that have been linked from appropriate sources such as T&I Qld, Austrade, LGA's and key stakeholders
4. Skilled Migrants are applying for positions of interest	A migration system and pathways are available on the GSD integrated Hub & Spoke platform, either directly or through third party agencies, or both.

The Plan: 2-7 Years after launch

Description	How will the benefits be measured?
1. Advanced number of enquires	Economic Development Online Platform and network is attracting and converting enquiries into investment through the Virtual Hub and Spoke Model, LGA's are engaged and collaborating
2. New investment in Region	Tangible growth of investment within Region creating jobs and increased GRP
3. Realisation of economic benefits within the Region	Population growth, job creation, business retention and increase in quality Housing to accommodate population increase

The Plan: Budget, Timeline and Resources

This project will be primarily delivered by the CEO of Gulf Savannah Development and supported by a Contract Researcher and Software Technician who will co-design and user test the Virtual Hub and Spoke Investment Model.

Project Activities/Task	Start Date	End Date	Capital	Cash	In-kind	Total
Project Established 1. Desktop Analysis 2. Stakeholder Engagement 3. Key Value Propositions 4. Long Term Sustainability Modelling	15/08/22	21/10/22	\$20,000.00	\$1,000.00	\$1,600.00	\$27,600.00
Completion to Draft 1. Prospectus to UX 2. Virtual Hub & Spoke Platform – UX Testing 3. International Engagement Pathways	24/10/22	21/04/23	\$100,000.00	\$3,000.00	\$4,800.00	\$107,800.00
Investment Strategy & Platform Launched 1. Promotion and Events, National & International	24/04/23	21/06/23	\$45,000.00	\$1,000.00	\$1,600.00	\$47,600.00
			\$165,000.00	\$5,000.00	\$8,000.00	\$183,000.00

The Plan: Stakeholders and Beneficiaries

The beneficiaries through successfully delivering a Gulf Savannah Region Investment Strategy, Online Platform and Prospectus will be the Gulf Savannah Regional Economy and including the six Shires: Burke, Carpentaria, Croydon, Doomadgee, Etheridge and Mornington Island, their businesses and communities.

Direct Economic Benefits will include:

1. New investment and regional growth benefiting the Gulf Savannah economy, LGA's and their communities with an economic stimulus, creating opportunities for sustained population growth and job creation
2. Regional business growth through increased spending stimulated due to the enhanced attraction and retention of people in the Region
3. Domestic and Foreign investors taking advantage of the Region's abundance of land, New Economy and Rare Earth resources, the Gulf's location and natural attraction
4. The opportunities to attract skilled migrants and new families to the Region, positively impacting the education, health and business sectors sustaining higher staffing needs. Increased activities positively impacting the local Circular Economy and again supporting the creation of sustainable jobs
5. Current industries and sectors are experiencing benefits along with the creation of new sectors as a result of this project

The Strategy, Prospectus and Platform will enable Gulf Savannah LGA's to attract and leverage the identified investment and attraction opportunities and build on their individual strengths and prospects

Finally, this project will provide GSD with a robust platform for monitoring and facilitating the investment activity and attraction within the Region

Target Markets: Investment, Skills and People

The Targets for this Strategy fall into two primary categories:

1. Investors who have become aware of and identified an opportunity, understanding the Return on Investment they will secure from their investment and the timeline of that. These Investors may be located anywhere but are likely to have contacts to international enterprises and Think Tanks or Venture Capital Funds. They will ideally be in the USA, Europe or the UK. They will be reached through international channels, Trade Missions, or Australian Trade and Investment partners such as Austrade etc, and their enquiries managed through GSD's online Platform and Virtual Hub & Spoke Model.
2. Skilled People and their families who will be attracted to the opportunity to locate in the Gulf Savannah Region for a period of time, and in doing so will further their career. These people may be located within Australia and have a special interest in an aspect of our sector focus, such as Critical Minerals as a part of their profession. Or they may be located outside of Australia and view this opportunity to further their career and also gain Permanent Residency in Australia through the Skilled Migrant Program. Internationally, they may be located anywhere that the Australian Government would deem as a suitable location for attracting skilled migrants. This is also managed through the Virtual Hub & Spoke Model.



How will it work, Virtual Hub & Spoke Online Platform?

This model describes the relationship between the key stakeholders, interested parties and GSD.

The Hub & Spoke Platform is Virtual, and engages with each Local Government in the Region, each of which will host and assist in the engagement and potentially the conversion of an enquiry into a committed Investor or the Migration of a Skilled Professional. It also engages with key and established agencies and significant businesses already established in the Region.

GSD is at the centre of the process. It manages, facilitates and monitors the activity that occurs on and within the platform and on its periphery. It is an intelligent learning system.

GSD evaluates each lead and engages with an LGA partner as appropriate, assisting, facilitating and closing where necessary. In terms of Skilled Migrants, these enquiries are managed in relationship with the sector investors/owners.

Skilled
Professionals
and Migrants

Virtual Hub & Spoke Model



Domestic and Foreign Promotion and Messaging

There are many attractive elements to the propositions that will be presented through the Prospectus and Online Platform. Primarily there are two key elements and targets once again:

1. Investors: Will be looking to discover something new, a good investment certainly, but more than that, our targets are seeking an opportunity that is leading edge, that has an enduring, long term growth opportunity that will form part of the new economic paradigm. That sense of discovery and uniqueness is important in this messaging.
2. Skilled Migrants: Will certainly be looking to further their career and profession, but there is also something magical, safe and unique about the Gulf Savannah Region. This messaging is directed towards the people we wish to attract, who are either already in Australia or overseas and potentially willing to locate here. It is not only about the professional benefits, therefore, but also the lifestyle, family, safety, community, health, wellbeing and security elements of what we are offering.

Appendix and References

- ▶ [The NW Queensland Economic Diversification Strategy \(NWQEDS\):
www.statedevelopment.qld.gov.au/_data/assets/pdf_file/0025/17197/nwqeds-implementation-plan.pdf](http://www.statedevelopment.qld.gov.au/_data/assets/pdf_file/0025/17197/nwqeds-implementation-plan.pdf)
- ▶ [Strategic Blueprint for Queensland's NW Minerals Province \(SBQNWMP\):
https://www.dsdmip.qld.gov.au/_data/assets/pdf_file/0009/12231/nwmp-strategic-blueprint.pdf](https://www.dsdmip.qld.gov.au/_data/assets/pdf_file/0009/12231/nwmp-strategic-blueprint.pdf)
- ▶ [NWQ Minerals Province: https://www.statedevelopment.qld.gov.au/regions/regional-priorities/a-strong-and-prosperous-north-west-queensland](https://www.statedevelopment.qld.gov.au/regions/regional-priorities/a-strong-and-prosperous-north-west-queensland)
- ▶ [Global Business and talent Attraction: Exceptional opportunities | Global Business and Talent Attraction Taskforce \(globalaustralia.gov.au\)](http://globalaustralia.gov.au)
- ▶ [Business Envoy: Business Envoy | Australian Government Department of Foreign Affairs and Trade \(dfat.gov.au\)](http://dfat.gov.au)
- ▶ [Critical Minerals Strategy: 2022 Critical Minerals Strategy | Department of Industry, Science, Energy and Resources](http://industry.gov.au)
- ▶ [DFAT Market Insights: Market Insights | Australian Government Department of Foreign Affairs and Trade \(dfat.gov.au\)](http://dfat.gov.au)
- ▶ [Australian Critical Minerals Prospectus: Australian critical minerals prospectus 2021 - Austrade](http://austrade.gov.au)
- ▶ [Australian Global Resources Statement: Australia's Global Resources Statement; Reliable, Responsible, Ready for the Future \(industry.gov.au\)](http://industry.gov.au)



Gulf Savannah and North West Outback Queensland Tourism Opportunities Analysis

Background Review

July 2022



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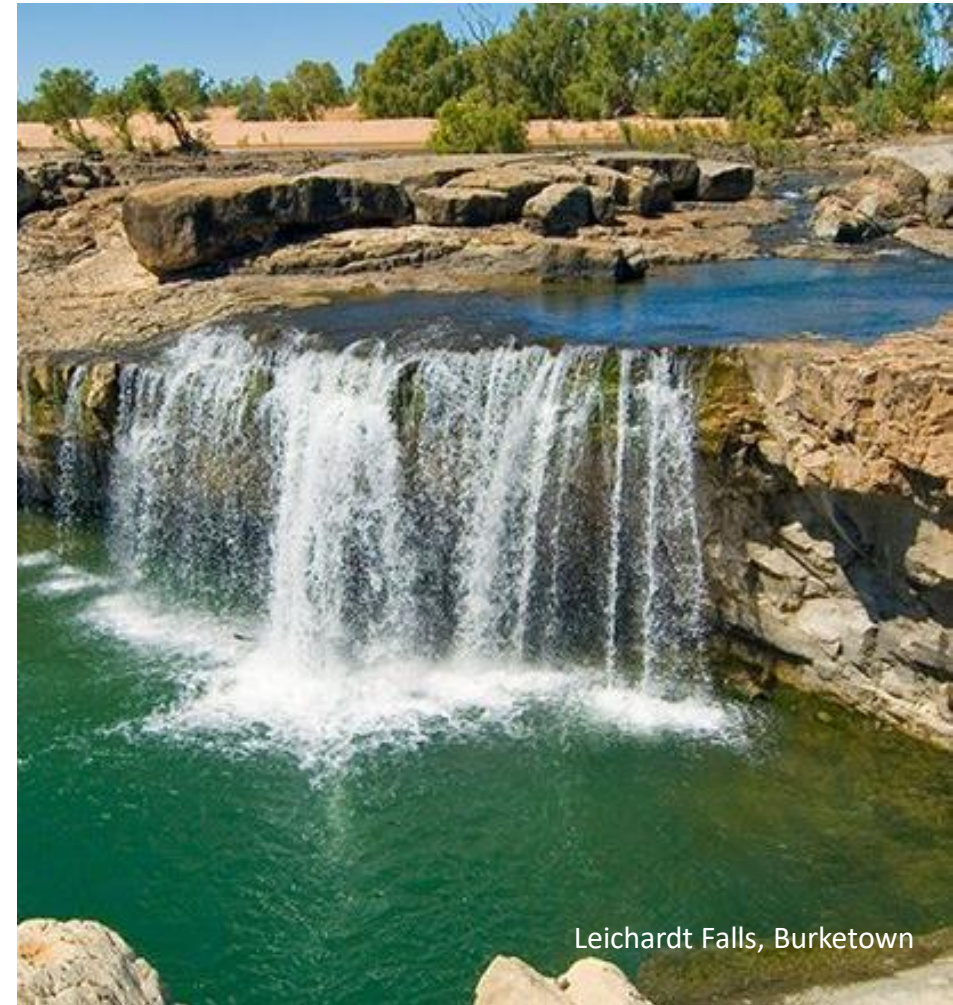


1. Introduction

The Gulf Savannah and North West Outback Queensland covers a huge area, from the northern coastline across to Townsville, south towards Mt Isa and Cloncurry and then west to the Northern Territory border. Access via road connects to the iconic 'Savannah Way', linking the Gulf Savannah with Broome in WA, Katherine in the NT and Cairns in far north Queensland and the Overlander's Way connecting Townsville to Mt Isa. A range of landscapes, communities, heritage and industries are encountered in the region, offering rich regional stories, characters, natural and cultural values.

The region incorporates 13 Local Government Authorities, supported by Gulf Savannah Development (GSD) and the Mt Isa to Townsville Economic Development Zone (MITEZ) that are facilitating and representative bodies driving economic development projects, uniting people, delivering benefits and ensuring future sustainability for the region.

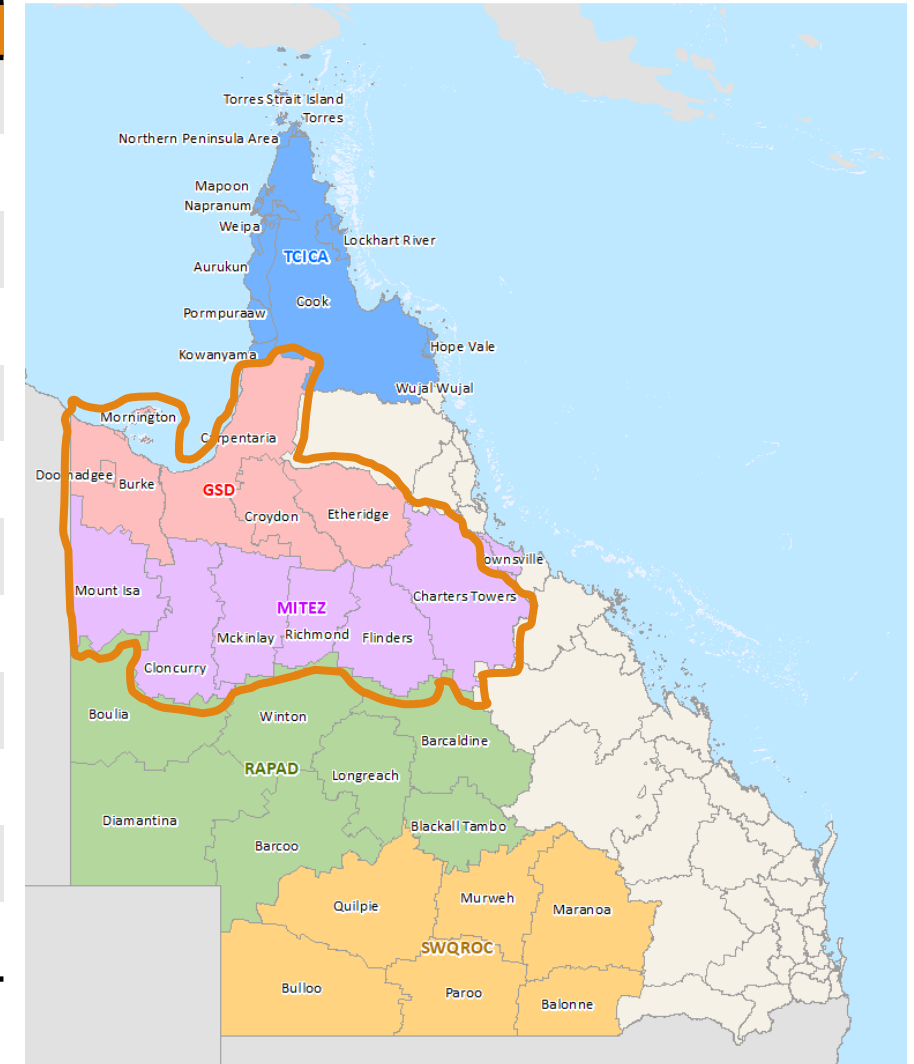
This Background Review is the first stage towards understanding the current situation and tourism opportunities across the project area. The Gulf Savannah and North West Outback Queensland Tourism Opportunities Analysis will provide the research required to enable sustainable economic development that empowers communities, grows employment for First Nations people and broader communities, increases destination awareness, market share and desirability, fosters collaboration, attracts investment and radiates impacts and benefits beyond the greater Gulf region and Overlander's Way.



Leichardt Falls, Burketown

2. About the Gulf Savannah and North West Outback Queensland

Local Government	Population	Traditional land owners	Industries (economy.id.com.au)
Burke Shire Main town: Burketown	354	Gangalidda Garawa and Waanyi	Agriculture, public admin 89.6% employment rate
Doomadgee Aboriginal Shire Main town: Doomadgee	1,535	Gangalidda, Waanyi, Garrawa and Yunjulla people	Education, public admin, healthcare, retail 80% employment rate
Mornington Shire Main town: Gunana	1,233	Lardil people Kaiadilt and Yangkaal people share homelands	Public admin, education 76% employment rate
Mt Isa City Council Main town: Mt Isa	18,271	Kalkadoon and Indjilandji people	Mining 94% employment rate
Cloncurry Shire Council Main town: Cloncurry	3,052	Mitakoodi and the Kalkadoon people	Mining 95% employment rate
McKinlay Shire Council Main town: Julia Creek	832	Wunumara people	Mining, agriculture 97% employment rate
Richmond Shire Council Main town: Richmond	824	Wunumara people	Agriculture 98% employment rate
Flinders Shire Council Main town: Hughenden	1,522	Yirandali and Warungu people	Agriculture 96% employment rate
Charters Towers Main town: Charters Towers	11,676	Gudjal people	Agriculture, public services, mining, retail 91% employment rate
Etheridge Main town: Georgetown	803	Ewamian, Tagalaka and Gugu Badhun People	Agriculture 93% employment status
Croydon Shire Main town: Croydon	288	Tagalaka Aboriginal people	Agriculture 93.5% employment status
Carpentaria Main town: Normanton	1,917	Gkuthaarn, Kukatj and Kurtijar peoples	Agriculture 57.7% employment rate





3. Experience themes

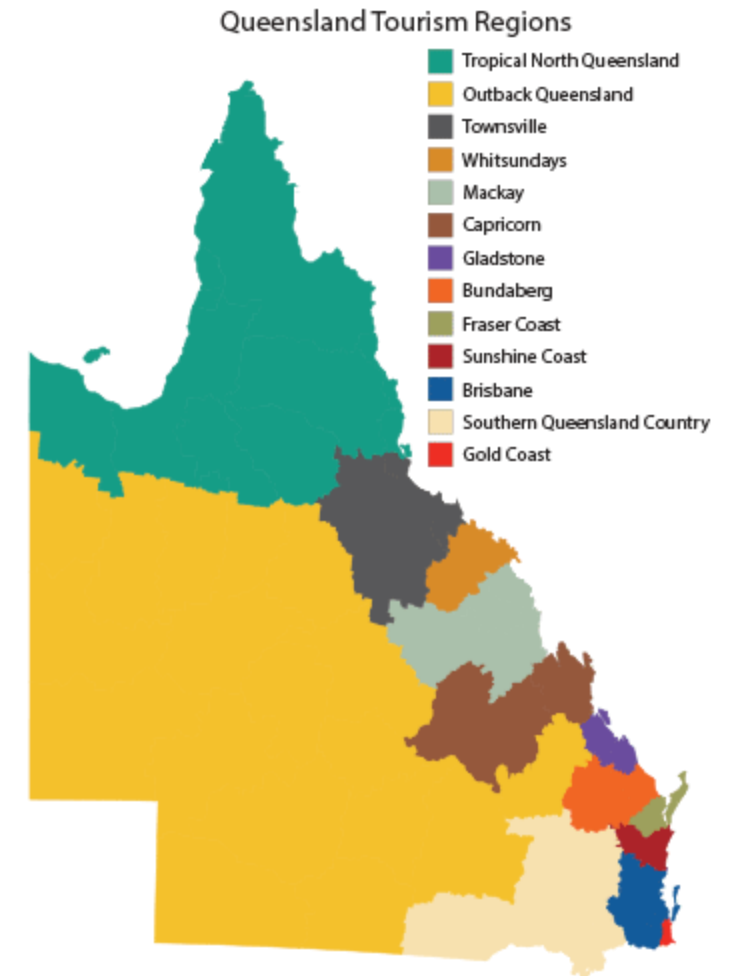
 Nature based	 Adventure	 Australian Culture	 Outback events	 Road trips
<ul style="list-style-type: none"> • Boodjamulla (Lawn Hill National Park) • Wallaman to Paluma • Morning Glory cloud phenomenon • River cruises • Adel’s Grove • Riversleigh World Heritage Fossil site • Stargazing • Cobbold Gorge • Wiliyan-ngurru National Park • Porcupine Gorge National Park • World’s longest lava tubes (160km) Undara National Park • Birdwatching • Hot Springs • Dinosaur Trail 	<ul style="list-style-type: none"> • Fishing • Hot air ballooning • Air tours • Water sports • Croydon Adventure Trails • Hiking • Canoeing 	<ul style="list-style-type: none"> • Cultural tours • Stockman stories • Savannah Guides • Stockman Stories • John Flynn • Qantas • Waltzing Matilda • Charter’s Towers World War Digital Heritage Trail • Mining tours • Fossicking – gems, gold • Savannahlander & Gulflander trains • Heritage (museums, trails, tours) • Artwork – trails, galleries • Crocodile Dundee 	<ul style="list-style-type: none"> • Rodeos, races and gymkanas • Local markets • Fishing competitions • Morning Glory Festival • Drover’s Fest • Gem and Mineral Festival • Music festivals • Dirt n Dust Julia Creek • Outback by the Sea Karumba 	<ul style="list-style-type: none"> • Gulf Savannah Way • Overlander’s Way • Matilda Way • 4WDing and tag-along tours

An audit list of experiences, attractions, tours and accommodation can be viewed at Appendix A

4. Visitation

	Outback Queensland	Townsville	Tropical North Queensland
Overnight visitors	934,000 visitors (▼ 0.2%)	1M visitors (▼ 26.2%)	2M visitors (▼ 34.4%)
Nights	4.4M nights / (▼ 6.9%) Avg stay 4.7 nights	4.2M / (▼ 11.8%) Avg stay 4 nights	10.2M (▼ 9%) Avg stay 5.1 nights
Spend	\$596.3M (2.6% ▼) Avg \$136/night (▲ 2.6%)	\$779.6M (▼ 11.9%) Avg \$184/night (▲ 11.8%)	\$2.7B (▼ 22%) Avg \$269/night (▲ 22%)
Origin and purpose	<ul style="list-style-type: none"> 86.2% intrastate visitation 30% on holiday 16% VFR 44% business 	<ul style="list-style-type: none"> 87.2% intrastate 39% on holiday 31% VFR 23% business 	<ul style="list-style-type: none"> 76.7% intrastate 54% on holiday 18% VFR 21% business

Data from year end December 2021 in comparison with the December 2019, Tourism & Events Queensland Regional Snapshots



5. Current Marketing Analysis

State Pillars that align with Gulf Savannah and Outback North West Queensland's offer:



Natural Encounters



Adventure and Discovery



Lifestyle, Culture and People



Events

State Hero Experiences versus regional offer:

- Natural Landscapes
- Wildlife Experiences
- Marine Life Experiences

- Adventure Experiences
- Dinosaurs and Fossicking
- Theme Parks
- Journeys

- Food and Beverage
- Indigenous Experiences
- Local Characters
- City Experiences
- Outback and Country Life

- Participation Events
- Food and Beverage Events
- Music Events
- Festivals
- Arts and Culture Events
- Spectator Sports

Tourism & Events Queensland

Tourism & Events Queensland (TEQ) markets Five Experience Pillars that sets Queensland apart from other destinations: Underpinning each of these pillars are Hero Experiences that reflect the Heart and Soul of Queensland and the competitive advantage of the destination.

Target market

TEQ targets domestic and international travellers identified as High Value Travellers who engage in leisure travel, spend more than the average traveller on leisure trips, and are aligned to Queensland's competitive offering, indicating they are interested in having the types of leisure experiences Queensland has to offer.

Domestic High Value Travellers engaging in domestic leisure experiences including holidays and visiting friends and relatives, with a higher average spend of \$300 per night.

Travelling with children



18-49 travelling without children



50+ travelling without children



5. Current marketing analysis

How Gulf Savannah and Outback North West Queensland are being promoted:

Platform	Details
Queensland.com	<ul style="list-style-type: none"> • Priority promotion for ‘Best of Queensland’ experiences • Gulf Savannah hero experience – fishing, Karumba sunsets, exclusive access Cobbold Gorge, UIndara lava tubes, Lawn Hill Gorge in Boodjamulla, and the Riversleigh World Heritage site, Savannah Way, Savannahlander trail, Savannah Way Public Art Trail, Talaroo Hot Springs, Undara Lava Tubes National Park, The Ted Elliott Mineral Collection Etheridge, Yagurli Tours, Balloons Aloft, Boodjamulla / Lawn Hill National Park, Les Wilson Barramundi Discovery Centre Karumba • Mt Isa – ‘the oasis of the outback’. Hero experiences – Lake Moondarra, Leichardt Falls, Mt Isa Rodeo, Mt Isa Underground Hospital and Museum, Droving Heritage Centre Camooweal, Outback at Isa, Wiliyan-ngurru National Park • Townsville – ‘a taste of the tropics’. Hero experiences – Great Barrier Reef, military history, Magnetic Island, Museum of Underwater Art, The Strand, Castle Hill. • Social Media: Facebook – Visitor Queensland, Australia 1.9M followers; Instagram 675K followers #thisisqueensland 2.1M posts
Outbackqueensland.com.au	<ul style="list-style-type: none"> • North west hero experiences - Wiliyan-ngurru National Park, Drover’s Camp Festival, - Cloncurry Unearthed Visitor Information Centre and Museum, John Flynn Place Museum & Art Gallery, Chinaman Creek Dam, Cloncurry Lookout and Mary Kathleen Mine. Hughenden – Flinders Discovery Centre, Porcupine Gorge National Park. Julia Creek – bush dinners, Dunnart feeding, Julia Creek Artesian Baths, Julia Creek Visitor Centre, Dirt n Dust Festival. • Social Media: Facebook - Experience Outback Queensland Australia 104K followers; Instagram 53.5K followers #OutbackQueensland 149K posts
Townsvillenorthqueensland.com.au	<ul style="list-style-type: none"> • Townsville – Magnetic Island experiences (diving, snorkelling, Museum of Underwater Art), Dinosaur Trail, sportsfishing, scenic flights, water sports, Town Common Conservation Park, Street Art Trail. • Charters Towers - Venus Gold Battery - the largest surviving battery in Australia, Texas Longhorn safari tour, Towers Hill Walk and augmented reality experience • Social Media: Facebook - Visit Townsville North Queensland 45K followers; Instagram 28.6K followers #townsvilleshines 458K posts

5. Current marketing analysis

Platform	Details
Savannahway.com.au	<ul style="list-style-type: none"> • Croydon – Croydon Adventure Trails, Lake Belmore, Croydon Mining Museum • Normanton – Gulflander Trail, Heritage Walk, Barramundi Fishing Norman River • Karumba Point • Burketown – Boodjamulla / Lawn Hill National Park, Riversleigh World Heritage Site, Doomadgee Roadhouse, Hell’s Gate Roadhouse • Social Media: Facebook The Savannah Way 4.7K followers; Instagram 1K followers #savannahway 5K posts • Savannah Way Visitor Guide and Touring Map (Appendix B)
Overlandersway.com	<ul style="list-style-type: none"> • Townsville – links to Townsvillenorthqueensland.com.au • Charters Towers – links to visitcharterstowers.com.au • Hughenden – Flinders Discovery Centre, ‘Hughie’ life-sized replica of the Muttaborrasaurus, Porcupine Gorge (‘mini Grand Canyon’). Links to visithughenden.com.au • Richmond – ‘Fossil Capital of Australia’, Kronosaurus Korner, fossicking, Lake Fred Tritton. Links to kronosauruscorner.com.au • Julia Creek – Artesian Baths, At the Creek Visitor Centre and Dunnart feeding. Links to atthecreek.com.au • Cloncurry – Cloncurry Stockman’s Challenge, Curry Merry Muster, Mary Kathleen Ghost Town • Mt Isa – links to discovermtisa.com.au • Social Media: Facebook 5.1K followers; Instagram 6.9K followers #OverlandersWay 5K posts • Overlanders Way Touring Map (Appendix C)
Visitor information centres	Croydon True Blue Visitor Centre, Charters Towers Visitor Information Centre, Kronosaurus Corner Visitor Information Centre Richmond, At the Creek Visitor Centre Julia Creek, Burketown Visitor Centre, Outback at Isa Visitor Centre, Cloncurry Unearthed Visitor Centre and Museum, Flinders Discovery Centre, Townsville Visitor Information Centre, Karumba Visitor Information Centre, Normanton Visitor Centre, TerrEstrial Visitor Centre Georgetown
Tourism Tropical North Queensland Tropicalnorthqueensland.org.au	<ul style="list-style-type: none"> • Gulf Savannah and Outback – ‘Discover where the Outback meets the Sea’. Hero experiences – The Savannah Way, Boodjamulla / Lawn Hill National Park, Undara Lava Tubes, gems, fishing, train adventures • Social Media: Facebook - Explore Tropical North Queensland 216K followers; Instagram 216K followers #exploreTNQ 380K posts

6. Visitor perceptions

Top Gulf Savannah / Outback North West Queensland experiences as rated by visitors:

Destination	Top experiences listed on Trip Advisor	Destination	Top experiences listed on Trip Advisor
Burketown	<ul style="list-style-type: none"> Burketown Visitor Centre – 4.5 stars / 11 reviews Burketown Pub – 4 stars / 50 reviews Morning Glory Restaurant – 4.5 stars / 29 reviews 	Richmond	<ul style="list-style-type: none"> Kronosaurus Korner – 4.5 stars / 214 reviews Richmond fossil hunting sites – 4.5 stars / 20 reviews Cambridge Downs Heritage Display Centre – 4.5 stars / 16 reviews Hampstead Tours – 5 stars / 11 reviews
Doomadgee	<ul style="list-style-type: none"> Doomadgee Roadhouse – 5 stars / 5 reviews Doomadgee Bakery – 5 stars / 2 reviews 	Charters Towers	<ul style="list-style-type: none"> Charters Towers Venus Gold Battery – 4.5 stars / 113 reviews The Miner’s Cottage – 4.5 stars / 132 reviews Towers Hill Lookout – 4.5 stars / 61 reviews Charters Towers Visitor Information Centre – 4.5 stars / 193 reviews Leahton Park – 5 stars / 38 reviews Zara Clark Museum – 4.5 stars / 51 reviews Stock Exchange Arcade – 4.5 stars / 118 reviews
Mt Isa	<ul style="list-style-type: none"> Outback at Isa – 4.5 stars / 286 reviews Hard Times Mine – 5 stars / 156 reviews Mt Isa Lookout – 4.5 stars / 279 reviews Underground Hospital and Museum – 4.5 stars / 173 reviews Mary Kathleen – 4.5 stars / 48 reviews 	Etheridge & Georgetown	<ul style="list-style-type: none"> Terrestrial Ted Elliott Mineral Collection – 4.5 stars / 38 reviews Cumberland Chimney and Dam – 4.5 stars / 9 reviews
Mornington Island	<ul style="list-style-type: none"> Sweers Island Resort – 4 star / 12 reviews 	Carpentaria & Normanton	<ul style="list-style-type: none"> Krys the Crocodile – 4.5 stars / 88 reviews The Gulflander – 4.5 stars / 119 reviews Mutton Hole Wetlands – 4.5 stars / 11 reviews Bynoe Art Gallery – 4.5 stars / 11 reviews Normanton Visitor Centre – 5 stars / 9 reviews Burke and Wills Camp 119 – 4.5 stars / 8 reviews
Cloncurry	<ul style="list-style-type: none"> Mary Kathleen Memorial Park – 4.5 stars / 74 reviews Chinaman Creek Dam – 4.5 stars / 23 reviews John Flynn Place and Fred Mackay Art Gallery – 4.5 stars / 66 reviews Clem Walton Park – 5 stars / 5 reviews 	Flinders & Hughenden	<ul style="list-style-type: none"> Mount Walker Lookout – 4.5 stars / 7 reviews Porcupine Gorge National Park – 4.5 stars / 112 reviews Flinders Discovery Centre – 4.5 stars / 132 reviews
McKinlay & Julia Creek	<ul style="list-style-type: none"> Julia Creek Visitor Information Centre 5 stars / 85 reviews Centenary Park – 4.5 stars / 2 reviews 		
Croydon	<ul style="list-style-type: none"> Croydon Historic Precinct and True Blue Visitor Centre – 4.5 stars / 52 reviews Lake Belmore – 5 stars / 5 reviews 		

7. Target markets

This section incorporates target markets likely to be attracted by what the Gulf Savannah and North West Outback can offer. Identified markets align with those identified as priorities in State and Regional tourism strategies.



OLDER COUPLES

- **Who:** Domestic retired travellers on a journey of a lifetime (55-80 years)
- **How:** Travelling in a caravan or camper and staying in campgrounds
- **Experiences:** Short to day walks, local history, bird and wildlife watching, rural Australia and Indigenous culture, local food and wine. Will usually stay in destinations for longer, but will be mindful of expenditure. May travel to experience iconic events e.g. rodeo / music festivals.



FAMILIES

- **Who:** Australian families looking for a getaway from busy city life
- **How:** Long trips with a caravan or camper; or short school holiday trips in the car or by plane.
- **Experiences:** They want to spend time in nature and learn about different cultures, environment and history. May be both a self-contained budget experience, or a high value family looking for inclusive and quality immersive experiences. Interested in connecting with nature through outdoor adventure and learning about local history and culture with interactive experiences (e.g. guided, digital).



HIGH VALUE COUPLES

- **Who:** International and domestic high yielding corporate couples
- **How:** Seeking a short and rejuvenating break away from high stress, city based roles or an exotic overseas adventure. Likely fly in and have all inclusive package.
- **Experiences:** Unique, high quality eco / nature based accommodation and experiences. All inclusive touring, dining and transfers.

7. Target markets



BUSINESS

- **Who:** Domestic visitors travelling for work-related purposes or to corporate events.
- **How:** Will usually be staying in major hubs for work purposes. FIFO markets may stay in regional areas in work based accommodation
- **Experiences:** In addition to accommodation, venue and meals, business visitors require things to do (such as sightseeing) in and close to their location during their free time (outdoor recreation, fishing etc). Corporate events seek field trips and team building opportunities.



YOUTH TRAVELLERS

- **Who:** International and domestic, often backpackers looking for amazing experiences that they can photograph and share on social media
- **How:** Self-drive in a 4WD or camper or budget tour
- **Experiences:** Seeking immersive, interactive and photo worthy experiences. Interested in nature based adventure, Australian history and culture and participating in cultural workshops, guided activities, keen to meet and learn from local people. Will be mindful of budget and may also stay to take on short term work. May travel to experience iconic events e.g. rodeo / music festivals.



VISITING FRIENDS AND RELATIVES (VFR)

- **Who:** Friends and family members of regional residents
- **How:** Fly or drive to visit and stay with family and friends, may be for a holiday or special occasion (Christmas, birthday etc)
- **Experiences:** Will generally stay at home with family / friends, may undertake short regional sightseeing experiences guided by local family/friends or group dining.

7. Target markets



EDUCATION GROUPS

- **Who:** Primary and secondary school groups
- **How:** On excursions and education based trips that meet the Australian curriculum, generally facilitated by education travel specialists / coach tours
- **Experiences:** School trips and excursions need to deliver justified learning outcomes that meet the national education curriculum. Teachers will be seeking experiences that provide this (history, Aboriginal culture, science / environment etc). Hiking, camping and highly interactive experiences that are easy to understand and will immerse students e.g. hands on cultural workshops and ranger guided experiences, learning props (look and touch).



TOUR GROUPS

- **Who:** Tour guides leading a broad mix of visitors depending on type of tour. Budget / youth, private family & friends group, high value travellers
- **How:** Budget tour groups may camp with tour guide overnight. High value groups will generally be day visitors only, returning to accommodation overnight (may be through 4WD tour or air tour)
- **Experiences:** Tour guides will be leading groups to the best of experiences that cater for visitor needs. May seek enhancement of tour by joining cultural experiences and activities, supporting local art and craft sales or contracting a private guided experience by a local tour guide.

8. Demand and trends

Aboriginal tourism



- In 2018, 963,000 visitors participated in an Aboriginal tourism experience or activity in Australia, this has grown by 40 per cent since 2013.



- Of the 317,653 tourism businesses in Australia, it is estimated that only 500 of these are Indigenous Tourism business.



- Queensland Indigenous Tourism Businesses contribute \$505 million to the economy.
- 2,500 Full-time Indigenous tourism employees
- In 2019, 472,000 visitors to Queensland participated in an Indigenous tourism experience during their visit

SOURCE: Queensland Indigenous Tourism Sector Analysis

- The Queensland Government has recently committed **\$10M** to creating tourism jobs for local Indigenous people with the intention of positioning Queensland as Australia's leader in Indigenous tourism.
- The Federal Government also has committed a **\$40M** Indigenous Tourism Fund towards business development, mentoring and National Advisory Committee establishment.

Regional Indigenous experiences include:

- Adel's Grove operated by the Indigenous owned Waanyi Advancement Limited Group
- Yagurli Tours – operate a range of cultural tours including fishing, astronomy and hot air ballooning from Burketown, permits required for camping and site access, manage Burketown Visitor Centre
- Richmond Bush Tucker Garden
- Talaroo Hot Springs

Yagurli Tours



8. Demand and trends



Nature-based tourism

- In Australia, the nature-based tourism sector contributes an estimated \$23 billion to the economy each year.
- Forecast to become a \$1.3T global tourism segment by 2023
- For Queensland, visits that involve nature-based tourism are estimated to generate \$5 billion in expenditure.
- Tourism and Events Queensland have recently launched a state-wide Nature Based Tourism Strategy with the goal of growing awareness in Queensland's natural assets and supporting the industry with nature-based tourism experience development.
- Queensland experienced 2.5 million overnight and 2.4 million daytrip visitors to national or state parks.

Tourism and Events Queensland



Caravan and camping

- A record 772,548 caravans and campers registered in Australia.
- Accounts for 44% of all holidays making caravan and camping most popular holiday accommodation type for Australians with over 56.3M domestic nights.
- Queensland has the highest number of registered caravans in Australia with 171,000 registered.

Caravan industry of Australia



Bushwalking

- Rated in 6th position of top sporting activities undertaken by Australians (recreational walking is number 1)
- 1.4M adult participants (6.9% of the population) annually
- 18% participate in bushwalking at least once per week
- 48% undertake 3 hours or more of bushwalking
- 1.9M international visitors participated in bushwalking activities during their visit to Australia in 2018

Ausplay / Tourism Research Australia



Events

- The event industry has been growing at around 6% annually since 2014 in Australia. In 2019 it directly generated over AU\$35bn in economic activity and employed over 229,000 people. (Torrens University)
- Queensland Destination Events Program (QDEP) has invested more than \$16.6 million across 526 events since 2015. The program continues with destinations eligible to apply for up to \$100K towards an event.
- Tourism and Events Queensland's Event Strategy 2025 is committed towards developing partnerships with destinations to grow the visitor economy through State-wide events.

Tourism and Events Queensland

8. Demand and trends



Mountain biking

- **One million** Australians engage in mountain biking activity
- 32% of the adult Australian population have already incorporated a mountain bike experience in a holiday
- The global market estimated a whopping 44.2 million 'mountain bike units' sold during 2020, forecast to rise to 78.5 million by 2027.
- Approximately 20% of mountain bikers in Australia reside in Queensland (Mountain Bike Australia, 2018)



Edu-tourism

- The Edutourism market caters for both domestic school excursions, university students and the international education sector
- Account for over 38 per cent of the total tourism spend in Australia and 57 per cent of travel exports
- Spend on average, 8.5 times more than other visitors.



Birdwatching

- Domestic birding trips contributing [an estimated \\$283m to the Australian economy annually](#), much of this in regional communities.
- Within Australia, the interest in birds seems to be growing, with Birdlife Australia reporting a participation growth of 10 times towards the latest Backyard Annual Bird Count.



Agritourism

- CSIRO estimates that agritourism will be worth \$5.6 billion by 2030 driving another \$18.6B across transport, accommodation and retail sectors during the same period.
- The [Queensland Farmer's Federation](#) estimates that by 2030, the Queensland agritourism industry will be worth \$4.5B. They have recently partnered with the Queensland Government to offer grant and support programs to Queensland farmers interested in diversifying into tourism.

9. Opportunities and challenges

The below opportunities and challenges have been identified through a combination of reviewing exiting local government, regional and state plans and strategies and phone interviews with project stakeholders.

Stakeholder	Opportunities	Challenges
Burke Shire	<p>Existing</p> <ul style="list-style-type: none"> Burketown Visitor Information Centre (\$160K) Funding to enable employment of permanent Indigenous staff at the Burketown VIC <p>New</p> <ul style="list-style-type: none"> Burketown Mineral Baths Development (\$1.4M) Construct iconic tourism attraction Sweers Island – 20 mins flight from Burketown lease currently up for sale. \$3.9M. Popular destination for fishing (reef fish). Isolation and relaxation, high value. <p>Aspirational</p> <ul style="list-style-type: none"> Cycleway upgrade and wharf precinct/town beautification project funding acquired for planning will require funding for activation Bird watching in partnership with Doomadgee 	<ul style="list-style-type: none"> Seasonality – cut-off every wet season. Cannot re-open to visitors until roads, campgrounds and visitor sites are safely accessible Visitor perception on permissions required to access communities and sites Issues around cultural appropriation and who can deliver culture and where Limited accommodation at all levels Restricted flight services Limited workforce across all tourism and hospitality businesses

Morning Glory Cloud Formations, Burketown



9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
<p>Gangalidda Garawa Aboriginal Corporation & Yagurli Tours Burketown</p>	<p>Existing</p> <ul style="list-style-type: none"> • Currently operate Burketown Visitor Centre, fishing, 4WD and hot air balloon, cruises and star tours <p>New</p> <ul style="list-style-type: none"> • Yagurli Tours Safari tents – combined with helicopter tours to remote area/s of interest, Glass Igloos on Australia’s largest aggregate of Salt Pans, potential for a historical tour, museum and/or remembrance event connected with WWII (Little Eva), expanding the Telescope and Stargazing activities, sand bikes (single, double and 4-person) • Partnership with Balloons Aloft. Yagurli Tours balloon being made which will become first Indigenous balloon to be flown in Australia. Looking to host a hot air balloon festival in 2023 at Burketown • Extensive Tourism Operations HUB planned construction 2023 – funding support required <p>Aspirational</p> <ul style="list-style-type: none"> • Birdwatching – over 250 species in the region. A study was undertaken on the potential of birdwatching, report not yet released • Due to lack of capacity, happy to consider joint ventures / partnerships to deliver on Yagurli products • Blow Karts and Triking on salt pans • High value accommodation for fly-in market • Own lots in town that could be further developed for tourism (e.g. caravan park) 	<ul style="list-style-type: none"> • Cannot meet demand, not enough staff and availability of the ‘right’ local people to conduct tours. Turned away \$100K in business in 2021 as did not have the equipment or personnel • Cannot enhance experiences e.g., campgrounds as don’t have internal capacity to manage • Impacted by adventure tourism initiatives due to insurance restrictions • Staff accommodation • Seasonality – cut-off every wet season. Cannot re-open to visitors until roads, campgrounds and visitor sites are safely accessible • No high value accommodation, yet have high value guests who fly into Burketown for the day – would probably stay longer if quality accommodation was available • Minimal cross-promotion. Not a deep knowledge of other regions, but receive many questions at VIC • Management of Adel’s Grove, negative perceptions tours have stopped going and are now coming to Burketown instead – good for Burketown, not good for regional promotion and visitor attraction • Restricted by access to funding to further grow and develop • Weather proof landing pads and amenities (e.g., drop toilets) to facilitate landing for heli-tours • Air access – ‘milk run’ to get to Burketown



Yagurli Hot Air Balloon Tours

9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
Mornington Island Shire	<p>Existing</p> <ul style="list-style-type: none"> Mornington Island Master Plan and Visitor Precinct Established art and dance groups <p>New</p> <ul style="list-style-type: none"> Development of a Tourism Strategy Barge access recommenced Birri Fishing Resort reopening <p>Aspirational</p> <ul style="list-style-type: none"> Partner with surrounding communities to develop a multi-day adventure itinerary Develop an overnight experience with community Bird watching Turtle nesting and hatching Traditional fishing charters Diving and snorkel adventures Horse riding 	<ul style="list-style-type: none"> Visitor perception around permissions and access Would like assistance to work collaboratively across Gulf,; Burke, Domadgee, Mornington and Carpentaria Need a vision and plan for Mornington and across region Mayor suggests workshop in Burketown to collaborate on projects and planning for product development
Doomadgee Shire	<p>Existing</p> <ul style="list-style-type: none"> The Doomadgee Roadhouse offering accommodation, meals, retail and auto services Doomadgee Bush Rodeo Doomadgee provides access to the coast, freshwater rivers and Lawn Hill National Park. <p>New</p> <ul style="list-style-type: none"> Doomadgee Master Plan – development of a caravan park <p>Aspirational</p> <ul style="list-style-type: none"> The Doomadgee community is keen to develop its tourism industry, and to showcase its strong and vibrant culture. 	<ul style="list-style-type: none"> Current alcohol restrictions and limits for visitors in Doomadgee Shire Camping and fishing in Doomadgee can only be undertaken with a permit as agreed in consultation with Traditional Owners (case by case) <p>Interview yet to be conducted</p>



Mornington Island,
Mornington Shire Council

9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
<p>Richmond Shire</p>	<p>Existing</p> <ul style="list-style-type: none"> • Kronosaurus Korner Stage 3 Upgrade - \$2.8M funding required • Caravan Park (Lakeside) operated by Council recent addition of cabin - \$300,000 <p>New</p> <ul style="list-style-type: none"> • Investigating opportunities to develop virtual reality fossil experience that can be packaged and delivered to schools in line with curriculum outcomes. Education package can then support future on-ground visits <p>Aspirational</p> <ul style="list-style-type: none"> • Currently delivering educational programs for visiting schools – don't have capacity / accommodation to grow further. Opportunity to develop an 'Overlander's Way Educational Tourism Strategy' 	<ul style="list-style-type: none"> • No current funding for Kronosaurus Korner upgrades • Availability of visitor accommodation – not enough places to stay including family friendly accommodation • Attraction and retention of qualified staff – minimal housing available, childcare and competing with higher paying industries e.g., mining • Limited capacity of staff – could double number off fossil tours offered with more staff • Limited local interest, awareness and focus on tourism • Lack of quality customer service • No local tour products • Limited natural assets • No current Aboriginal tourism, limited Indigenous people living in town

Kronosaurus Korner, Richmond



9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
Flinders Shire	<p>Existing</p> <ul style="list-style-type: none"> Flinders Discovery Centre Concept Plan – recent funding of \$500K to upgrade interpretive experience and develop a cafe <p>New</p> <ul style="list-style-type: none"> Hughenden Powerhouse Concept Plan and Business Case – currently on hold, require up to \$1M for asbestos remediation and \$4M for concept implementation Hughenden Recreation Lake activation - \$15M recently invested in creating a recreational lake day use experience including watersports, swimming, BBQs, picnics, playground. Activation plan needed to grow experience for visitors (e.g. Campground, glamping, kiosk, kayak hire, marketing etc). Major event being planned for 2023 (TBA) <p>Aspirational</p> <ul style="list-style-type: none"> Indigenous tourism – interest from local people in region in developing a cultural centre hub for artworks, workshops, visitor interpretation, tours etc Porcupine Gorge National Park concept plan – to grow walking trail, camping and day use experiences National Park experience enhancement – White Mountains, Blackbraes 	<ul style="list-style-type: none"> National Parks – although Porcupine Gorge National Park concept plan was developed by Council, it is a QPWS asset. Other natural assets such as White Mountains National Park are huge potential for attracting visitors to the region, however minimal facilities and experiences currently exist (trails, infrastructure, camping, awareness) Overlander’s Way and Dinosaur Trail – marketed but what is actual impact? Access – Kennedy Development Road provides direct access between Hughenden and Cairns. Parts of the road are unsealed, sealing the road would attract visitation from coach tours and caravanners reluctant to use the dirt road. Est. \$150M required to seal road Council provides free RV campgrounds, however there is minimal available accommodation for non-campers. Council has land available for investor development, however previous EOIs have attracted no interest. Accommodation demand analysis required No tour operators currently visit the Flinders Shire. Road accessibility, enhancing national park experiences, new activities and more accommodation could attract more tour operators to the region.



Porcupine Gorge

9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
Mt Isa	<p>Existing</p> <ul style="list-style-type: none"> The Riversleigh Revitalisation Project - \$1.23m State Government funding to enhance interactive opportunities at the Riversleigh Fossil Discovery Centre Master Plan for Outback at Isa visitor centre in progress, will require investment <p>New</p> <ul style="list-style-type: none"> Growth in birdwatching market. Recently developed interpretive signage and digital list. Designs for two bird-hides require construction funding. Working with our neighbours. Cross-overs with Cloncurry and Boulia Shire Development of the Lake Moondarra experience - Kiosk hub for equipment hire and picnics - Eco Accommodation and product Mt Isa is a young population, town is built for young families – parks, recreational experiences can support visiting families also. New pump track with Ninja course, skate park, upgraded waterpark and children’s park – need to promote to travelling families <p>Aspirational</p> <ul style="list-style-type: none"> Motorsports complex – many motorsport riders travel through Mt Isa enroute to the Finke Desert Race and AliceNats. An opportunity to attract this market to stop and stay Lion’s Youth Camp at Lake Moondarra – Council asset currently not being used, includes bunkhouse, swimming pool and facilities for groups. Opportunity to re-activate for school groups or create new higher quality experiences Many ‘locals only’ experiences on private land outside of town to waterholes, waterfalls and 4WD tracks. Landowners are supportive of local people going – could potentially be promoted to visitors pending approval from landowners and liability requirements Agritourism – currently no experiences offered. Need to get local farmers in the room to present opportunities and ‘how to’ solutions 	<ul style="list-style-type: none"> Seasonality – too hot for visitors during Summer months Negative mining perceptions of the town Welcome to Country dancers have started business however have encountered negativity from other cultural groups Lake Moondarra – currently no procedures or policies in place to enable tourism product at the Lake. Local Indigenous people have expressed interest in developing an experience such as a cultural fishing tour Capacity of local people in understanding how to become involved in tourism Only available campgrounds are in town. Visitors don’t want an in town experience, want nature camping. Council don’t currently offer RV camping as do not want to compete with 6 rate paying caravan parks in town Mining tours – many visitors want to learn more about the mines, however due to liability concerns, operator will not permit public access. Other opportunities to tell the mining story? Management of Adel’s Grove – recent poor experiences have impacted visitation. Mt Isa is a gateway for Adel’s Grove, so is affecting everyone along the drive route.

Riversleigh Discovery Centre, Mt Isa



9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
Charters Towers	<p>Existing</p> <ul style="list-style-type: none"> Multi-day Eco Trail Development Kernow Charters Towers redevelopment Recreational / Adventure Tourism product development (4WD, fishing, adventure sports e.g., MTB) – feasibility study Monsoon Centre Burns Philip Building Normanton <p>New</p> <ul style="list-style-type: none"> Indigenous Stock Women’s display BP building (Carpentaria) Cotton Gin Distilling New North West Drive route Create a signature event and investigate the re-invigoration of 10 days in the Towers. Delivery of a diverse range of community events that celebrate the history of the region. <p>Aspirational:</p> <ul style="list-style-type: none"> Collaboration with DES and Traditional Owners on development of experiences at White Mountains National Park and Paluma to Wallaman Falls Trail Paddock to plate experiences and an agritourism development guide Drive trails EOIs for product and experience development e.g. ziplining and adaptive re-use of existing assets Business advice, mentoring and funding opportunities for Indigenous tourism experiences. 	<ul style="list-style-type: none"> Recent reduction in mining and pastoral industries reducing population Natural events e.g. Drought impacts <p>Interview yet to be conducted</p>



Texas Longhorn Wagon Tours, Charters Towers

9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
Cloncurry Shire	<p>Existing</p> <ul style="list-style-type: none"> • Cloncurry Unearthed • John Flynn Place • Adventure Tracks, MTB <p>New</p> <ul style="list-style-type: none"> • Revamp the John Flynn Centre to be a compelling must do attraction on a Queensland Outback itinerary • Cloncurry streetscape project • Kayaking at Chinaman’s Creek • Improve directional signage and wayfinding • Share the RFDS and Qantas stories <p>Aspirational</p> <ul style="list-style-type: none"> • Establishment of a Rail Trail between Cloncurry and Kajabbi (use of abandoned rail corridor for hiking/cycle/horse-riding trail) • Establishment of a Great Walk between Cloncurry and Mount Isa 	<ul style="list-style-type: none"> • Lack of awareness and identity (no one ‘wow’ thing that Cloncurry is known for) • Air accessibility and prices • Lack of local tour product and nature experiences • Mining tours have now stopped due to liability / risks • Quality café style options • No big tour operators supporting the region • No accurate tourism data • Limited resources to support tourism investment • Lack of interest in commercial investment • Transient population (mining / backpackers) • Lack of local business skills • Visitors want free camping, don’t want to pay • Not enough tourism champions in the region to advocate for tourism <p>Interview yet to be conducted</p>



Chinaman Creek Dam, Cloncurry

9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
<p>Carpentaria Shire</p>	<p>Existing</p> <ul style="list-style-type: none"> Exhibitions developed by TOs at VICs Carpentaria Land Council Rangers Barra Centre Visitors spectating at local football matches in Normanton <p>New</p> <ul style="list-style-type: none"> Continue to build local exhibits showcasing culture Normanton Reserve developing a cultural art centre <p>Aspirational</p> <ul style="list-style-type: none"> Muttonhole Wetlands huge potential been on hold since 2013 due to Native Title Carpentaria Shire Tourism Strategy strong emphasis on bird watching potential 	<ul style="list-style-type: none"> Limited accommodation at all levels Restricted flight services Great ideas across three TO groups identified in Economic Development Strategy Workshops but no structure in place to develop sustainable business plans Limited workforce across all tourism and hospitality businesses Need for succession planning for current guides and micro businesses



Les Wilson Barramundi Centre, Karumba

9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
Croydon Shire	<p>Existing</p> <ul style="list-style-type: none"> • Xtra Steps walking tours run by Patrick Wheeler. Established and currently working with consultant to develop further including sourcing funding for a vehicle • True Blue Visitor Centre and free heritage precinct tour <p>New</p> <ul style="list-style-type: none"> • Chinese Temple site improvements <p>Aspirational</p> <ul style="list-style-type: none"> • Build on gold mining history 	<ul style="list-style-type: none"> • Limited funding to develop vision and execute plans • Limited accommodation • No community ambitions for tourism



Lake Belmore, Croydon Shire

9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
Etheridge Shire	<p>Existing</p> <ul style="list-style-type: none"> • Tallaroo Hot Springs • Cobbold Gorge • TerrEstrail Centre in Georgetown • Good level of accommodation, camping and station stays across region <p>New</p> <ul style="list-style-type: none"> • Draft tourism strategy developed for Council not yet public • TerrEstrail Centre stage 3 development has partial funding requires further investment to include amphitheatre and gathering ground • Investment in future campground opportunities ongoing <p>Aspirational</p> <ul style="list-style-type: none"> • Large cultural and sporting events • Increase exhibitions 	<ul style="list-style-type: none"> • Limited workforce across accommodation, hospitality and tour operations • Sourcing funding to deliver key projects • Issues around cultural appropriation at Cobbold Gorge and who can deliver culture and where • Greater involvement of TOs outside Tallaroo Hot Springs



Cobbold Gorge, Etheridge Shire

9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
<p>McKinlay Shire</p>	<p>Existing</p> <ul style="list-style-type: none"> • Julia Creek Caravan Park is now a destination in its own right – with artesian bath experience, camp-oven dinner and At the Creek Visitor Centre with Dunnarts and interps • Dirt n Dust Festival attracts over 2,500 visitors <p>New</p> <ul style="list-style-type: none"> • Kynuna – Research project on history of cattle droving era. Chinese heritage, more signage at Combo Waterhole (Waltzing Matilda). Deep Australian culture, engaged historians to capture all history of Kynuna • Development of a public artspace • Lightshow at the Julia Creek Water Tower <p>Aspirational</p> <ul style="list-style-type: none"> • Promotion of the 'Barra Express' direct sealed road acces to the Gulf connecting 'fishers' with Julia Creek experiences • Redevelop Julia Creek Water Tower into soft adventure and entertainment attractions • Develop and create a signature food experience for the region • Deliver a virtual or augmented reality experience at Combo Waterhole • Support new and existing farmstay experiences 	<ul style="list-style-type: none"> • Restricted by available non-camping visitor accommodation • No high value accommodation, only cabins at caravan park • Limited target market – mainly grey nomads or caravanning families. No groups, tour operators • Seasonality – too hot or too wet in Summer for visitors • Available accommodation for staff • No Indigenous tourism experiences or products. Minimal Indigenous people living within the Shire • No current agritourism experiences, yet to engage with local farmers / producers



Boodjamulla / Lawn Hill National Park

9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
<p>Department of Environment and Science and Department of Tourism, Innovation and Sport</p>	<p>Existing</p> <ul style="list-style-type: none"> Tallaroo Hot Springs – excellent case study of Government supporting self determination QTIC First Nations Action Plan 2022 -2025 <p>New</p> <ul style="list-style-type: none"> Two new enterprises south of Project area in Barcardine run by Yumbangu Aboriginal Cultural Heritage and Tourism Development Aboriginal Corporation (YACHATDAC) Experiences include hosted 'Guesting on Country' cattle station stays DTIS held workshops in Mt Isa in partnership with DATSIP in early 2022 with 11 participants interested in tourism. Next steps still to be determined <p>Aspirational</p> <ul style="list-style-type: none"> Camping on Country – statewide project to assist TOs to develop similiar model to Camping with Custodians (WA) - project awaiting Ministerial approval Paluma to Wallaman Falls multi day walking trail 	<ul style="list-style-type: none"> Ensuring projects moving forward are owned and led by Traditional Owner Groups Engage with Independant Indigenous Tourism Operators of Queensland and Queensland First Nations Tourism Council Need to engage with Carpentaria Land Council Difficult to decipher Native Title Organisational structures and for profit and not for profitarms DTIS are interested in findings of report to assist with overaerching funding and resouricng. Seeking to locate a Tourism Development Officer in Mt Isa Market perceptions around Aboriginal and Torres Strait cultures being the same



9. Opportunities and challenges

Stakeholder	Opportunities	Challenges
<p>Remote Area Planning and Development Board (RAPAD)</p>	<ul style="list-style-type: none"> • Strategic Plan recently developed 2022-2025, involved in tourism but don't lead it. Offer advocacy and support to RTOs (e.g., OQTA) and local govt tourism officers • Undertake projects that look to diversify economy, build communities • Support local govt to grow on their data and information, bring tourism partners and stakeholders together, educate on 'what is tourism' – engineer the 'serendipity' how working together benefits the whole region, not just one area. Play an 'independent broker' role • Recent feasibility work on the sealing of the Outback Way – what it will mean to tourism, agriculture, communities, governments, businesses – get everyone on board. Understand impacts to ensure region is prepared – does more accommodation need to be built? More people employed, more housing, more assets and facilities. Gives confidence in regional investment and decision making. • Happy to collaborate and share learnings with GSD and MITEZ in the future • Western Queensland Alliance Council is also a great leverage point for regional development and LGA collaboration. 	<ul style="list-style-type: none"> • Governance - RAPAD has 7 Directors (the 7 different Mayors of the LGAs) can create some challenges depending on interest and involvement in tourism, managing expectations, capacity and resources • Managing expectations - important to clearly state as an organisation what you will not be engaged in (what is not your role) • Disaster Management – floods, cyclones is poor generally • Access – air travel is restrictive • Putting eggs all in one basket – strong focus on caravan tourism, not on emerging markets (e.g. education, high value)



Sealing of the Outback Way will create new tourism linkages into Southern Queensland

9. Opportunities and challenges






Stakeholder	Opportunities	Challenges
<p>Savannah Guides</p>	<ul style="list-style-type: none"> • Australian Small Business Advisory Services program (ASBAS) has previously worked across GSD region. Are there other programs that can support local tourism awareness, business development and quality assurance • Handful of Indigenous operators looking to start up from art space, tours, cultural service, tour bus. NIAA, DATSIP, IBA also participated, great input and feedback but don't know if there has been any further follow-up from this. Need to keep momentum going • Dinosaur trail and experience very powerful and big drawcard theme for the region. Leverage from this • My Way – Channel 9 / 14 July 2022, further opportunities to promote • Charters Towers local Aboriginal people have indicated interest in developing a cultural hub and tours • Link in with existing commercial tour operators travelling through the region – what are their needs? • Draw on Savannah Guides as a professional tour guide capacity trainer • Education tourism – TEQ and OQTA have funding to attract school groups to outback QLD. EOI was advertised to gauge business interest in catering for school groups 	<ul style="list-style-type: none"> • Capacity of local governments in tourism • Number of different organisations e.g., GSD, MITEZ, RTOs, Savannah Guides, Savannah Way, Overlander's Way, TNQ, OQTA – all require fees, businesses confused on who to align with • Savannah Way – minimal membership from LGAs, who are still capitalising from the organisation • Difficulty in attracting staff (competing industries such as mining) and limited housing available • Welcome and sense of arrival into towns, hit and miss – often sculptures or welcome are meaningless to visitors • Visitors don't come to the region for any one thing, come for many things. Needs to be a collaborative marketing effort • Loss of old talent – many tourism business owners, staff and guides leaving region, next generation not available to hand-over to • Limited quality services (e.g. Cafes), need to attract and welcome external investment • Lack of understanding by local businesses that they are involved in tourism. The quality they are providing isn't the quality visitors are seeking • Adel's Grove



Savannah Guides Cobbold Gorge

10. Strategic alignment summary

Other regional priorities identified as aligned with Queensland experience themes:

 Nature based	 Adventure	 Australian Culture	 Outback events	 Road trips
<ul style="list-style-type: none"> • Eco-destination certification • Star gazing and astrotourism • Birdwatching, bird hides • Outback educational experience program • Glamping • Themed interpretive trail experiences (walk, cycle, drive) 	<ul style="list-style-type: none"> • Kayaking products • 4WD trail adventure experiences to special sites (e.g. waterfalls) including tours and tag-alongs • Mountain biking, running and walking experiences and itineraries • Adventure and ecotourism products and experiences (accommodation etc) • Paleo Tourism Strategy 	<ul style="list-style-type: none"> • Royal Flying Doctors and Qantas story • Local food production hub • Priority sector - development of Indigenous tourism experiences, guided tours, art classes and storytelling • Craft beer and breweries • Greater opportunities for travellers to 'mingle' share stories and recommendations (positive Word of Mouth) such as campfire events, happy hours etc. • What's behind the gate' experiences – farmstays, markets, glamping 	<ul style="list-style-type: none"> • Development of events not just for locals • Boutique events including wellness • Food and wine experiences including Indigenous foods • Development of increased night economy 'things to do at night' 	<ul style="list-style-type: none"> • Develop tourism products that are appealing to the transient population (miners and backpacker staff in local businesses) to encourage greater spend • Visitor wayfinding signage • Development of bookable itineraries and packages • Sense of arrival, orientation and wayfinding (signage, touring apps), town appeal

Strategic Alignment literature review can be viewed at Appendix D

11. Summary of findings

Gaps in offer	New experiences
<ul style="list-style-type: none">• Accommodation shortages – need to undertake a regional accommodation audit to identify shortfalls and potential land use opportunities to attract investment for both visitors and staff• Air accessibility and on ground connections (e.g. tours)• Limited Indigenous tourism product. A range of available funding opportunities and strategic alignment to support a broad range of Aboriginal tourism experiences including art and performance events and exhibitions. Initial interest expressed by Doomadgee and Mornington Island Master Plans, new products for Yagurli Tours Burketown and tourism cultural centre for the Yirendali people in Hughenden• Wayfinding and visitor signage requirements• Lack of high value experiences across the Gulf Savannah and North West Outback• Understanding and preparing for new emerging markets (education, high value, international, niche etc)	<ul style="list-style-type: none">• Education market. Undertake an audit of current visitation, shortfalls in product and accommodation availability and opportunities to grow. Leverage from TEQ’s Outback Education subsidy program• Night economy development encouraging increased overnight stays• Sport tourism and major events (adventure sports e.g. MTB, trail running, triathlon, watersports)• Tourism Australia’s Discover Aboriginal Experiences Signature branding – currently no experiences listed across Gulf Savannah, Townsville and Outback North West. Consider growing other experiences e.g. Great Fishing Adventures (currently one listing for Townsville), Great Golf Courses, Luxury Lodges etc.• Products and experiences for local people, both within and neighbouring LGAs as a way of encouraging shorter weekend trips• Investment prospectus support through broader advertising and networking with investors for available land, activities and businesses across the region• Leveraging from the new North West Queensland drive route promotions

11. Summary of findings

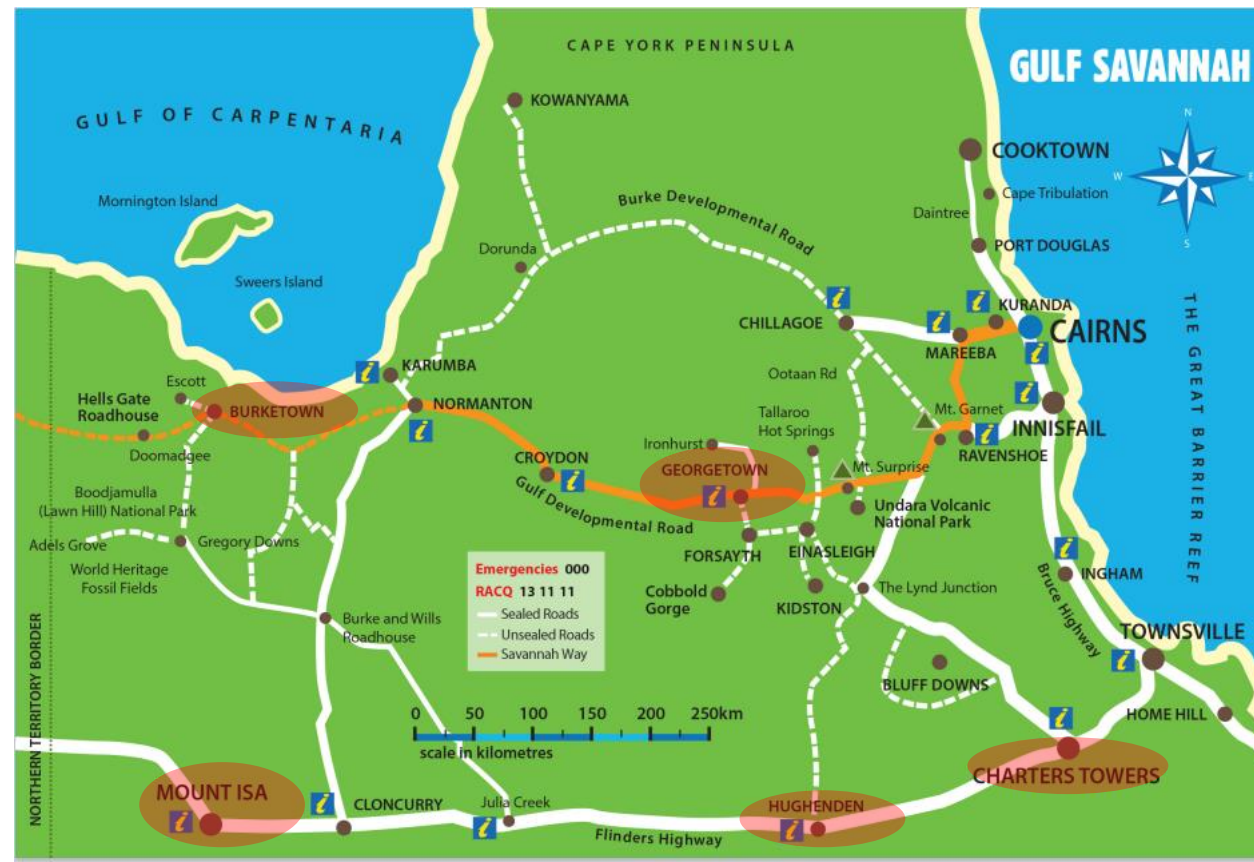
Operations	Support and collaboration
<ul style="list-style-type: none"> • Staffing attraction and retention issues in remote areas • Accessing Indigenous communities – protocols, permissions etc. • Noted need for dedicated tourism strategies across LGAs • Ecotourism and other certification programs for destinations and businesses, with a focus on sustainability and high quality products and experiences • Monitoring and reporting on the impact of existing marketing campaigns and touring routes e.g. Savannah Way, Overlander’s Way, Dinosaur Trail • Growing product and experience awareness and advocacy through user review channels such as TripAdvisor and Google Reviews • Restrictions due to insurance and liability requirements, impacting ability to grow and develop particularly in the ‘adventure’ tourism space • Disaster and risk management support and preparation 	<ul style="list-style-type: none"> • Promotion and support of the Cattle Station Stay ‘How To’ Guide. Work with Queensland Farmer’s Federation and leverage from future agritourism grant programs • Linking drive journeys and experiences through regional storytelling and visitor interpretation experiences • Increase ATDW listings and Best of Queensland destination / business recognition. Networking to promote at trade shows, expos • Aligning with Tourism and Events Queensland’s Pillars, Hero Experiences and Target Markets through product and experience development so these can be packaged and promoted more broadly • Partnership between Townsville, Tourism Tropical North Queensland and Outback Queensland drawing on the country to coast themes, Indigenous experiences, paleo tourism, events, drive, heritage, outback education • Partnership with Queensland Parks and Wildlife Service to enhance visitor experiences in national parks that support local liveability and grow visitation to regional areas. • Review of Outback Assist Program for tourism business planning • Support and advocacy for identified tourism projects • Local tourism awareness programs – familiarisations for locals and regional neighbours, tourism and customer service workshops for local people, ‘tourism town’ advocacy programs • Leveraging from existing Savannah Way and Overlander’s Way brands • New partnership opportunities with existing businesses (e.g. tour operators) and external tour operators to support development of new experiences, itineraries and Indigenous business start-ups

12. Next steps

1. Engagement program: Ground-truthing through site visits and meetings

Proposed locations include:

Location	Dates	Workshops	Site visits
Mt Isa	Week 8 August 2022	Mt Isa, Cloncurry, Julia Creek Traditional Owners, local tourism businesses	Lake Moondarra including youth camp, Outback at Isa, Cloncurry Trails 4WD experiences
Hughenden	Week 8 August 2022	Workshop - Council, Traditional Owners, local tourism businesses, local DES rep	Porcupine Gorge, White Mountains, Powerhouse, Recreation Lake, Council land available for investors
Charters Towers	Week 1 Aug 2022	Workshop – Council, local community members and tourism businesses	Blank Canvas sites (see Appendix D Charters Towers) Paluma to Wallaman Trail
Burketown	Week 29 August 2022	Workshop - Council, Yagurli Tours, local tourism businesses, Kyle Yanner (Mornington Island), Normanton, Doomadgee and Gangalidda-Garawa reps to meet in Burketown	Burke mineral springs, salt pans, Gangalidda-Garawa freehold lots Site visits with Traditional Owners
Georgetown	Week 29 August 2022	Workshop - Etheridge Shire, Ewamian Rangers (Talaroo Hot Springs), local businesses and Traditional Owners, invite Croydon reps to meet in Georgetown	Talaroo Hot Springs



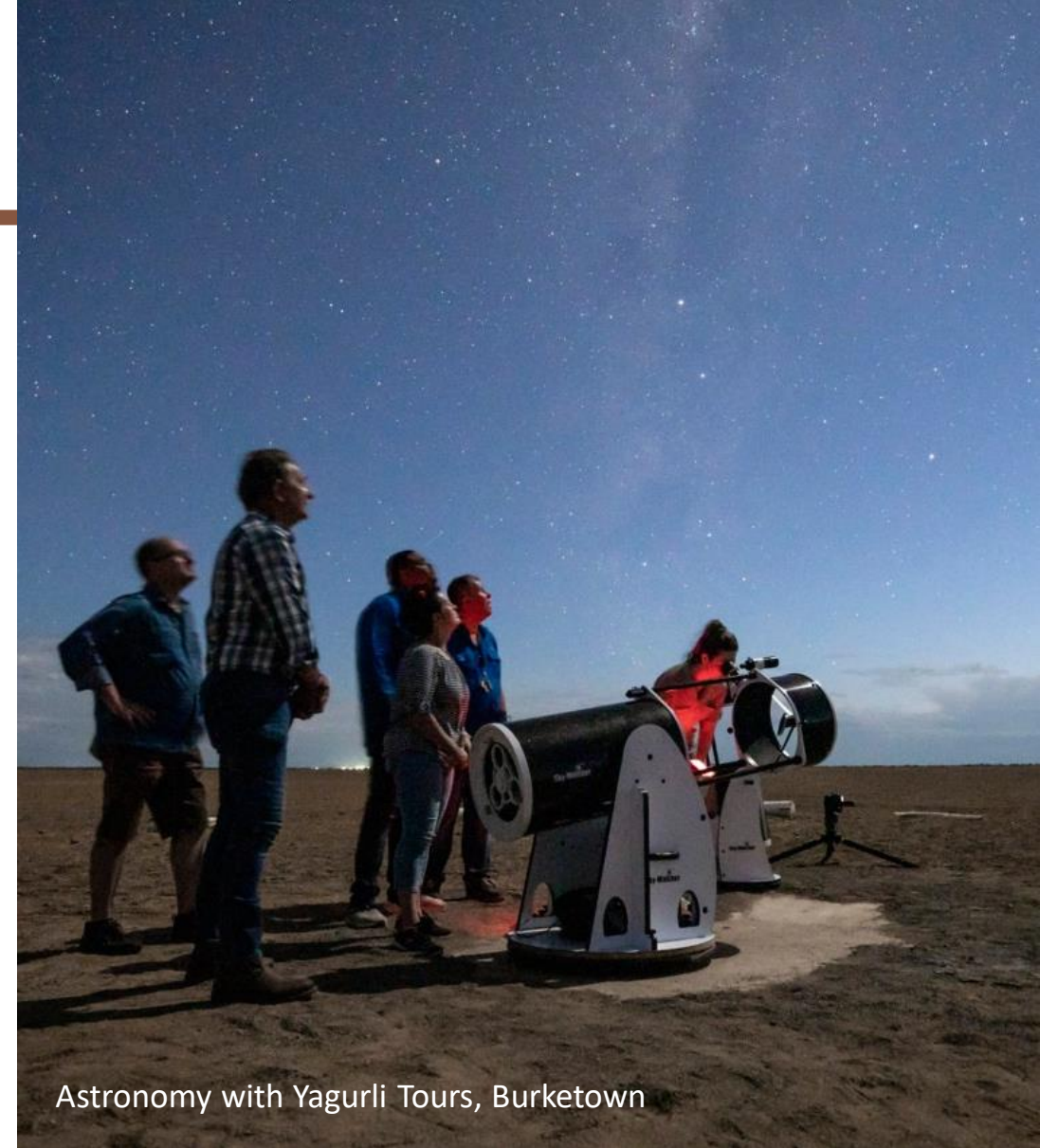
12. Next steps

2. Final identified stakeholder interviews

As we progress with workshops, meetings and site visits, we will compile a list of potential tourism partners and supporting agencies that can support future tourism opportunities in Gulf Savannah and North West Outback Queensland. Where possible we will make contact with identified stakeholders to close the loop on some of the opportunities, gaps and challenges the study reveals. Stakeholders may include but not be limited to: Indigenous Land and Sea Corporation, Independent Indigenous Tourism Operators of Queensland (IITOQ), Queensland First Nations Tourism Council, Queensland Tourism Industry Council, Outback Tourism Queensland Association (OTQA), Tourism and Events Queensland, Department of Seniors, Disability Services and Aboriginal and Torres Strait Islander Partnerships, Regional Development Australia, Aboriginal Corporation and major regional business / tourism operators.

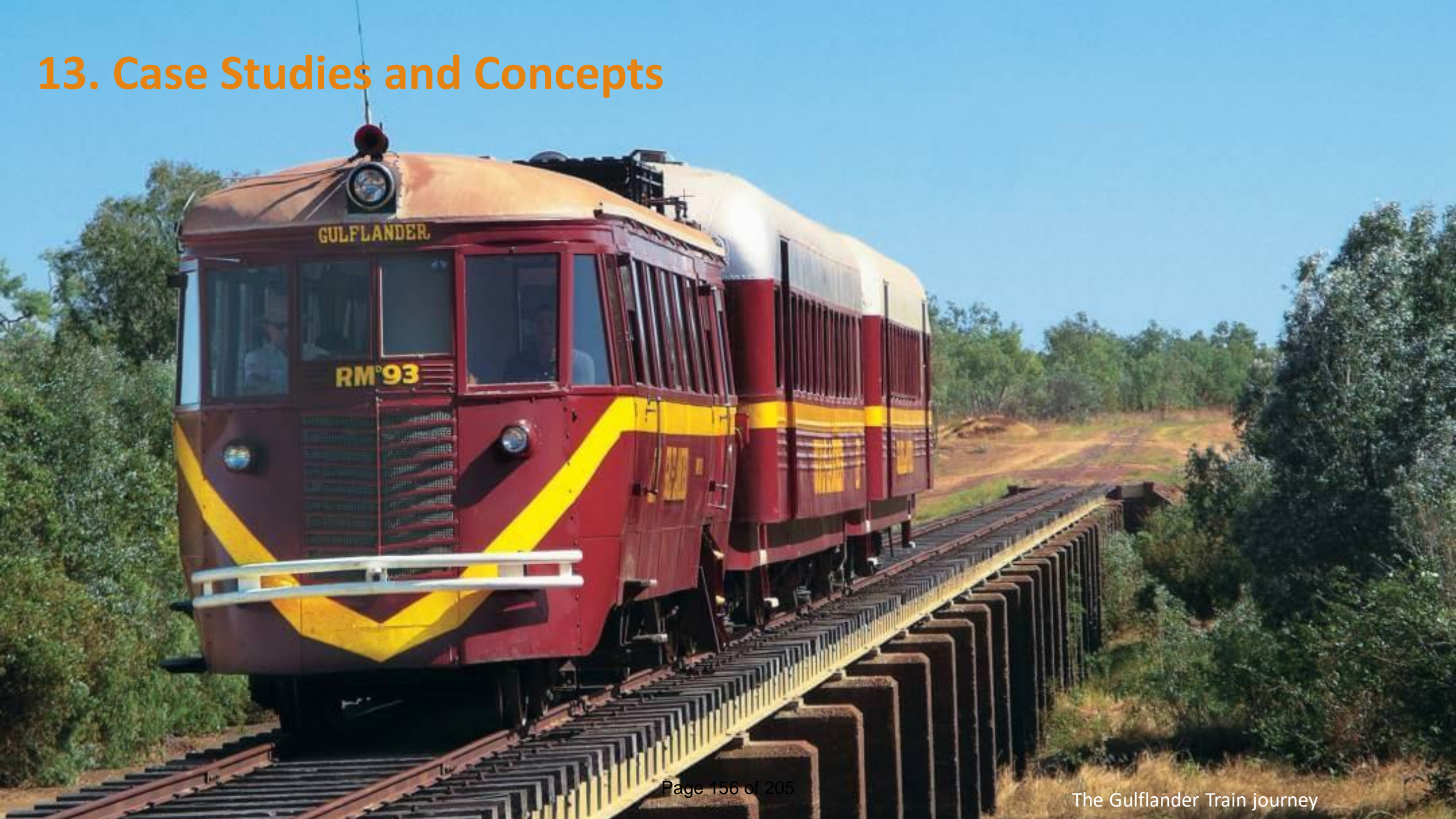
3. Gulf Savannah and North West Outback Queensland Tourism Opportunities Analysis and Action Plan

Following site visits, workshops and meetings, we will prepare a Gulf Savannah / North West Outback Queensland Tourism Opportunities Analysis and Action Plan. The Analysis will present recommendations, opportunities and challenges to negotiate, short to long-term priorities and an action plan with a suggested implementation time frame and indicative costs. The Tourism Opportunities Analysis and Action Plan will support GSD, MITEZ, partners, businesses and communities with a robust baseline of existing and potential tourism opportunities to drive justified decision-making towards Phase Two implementation



Astronomy with Yagurli Tours, Burketown

13. Case Studies and Concepts



Aboriginal tourism



Mossman Gorge Cultural Centre

Investment: \$20M - Constructed by the Indigenous Land and Sea Corporation (ILSC) in collaboration with Mossman Gorge Aboriginal Community on land purchased through the ILSC's Land Acquisition Program.

Facilities & Experiences offered: The gateway to Mossman Gorge, Aboriginal tours and products can be booked and depart from the Centre. Includes enviro-friendly shuttle bus, café and restaurant showcasing local bushfoods, art gallery and shop, picnic area, venue for business events and team workshops.

Economic: The visitor centre supports local Indigenous tourism businesses and sales of local arts, crafts and produce. Revenue is also generated through shuttle bus sales, events and on-site dining.

Employment & Training: The centre employs over 90% local Yalanji workers and since opening has hosted and trained more than 60 nationally accredited Indigenous trainee students in hospitality and cookery. The centre employs up to 70 Indigenous people during the tourism high season.

In the 2018/19 financial year, the centre welcomed more than 325,000 visitors.



Camping with Custodians WA

Camping with Custodians in northern Western Australia (WA) is the first scheme of its kind in Australia. It provides visitors with the opportunities to camp on Aboriginal lands in a campground operated by the local Aboriginal community and to meet with and learn from Traditional Custodians. The fees charged at the campgrounds provide economic opportunity for the local community.

The Imintji Community is situated along the popular Gibb River Road touring route connecting visitors to several attractions along the way. Imintji was the first Camping with Custodians experience to open in 2016. In May 2017, the Imintji community and Tourism WA won a Planning Institute Australia national planning award for community engagement and consultation towards their campground experience. Starting with 20 campsites including toilets, hot showers, grassed picnic area and BBQs, the success of the Imintji Campground saw an additional 30 sites developed. The campground is managed on a rotating roster by two community members who service the area every day. A safari camp (leased by the community to APT) has been constructed and local community members manage both the nearby community store and art gallery. Imintji has been able to tap into existing experiences like the Gibb River Bike Challenge, by providing accommodation for up to 400 riders and their support crew in 2017. www.imintji.com.au

Agritourism



Banka Banka West Station, NT

Banka Banka West Station is a pastoral lease held by Indigenous Land and Sea Corporation (ILSC) on behalf of the Traditional Owners. The primary business type pastoral and tourism. The business is a 'divestment' model through the ILSC where local Aboriginal people are receiving on-the-job training, employment and capacity building to operate both the pastoral and tourism businesses independently. The tourism business offers a campground, cabins, a bar and shop in the old heritage listed homestead, guided and unguided walks, farm animal feeding and night-time campfire talks and activities.



Scenic Rim Eat Local Week

The Scenic Rim Eat Local Week is a regional event hosted across the range of farms and producers throughout the Scenic Rim. Farmers and producers are encouraged to open their gates and host a range of events and activities showcasing their produce. With more than 115 events over 10 days, from tastings, tours, presentations, long lunches and dining experiences and cooking classes – the Scenic Rim Eat Local Week is held during the June/July school holidays and encourages visitors to travel extensively throughout the region.



Pinnarendi Station Stay & Cafe, QLD

Approx 250km from Cairns in the Atherton Tablelands, right on the doorstep of the Forty Mile Scrub and Undara Volcanic National Park. Attracts approximately 2,000 visitors per year attracted for 'homemade food and amazing coffee'. Specialising in bakery produce and pizzas. Powered and unpowered sites offered with an avg length of stay 2-3 nights. Quirky cabin offered for more luxury experience with meals \$500 / night (couple).



Kinrara Station, QLD

Kinrara Expeditions is a family founded and run business set up on the family's unique cattle grazing property. Today the tourism component of the business is run in partnership with the Traditional Owners the Gugu Badun people. Access Kinrara Station is focussed on attracting the high value market, with all inclusive 4 night tours, meals and luxury accommodation offered. Visitors participate in guided bushwalks, kayaking, cultural tours, birdwatching, 4WDing and swimming. The Station also caters for corporate retreats, art and music retreats, weddings and special events, dedicated birdwatching and wildlife tours led by specialists, school and university camps, wellness focussed retreats, fitness and training camps, photography and movie set, horse mustering school and as a host destination of the Variety Club Bash.

Marine trails and experiences



Canoe and kayak trails

- **Gympie Canoe and Kayak Trail QLD** – The Gympie Regional Council promotes multiple kayak / canoe experiences along the Mary River, with a range of launch points and trail lengths to suit various user abilities.
- **Fleurieu Peninsula SA** - A self-guided self-catered sea kayak adventure trail for experienced and qualified sea kayakers, covering almost 200km of South Australia's Fleurieu Peninsula coastline.
- **Clarence Kayak Trail Tasmania** – 191 km providing options for beginners, intermediate and advanced kayakers.
- **Gregory River Canoe Marathon, QLD** – hosted annually during the Labour Day Long Weekend in April, the Gregory River Canoe Marathon attracts participants from across QLD and the NT. In 2022, the event welcomed 181 paddlers plus their supporting families and friends. Participants race between 17km-42km along the Gregory River, starting from the town of Gregory (approx. 450km north of Mt Isa), with prize money offered. Participants and supporters must camp alongside the River.



Guided tours and hire

Eco-certified operator – C-change Adventures

Offers kayak and stand-up paddle board hires and tours. Based on the Coffs Coast in NSW, offers marine scientist-led kayak Eco-Tours. Provides classes in use to complete novices, through to activities for more advanced users. Specialises in school group activities and group experiences including kids birthday parties and corporate activities.

Art trails and experiences



Silo Art Trails and light shows

Quorn, a quaint town steeped in history, has a population of around 1500 people and is situated at the gateway to the Flinders Ranges. Historically supported by the agricultural industry, the township is embracing tourism as its fastest growing industry. Quorn has benefited significantly from the development of the Quorn Silo Light Show which projects every night from sunset.

In a spectacular free, half hour night-time attraction overlooking the historic Pichi Richi Railway precinct, visitors have the opportunity to see the silo begin to glow at sunset and spring to life under the stars.

Offering a starlit audiovisual celebration of the Flinders Ranges, the Pichi Richi Railway, local stories and heritage, the attraction opened in 2020 and was the result of a joint effort between the Flinders Ranges Council, projection arts company illuminart, Viterra and the Pichi Richi Railway with the support of Federal Drought funding. Visitors can watch from a seating area in front of the silo, or from their parked cars, tuning in on their car radio. Take away meals can be booked for the show from surrounding pubs in Quorn.

The Quorn Silo Light Show provides an innovative and exciting opportunity for tourists, provides employment for local people, encourages overnight stays in the town and supports a range of economic activity in the region



Murals

The Darwin Street Art Festival was launched in 2017, funded as an NT Government initiative. A self-guided walking trail through the city of Darwin, there are now murals decorating a range of buildings, with Augmented Technology incorporated on several of the murals in 2020. Walkers can download the Darwin Street Art Festival app which includes an interactive location triggered map, a story on each mural and artist, and the ability to experience the art through augmented reality using personal smart devices. A completely free experience engaging for visitors of all interests and abilities.



Recycled art trail

The Lake Dunn Sculpture Trail in Queensland is a free scenic 200 km drive experience with over 20 metal sculptures which have been developed by a local artist using recycled materials.

Bird watching



Festivals

The Bruny Island Bird Festival: Bringing together Science, Conservation, Community and Creativity to create three days of enjoyment and education about the birdlife of this wonderful island. Packed with a range of experiences including Expert Speakers, Birdwatching Tours & Walks, a Market Day, Art Exhibition, bird gate post sculpture trail and beanie competition, creative workshops and musical and comedic evening in the celebrations of all things Bruny Island birds.



Tours

There are a range of existing birdwatching tours that service the Queensland region, with a strong focus on South East Queensland. The Queensland Ornithological Society provides a list of recommended commercial operators. [Commercial birding tours \(birdsqueensland.org.au\)](https://birdsqueensland.org.au) Members of the Society also participate in regular camps, expeditions and the Queensland 'Twitchathon'. Courses, conferences, downloadable bird lists and sighting report database is also offered. The Society could be a future partner to support the experience and product development of bird watching experiences for the Gulf Savannah and Overlanders Way.



Bird hides

Seaham Swamp Bird Hide provides all-weather viewing for birdwatching experiences. The hide includes visitor interpretation and is linked to a swamp walking track for more immersive experiences.



Sunshine Coast City Council approached Landmark Products to manufacture and install a bird hide at Park Lakes, Bli Bli. There is a well-established wetland already attracting several birding enthusiasts who travel to experience the 160 bird species found at the Lake.

Heritage tourism



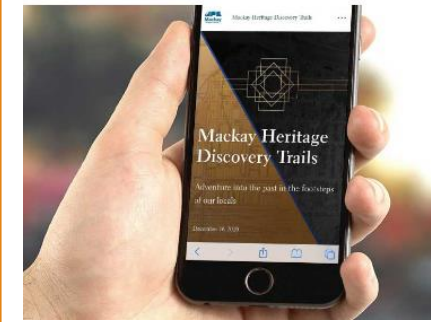
Aboriginal led heritage tours

Bush Ghoodhu Wongutha Tours in Kalgoorlie tells both sides of the Kulgoooluh (Kalgoorlie) story.

A range of tours are offered incorporating bush tucker, traditional practices (spear throwing), story-telling, overnight on country camps and town heritage tours.

The town tour focuses on the unique first history of Kalgoorlie right through to modern day, connecting visitors to both the deep history of the Wongutha people and the transformation of Kulgoooluh into a mining town.

A family owned business that connects 'both sides' of the cultural and mining stories, a truth-telling that creates one all encompassing story of culture, nature, non-Indigenous heritage and life today.



Virtual and digital heritage tours

In 2020 the Mackay Regional Council in QLD launched its online self-guided heritage trail tours. Residents and tourists can take a self-guided heritage tour of Mackay's City Centre and waterfront using their smartphone or tablet. The trail uses ArcGIS StoryMaps via council's website. The trail includes 22 buildings, events and areas of historical and cultural interest. The trail is interactive and includes written stories about each stop, as well as audio interviews, captivating photographs and videos. The trail combines modern-day technology with the charm of the city's rich historical and cultural past to create an immersive, interactive experience.

Additional Trails in the region have been developed including the Pioneer Valley Heritage Driving Trail and the Sarina Heritage Discovery Trail.

Astrotourism



Dining experience

Sounds of Silence, Yulara NT

An evening experience overlooking iconic Uluru and Kata Tjuta, incorporating sunset, Aboriginal cultural performance, local fine dining and cuisine and an evening star talk.



An experience that has been entered into the Australian Tourism Hall of Fame, due to the awards, accolades and constant strong rates of visitor satisfaction.

The Field of Light has also become a popular nighttime viewing event with artistic light works in various locations around the world including an experience overlooking Uluru.



Observatory

The Gravity Discovery Centre has something for everyone, from astronomy to Astrophysics and Indigenous culture to biodiversity. Visitors can explore the science at the centre and the stunning night skies at the Observatory. Visitors experience hands-on science exhibits and learn about the latest discoveries in science, astronomy and technology and their relevance to everyday life. Experiences include exploring the history of the universe in the cosmology gallery, taking a walk through the wildflowers and discovering the rich biodiversity of the region, or getting hands on with some of the fundamental forces in the discovery gallery. Visitors can also spend the night under the stars at the observatory with astronomers.



Accommodation

Lake Hawea's newly opened Crosshill Lodge New Zealand, provides a unique luxury night sky experience.

Staying in a 'martian' type dome, the luxury suites include private bathroom, remote setting, all the luxuries and comfort to enjoy the night sky from your bed.

Similar experiences are growing across the world with night sky domes / bubbles in Wadi Rum Jordan, New South Wales, Ireland, Finland, USA and Canada.

Nature based



Fat bikes Culburra Beach NSW

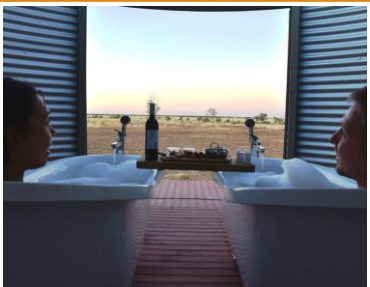
Culburra Beach in NSW offers a range of walking, cycling, paddling and fat biking adventures. Hire paddle and bike equipment is available for self-guided experiences, tours are also offered. The unique fat bike hire and guided tours enables riders to enjoy beach riding across the sand providing a unique way to enjoy the beach with minimal impact.



NT Soaring, Gliding Tours

Gliding experiences offered over Australia's Red Centre from Alice Springs. Thrill rides are offered from 20 minutes through to a week long gliding course.

Together with professional pilots, gliding provides the experience of silence, like a bird floating over the desert landscapes.



Hot springs and bathing

With naturally occurring Artesian waters at a constant 60 degrees Celsius, the McKinlay Shire invested in the development of 8 private bathhouses at the Julia Creek Caravan Park. Two new boundary huts have recently been developed which provide luxurious experiences for groups including group bath, decks and hammocks. Visitors can also add a food and beverage package into their bathing experience. Since construction, the baths are booked out throughout the busy visitor period (May-Sept), growing visitation and overnight stays in the region.



Mt Remarkable National Park, Mountain Bike and shared use trails SA

Hikes and rides are offered for easy, intermediate and difficult experiences and varying lengths from 1km – 22km in the Mount Remarkable Range. A new International Mountain Biking Association (IMBA) recognised singletrack is in the process of being established at 38km in length connecting Mt Remarkable to the country township of Melrose. The new mountain bike trail network has reinvigorated the town which was suffering with population decline and business closure.

Events



Ord Valley Muster, Kununurra WA

The annual Ord Valley Muster commenced as a community event, growing from a Rodeo and Campdraft to now a week long event. The Muster hosts over 30 different events across the week, showcasing the culture, landscapes, talent and produce from the Kimberley. Visitors can join in both free and fee based events including cruise yoga, cultural tours and corroborees, gala dinners, markets and the Kimberley Moon – a night performance attracting notable musical artist from Australia and overseas.



Outback Festival, Winton QLD

The Outback Festival hosted annually in Winton is a week long event including the 'Dunny Dash', parades, markets, performances, live music, gala dinners, cycling and sporting challenges. To cater for the 8000+ visitors that travel to Winton for the Festival, a Tent City is set up, providing visitors with beds, tented accommodation and shared amenities.



Canowindra International Balloon Challenge, NSW

Hosted annually in the small rural township of Canowindra, NSW in the picturesque and fertile Belubula Valley, three and a half hours drive west of Sydney, New South Wales.

Known as the 'balloon capital of Australia', the event attracts over 5000 spectators and participants from all over the world and has won several NSW and Regional Tourism Awards.

A range of events are hosted over the week including balloon rides, competitions, parades and night time 'glow' events.

Astrotourism



Dining experience

Sounds of Silence, Yulara NT

An evening experience overlooking iconic Uluru and Kata Tjuta, incorporating sunset, Aboriginal cultural performance, local fine dining and cuisine and an evening star talk.



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Staying in a 'martian' type dome, the luxury suites include private bathroom, remote setting, all the luxuries and comfort to enjoy the night sky from your bed.

Similar experiences are growing across the world with night sky domes / bubbles in Wadi Rum Jordan, New South Wales, Ireland, Finland, USA and Canada.

Glamping and high value



Nightfall Camp, Lamington National Park QLD

A solar-powered camp in Queensland's spectacular Scenic Rim, surrounded by renowned national parks, Nightfall has only a handful of handmade canvas safari tents with timber floors, private bathrooms and rotating fireplaces. There is a maximum of eight guests at any time.

\$935.00 per night (twin share)

Two night minimum

All meals and beverages (including alcohol) are included.



Cooinda Lodge, Kakadu National Park NT

Safari style tent

Includes 1 queen bed, air-conditioning, electric lighting, fan, bar fridge, occasional chairs. Bathrooms are shared facilities.

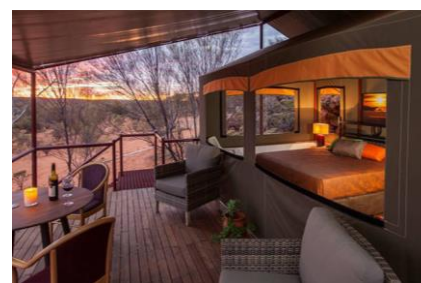
Prices from \$299/night



Kings Creek Station, NT

Kings Creek offers levels of tented experiences:

- Bush tents – twin share beds with fan and light, shared facilities
- The Old Drover's Camp open air experience with shared facilities
- Mat Conway private group safari camp with ensuite and kitchenette
- Dreamtime Escarpment Escape inclusive of all dining, beverages, tours and luxury tented accommodation



APPENDIX



Appendix A – Gulf Savannah and Overlanders Way tourism operator and experience audit

Tour operators		Transport	Activities
<ul style="list-style-type: none"> • Gulflander Train • Savannahlander Train • Gulf Savannah Tours • Cobbold Gorge Cruise • Savannah Guides • Undara Experience • Savannah Aviation scenic flights • Yagurli Tours Burketown (Indigenous owned and operated) – stargazing, sunset cruise, 4WD tag-along cultural tour, fishing charter, hot air balloon) • Balloon Aloft • Sweers Island Fishing • AAT Kings • Adel’s Grove (boat cruises, 4WD fossil site tours, bus trips, canoeing) • North West Tours Mt Isa 	<ul style="list-style-type: none"> • Adrenalin Snorkel and Dive Townsville • Albatross NQ Golf Tours • Horseshoe Bay Watersports Townsville • Ian Moody Sport Fishing Charters • Magnetic Island Time Cruises • Magnetic Jet skis • Nautilus Aviation Townsville • Pro Dive Magnetic Island • Townsville Watersports • Crikey Trikey Joy Rides Townsville • Texas Longhorn Wagon Tours and Safaris Townsville • Ash’s and End of the Road Ferryman cruises, Croc & Crab cruises (Carpentaria) • Heli Fishing Kerry D Charters Karumba Fishing Charters (Carpentara) • Hampstead Tours Richmond 	<p>Drive</p> <ul style="list-style-type: none"> • Savannah Way 1700km journey from Boodjamulla (Lawn Hill) National Park to Cairns • Overlander’s Way 900km journey from Townsville to Mt Isa • Flinders Hwy Camooweal to Townsville • Burke Development Rd, Cloncurry to Normanton (380km) • Gulf Development Rd, Normanton to 40 Mile Scrub (458km) • Kennedy Development Dv, Hughenden to Conjuboy (266km) • Other regional access roads – Boulia/Mt Isa Hwy, Landsborough Hwy, Hughenden-Muttaburra Rd, Torrens Creek Aramac Rd, Gregory Hwy <p>Bus</p> <ul style="list-style-type: none"> • Trans North (Cairns to Karumba) • Greyhound (Townsville to Mt Isa) <p>Air</p> <ul style="list-style-type: none"> • Rex (Mornington Island, Burketown, Mt Isa, Doomadgee, Julia Creek, Richmond, Hughenden, Townsville) • Qantas – Townsville, Mt Isa, Cloncurry • Alliance • Virgin – Mt Isa <p>Train</p> <ul style="list-style-type: none"> • Queensland Rail – Townsville to Mt Isa • Gulflander & Savannahlander 	<ul style="list-style-type: none"> • Gem fossicking Mt Surprise, Agate Creek, O’Brien’s Creek, Moonstone Hill, Lava Plains, Cloncurry, • Gold prospecting – Gilberton Gold Fields, Flat Creek Station • 4WDing • Hot air ballooning • Fishing • Scenic flights • Birdwatching (bird trails at Lake Moondarra and Camooweal) • Canoeing (Adel’s Grove) • Cloncurry oral history audio tour • Monsoonal Trough Artwork tour (Cloncurry) • Golf • Kayaking • Watersports (jet ski) • Free Cruiser Bikes Julia Creek • Julia Creek Nature Trail • Julia Creek Historical Walk • Maronan Station Fossicking • Croydon Adventure Trails

Appendix A – Gulf Savannah and Overlanders Way tourism operator and experience audit

Attractions

McKinlay:

- Combo Waterhole McKinlay Shire
- Julia Creek Visitor Information Centre
- McIntyre Museum McKinlay Shire
- Spirit of the Lighthorse Sculpture McKinlay Shire
- Peter Dawes Park Julia Creek
- World War II Bunkers Julia Creek
- Opera House Julia Creek
- Julia Creek Water Tower
- Brolga Statues
- Sedan Dip
- Punchbowl Waterhole
- Julia Creek Artesian Bath

Burketown:

- Salt pans (Burketown)
- Albert, Nicholson, Leichardt and Gregory Rivers
- Sweers Island (fishing resort)

Etheridge:

- Ted Elliott Mineral Collection
- Copperfield Gorge

Flinders:

- Historic Coolibah Tree
- Hughenden Recreational Lake
- Flinders Discovery Centre
- Prairie Pub
- 'Mutt' the Muttaborrasaurus
- Koorooinya Falls Nature Reserve

Mt Isa:

- Outback at Isa (Hard-times Mine, Isa Experience Heritage Centre, Riversleigh Fossil Discovery Centre)
- Lake Moondarra Mt Isa
- Underground Hospital and Museum Mt Isa
- Mt Isa School of the Air
- Camooweal
- Camooweal Caves National Park
- The Drover's Camp
- Mt Isa street art and sculptures
- Mary Kathleen Mine
- Wiliyan-ngurru National Park

Richmond:

- Kronosaurus Corner Richmond
- Richmond bush tucker garden
- Lake Fred Tritton
- Cambridge Downs Heritage Display Centre

Carpentaria:

- Les Wilson Barramundi Discovery Centre
- Normanton Heritage Walk, Historic Railway Station, Barramundi Fishing Norman River
- Karumba Point
- Sunset Tavern

Charters Towers:

- Ghosts of Gold Heritage Trail Charters Towers
- Venus Battery, Towers Hill, Columbia Poppet Head heritage sites Charters Towers
- Anabranck Water Hole (swimming, paddle, water sports), Charters Towers
- Charters Towers Art Trail
- 10,000 steps community walkways
- Big Bend and Echo Hole
- Burdekin Falls Dam Ravenswood
- Burdekin Weir Park
- World War Digital Heritage Trail
- WWII Bunkers
- Stock Exchange Arcade

Savannah Way Public Art Trail

Croydon:

- Croydon Adventure Trails
- Lake Belmore
- Chinese Temple and Heritage Trail
- Croydon Mining Museum
- Federation Park, gardens and sculptures

National / conservation parks

- Undara Volcanic National Park and Lava Tubes (160km world's longest!)
- Cobbold Gorge
- Talaroo Hot Springs (managed by the Ewamian Rangers as an Indigenous Protected Area and Nature Refuge)
- Forty Mile Scrub National Park
- Boodjumulla (Lawn Hill) National Park
- Leichardt Falls
- Riversleigh Fossils World Heritage Area
- Bluebush Swamp
- Cape Pallarenda Conservation Park
- Porcupine Gorge National Park
- Mutton Hole Wetland Conservation Park (Carpentaria Shire)
- Blackbraes National Park Hughenden
- Moorinya National Park, Prairie

Cloncurry:

- John Flynn Place Cloncurry
- Cloncurry Unearthed
- Chinaman Creek Dam Cloncurry
- Bob McDonald Library
- McKinlay Hotel (Crocodile Dundee Walkabout Creek Hotel)
- Water tank mural Cloncurry
- Clem Walton Park and Corella Dam Cloncurry

Appendix A – Gulf Savannah and Overlanders Way tourism operator and experience audit

Events		Campgrounds	Accommodation
<ul style="list-style-type: none"> • World Barramundi Fishing Competition Burketown (Easter) • The Gregory River Canoe Marathon (April) • The Morning Glory Festival (Burketown, September) • Mt Isa Mines Rodeo • Vision Splendid Outback Film Festival Mt Isa • Isa Street Festival • Lake Moondarra Fishing Classic • Camooweal Drover’s Fest • Rockhana Gem and Mineral Festival Cloncurry • Cloncurry Sunday and Twilight Markets • Cloncurry Stockman’s Challenge and Campdraft • Rodeos – Curry Merry, Quamby, Dajarra, Burke and Wills, Cloncurry Races (Cloncurry) • Beat the Heat Street Festival (Cloncurry) • Heart of the Goldfields Rodeo Charters Towers • Adventurethon Charters Towers – the Gauntlet • Dirt n Dust Festival, Julia Creek • Julia Creek Campdraft • McKinlay Races • Saxby Round-Up Rodeo and Campdraft • Julia Creek Turf Club Races • Sedan Dip Weekend 	<ul style="list-style-type: none"> • Outback by the Sea Festival (Carpentaria) • Hughenden Country Music Festival • Drover’s Camp Festival Camooweal • Porcupine Gorge Challenge (running – Hughenden) 	<ul style="list-style-type: none"> • Undara National Park • Talaroo Hot Springs (future plans for glamping & self-contained cabins) • Burketown Caravan Park • Gangalidda Garawa Country permits (fishing, camping, access Burketown Wharf, Bridge to Bottleheap, Meatworks, Dean’s Creek) • Adel’s Grove (operated by Waanyi Advancement Limited Group) • Tirranna Springs Roadhouse • 6 caravan parks Mt Isa • AAOK Moondarra Caravan Park • Gregory Downs • West Leichardt Station Stay • Julia Creek Caravan Park • Georgina River • Mary Kathleen Mine • 3 caravan parks Cloncurry • Clem Walton Park & Corella Dam • Wals Camp • Dajarra Campgrounds • Julia Creek Caravan Park and RV site • Fletcher Creek Charters Towers • Mt Surprise Tourist Park and Motel • Goldfields Caravan Park Etheridge • Midway Café and Caravan Park Etheridge • Forsayth Tourist Park • Cobbold Gorge • Copperfield Lodge • Silks Rest 	<ul style="list-style-type: none"> • Sweers Island cabins • Burketown Caravan Park • Savannah Lodge • Tirranna Springs Roadhouse • Burketown Pub • Adel’s Grove cabins • Gregory Downs Hotel / Motel • 23 different hotels / motels in Mt Isa • Bedrock Village and Caravan Park Mount Surprise • Undara Experience (unique Railway Carriage accommodation) • Cobbold Gorge Cabins • 8 different motels / hotels in Cloncurry • Corella Creek Farm Stay, McKinlay • Royal Hotel Resort Hughenden • Great Western Hotel Hughenden • Allan Terry Holiday Park Hughenden • Flinstones Diner and Van Park Hughenden • Torrens Creek Exchange Hotel Torrens Creek • Prairie Hotel Motel, Prairie • Bedrock Village Caravan Park & Tours Etheridge • The Lind Oasis Roadhouse • Latara Motel Etheridge • Wenaru Park • Finnigans Rest • Einasleigh Hotel

Appendix B – Savannah Way Touring Map



Appendix C – Overlanders Way



Appendix D - Strategic alignment

Burke Shire Council	Doomadgee Master Plan 2020
<p>Corporate Plan 2019-2024</p> <ul style="list-style-type: none"> Tourism and economic development – Burketown Mineral Baths, local food production <p>Local Monsoon Trough Recovery Plan 2019</p> <p>Tourism recovery:</p> <ul style="list-style-type: none"> Develop a tourism campaign to support an increase in visitors to the Burke Shire Burketown Mineral Baths Development (\$1.4M) Construct iconic tourism attraction Burketown Visitor Information Centre (\$160K) Funding to enable employment of permanent Indigenous staff at the Burketown VIC 	<ul style="list-style-type: none"> Development of a Caravan Park 1 x caretaker residence/office / 1 x amenities block / 8 x powered slab sites / 10 x grassed camp sites (est. \$951K for development)
Mornington Shire Council	Croydon Shire Council
<p>Mornington Island Master Plan 2020</p> <ul style="list-style-type: none"> Mornington Shire Council would like to increase tourism opportunities to the area Challenges include access (affordable flights) and available accommodation Prior fishing lodge Birri Fishing Resort no longer operational. External funding required for redevelopment Recommends development of a tourism precinct at Gununa The Vision The vision for the tourism precinct is a re-purposed area with a focus on fishing-based tourism. Recommends development of a Caretaker’s residence, dining and event space <p>Mornington Shire Corporation Plan 5 Year Implementation</p> <ul style="list-style-type: none"> Tourism Development Strategy Visitor and staff accommodation motel expansion project 	<p>Croydon Shire Corporate Plan 2022-2027</p> <ul style="list-style-type: none"> Promote Croydon to a wider audience as a quality destination Develop and implement a tourism strategy Expand and manage the Croydon Caravan Park as a key tourism asset Promote and manage the freedom camping area at the Croydon Rodeo Grounds Showcase and enhance areas around the heritage precinct Promote bird watching activities within the shire and particularly around cemetery swamp Establishment of walking tracks around the township and Lake Belmore Showcase Croydon township and entry points by well maintained parks, gardens, signage, pedestrian access Promote tourism opportunities to small business i.e. Indigenous art centre, cattle station stay, tours Showcase Croydon’s historical attractions

Appendix D - Strategic alignment

Mt Isa Tourism Development Strategy 2020-2025

- Mount Isa City Council oversees the operation of major tourism infrastructure, via a Council owned enterprise which operates the Visitor Information Centre incorporating the Hard Times Mine and Riversleigh Fossil Centre; Buchanan Park Events Complex and the Civic Centre.
- Experience platforms – nature and eco experiences / local people and stories / food experiences / events – major, boutique, community

Catalyst projects:

- Development of the Lake Moondarra experience - Kiosk hub for equipment hire and picnics - Eco Accommodation and Product at Lake Moondarra Recreational Reserve site
- Meet MOUNT ISA's Locals - celebrate Mount Isa's distinct offer and personality to encourage visitor interaction, story-telling and shared content
- Itinerary development - creating holiday itineraries and enhancing range of packages and bookable product
- Experience development - expressions of interest for new tourism products
- Meet Isa - season opening celebrations
- The Riversleigh Revitalisation Project - \$1.23M State Government funding to enhance interactive opportunities at the Outback at Isa Visitor Information Centre

Strategies:

- Ease of customer journeys and bookability
- Wayfinding, sense of arrival and signage, touring apps
- Development of a Local Tourism Organisation
- Regular tourism business capacity building and B2B networking events
- Meet Mt Isa branding, advocacy
- Development of Indigenous cultural experiences (current gap)

- Revitalisation of stargazing, and astronomy tours and experiences at key locations such as Granites and the observatory at the former Lions Park site, Lake Moondarra, where a roll off roof design building houses two telescopes
- A 4WD tour to access trails, waterfalls and nature-based experiences
- Drive, mountain bike, walking and running itineraries, products & packages that connect with attractions within Mount Isa and beyond, particularly on key drive routes such as Overlander's Way
- Priority sector opportunity - further building of Indigenous product and packaging working with Kalkadoon and Indjalandji-Dhidhanu
- Special interest tourism such as bird-watching – potential for guides and itineraries and to build hides and interpretive signage at key locations
- Products for the adventure and eco-tourism market including Lake recreation and accommodation, kayak and 4WD tours
- Boutique events to celebrate multi-culturalism and season opening – Meet MOUNT ISA day, wellness, markets
- Product and experience development EOI
- Craft beer and brewery experiences
- 'What's behind the gate' experiences – farmstays, markets, glamping
- Trail experiences – e-bike / scooter hire

Appendix D - Strategic alignment

Cloncurry Shire Council Tourism Strategy 2018	Richmond Shire Council
<p>The Cloncurry Shire Council Corporate Plan 2016 - 2021</p> <p>Goals for the shire under Strategic Direction 1: Building Our Economy:</p> <ul style="list-style-type: none"> • Promote Cloncurry as a tourist destination • Enhance tourism products and services • Increase exposure and management of John Flynn Place, Dr Harvey Sutton Art Gallery and Cloncurry Unearthed Visitor Information Centre and Museum • ‘Friendly heart of the great NorthWest’ • Develop tourism products that are appealing to the transient population within Cloncurry (miners and backpacker staff in local businesses) to encourage greater spend • Revamp the John Flynn Centre to be a compelling must do attraction on a Queensland Outback itinerary • Cloncurry streetscape project • Kayaking at Chinaman’s Creek • Improve directional signage and wayfinding • Share the RFDS and Qantas stories <p>Future opportunities:</p> <ul style="list-style-type: none"> • Establishment of a Rail Trail between Cloncurry and Kajabbi (use of abandoned rail corridor for hiking/cycle/horse-riding trail) • Establishment of a Great Walk between Cloncurry and Mount Isa 	<p>Operational Plan 2020-2021</p> <ul style="list-style-type: none"> • Kronosaurus Korner Stage 3 Upgrade - \$2.8M funding required • Caravan Park (Lakeside) upgrades \$300,000 <p>Corporate Plan 2018-2023</p> <ul style="list-style-type: none"> • Promote the Shire as a ‘low development cost’ location to develop business • Encourage economic diversity to stimulate business and employment opportunities • Recognise & promote heritage and cultural life • Raise the profile of Richmond as a great place to live, work and visit <p style="text-align: center;">Charters Towers</p> <p>Corporate Plan 2021-2025</p> <p>Supporting the Destination Management Plan with a focus on education and heritage tourism</p> <ul style="list-style-type: none"> • Establishing, developing and marketing visitor attractions, such as the Visitor Information Centre and future Towers Hill developments • Harnessing the 150-year Celebrations in 2022 to reset and promote the story of the town and region <p>Destination Management Plan 2020-2025</p> <ul style="list-style-type: none"> • Branding • CBD Revitalisation Plan • Regional Open Day • Towers Hill Precinct and mining experience • Regional signage • Optimising the VIC • Edutourism development • Events – 10 days in the Towers, Taste the Towers, Country Music Festival • Blank Canvas sites – potential for brand new experiences (Venus Battery, heritage precincts within Charters Towers, Towers Hill amphitheatre, old brewery site and pyrite factory ruins, Burdekin Weir, river frontage land at Sellheim, heritage cemeteries, disused military buildings, old steam pump engines, sites for the regional arts trails including Hervey Range, Ravenswood, Greenvale, Charters Towers and Pentland and railway sidings between Townsville and Mount Isa, Ravenswood walking trails, Pentland’s Norwood Jail Cell

Appendix D - Strategic alignment

McKinlay Shire Tourism Plan 2017 - 2022

Vision: By 2022 McKinlay Shire's extra overnight visitors will support investment in new commercial tourism products each year.

Game changers:

1. Redevelop Julia Creek Water Tower into soft adventure and entertainment attractions
2. Develop and create a signature food experience for the region
3. Deliver a virtual or augmented reality experience at Combo Waterhole
4. Support new and existing farmstay experiences

McKinlay Shire active recreation infrastructure projects:

- Water Park in Julia Creek, tennis courts in McKinlay and
- Julia Creek, playgrounds in Julia Creek and Kynuna
- Artesian Spa baths at the Caravan Park
- Kev Bannah Oval Amenities
- Burke Street Shade Structures Tent City
- Julia Creek RV Site Shovel-Ready Masterplan
- Purchase of the Dirt'n'Dust Festival Site
- Julia Creek Events Venue Precinct redevelopment

Flinders Shire Council

Flinders Discovery Centre Concept Proposal 2021

Discovery Centre proposed as an element of the visitor centre in Hughenden providing a range of interpretive themes from Indigenous culture, landscapes, fossils and the Muttaborrasaurus

Hughenden Powerhouse redevelopment Concept and Feasibility Business Plan

Proposal for the redevelopment of the old Hughenden Powerhouse Building into an Energy Technology Exhibition Centre - \$4M investment required

Flinders Shire Tourism Development Plan 2018

- Develop Flinders Discovery Centre into a must-do award winning outback attraction for families and community tourism hub
- Increase visitor experiences at Porcupine Gorge – skywalk, heli-tours, guided and self-guided walks
- Develop local cultural experiences that focus on country life – guided and self-guided story-telling walking tours, cemetery experiences, art tours, country life tours (e.g., home cooking), projections on old building, dinosaur trail using brass footprints.
- Develop Indigenous cultural experiences integrated with attractions and assets
- Education market attractions – e.g., dorm style accommodation
- Local food and drink offerings
- Lake development – kayaking, kids events for school holidays, outdoor pop-up cinemas
- Flinders renewable energy hub – wind and solar farms
- Major events, nighttime
- Local business capabilities
- Investigate opportunities with local Traditional Owners to open up rock art sites
- Investigate opportunities with local agriculture property owners to develop trails for walking, cycling, horse riding.

Appendix D - Strategic alignment

Carpentaria Shire Council	Etheridge Shire Council
<p>Outback by the Sea Tourism Plan 2021 ‘Outback by the Sea’ destination and brand Key Priorities:</p> <ul style="list-style-type: none"> • Monsoon Centre Normanton • Mutton Hole Boardwalk • Indigenous tours • Arts Trail • Indigenous Stockwomen’s display BP • Employment of a ‘Destination Champion’ to manage promotion, marketing, events and tourism projects <p>Game changing projects:</p> <ul style="list-style-type: none"> • Monsoon Centre Burns Philp Building Normanton • Indigenous Stock Women’s display BP building <p>Other Tourism Infrastructure Priorities and options:</p> <ul style="list-style-type: none"> • Karumba Town Walks revamp, redesign and upgrade • Savannah Way Arts Trail • Karumba town to Barra Centre walkway and bicycle path • Free bicycles from Karumba Point via Town Centre to Barra Centre • Karumba Rockpool • Normanton Visitor Information Centre and Gardens • Hatchery redevelopment stage 3 – grow out ponds, pontoon landing • Town walks – upgrade with new signage • Karumba Nature Walk and Boardwalk upgrade • Normanton Town Walk • Skywalk at the Barra Centre • Mutton Hole Wetlands Interpretive Boardwalk and experiences as phase 2 of Monsoon Experience • Other tourism opportunities - Norman River cruise from Normanton, Guided indigenous tour 	<p>Corporate Plan 2021-2025</p> <ul style="list-style-type: none"> • Advocating for the release of State Land for future development across the shire • Facilitate the development and marketing of a distinctive regional image • Investigate the establishment of a range of recreational activities at Charleston Dam • Enhance and improve the aesthetics of each town • Build and strengthen the Shire’s identity through the support and provision of a variety of events and branding our corporate image • Encourage local historians to preserve and promote local history and heritage. <p>Unearth the Etheridge Scenic Region through Geotourism, 2017</p> <ul style="list-style-type: none"> • Promote the unique geological features, National Parks and other ventures as a means to encourage economic and employment growth within the Shire; and • Continue to establish an Etheridge Geotrail Advisory Committee to develop and promote international branding to make Etheridge Shire a destination for tourism • Establish region branding and tag-line such as “Etheridge Shire –Treasured By Nature” • Improve visitor information, self-drive itineraries, Etheridge app, road signage about natural attractions along road corridor • Sense of arrival and welcome to the shire • Link in with Savannah Way promotions

Appendix D - Strategic alignment

MITEZ	Tropical North Queensland DMP 2021
<p>Projects:</p> <ul style="list-style-type: none"> • The Overlanders Way TV series • Cotton Gin distilling • Hughenden Powerhouse Redevelopment Concept • New Outback Queensland Themed Drive Tourism route – Drive North West <p>Opportunities:</p> <ul style="list-style-type: none"> • Develop a new educational, research and tourism centre with a focus on a natural unique environment and culture at Julia Creek – est. \$1.5-\$1.8M 	<p>Hero experiences:</p> <ul style="list-style-type: none"> • Tropical vibes • Unique nature • Ancient cultures <p>Establishment of cluster groups representing:</p> <ul style="list-style-type: none"> • Adventure/Backpackers • Food and beverage • Great Barrier Reef • Luxury and super yachts • Indigenous Experiences (Aboriginal and Torres Strait Islander) • Rainforest <p>Priorities:</p> <ul style="list-style-type: none"> • Target High Value Travellers to the region • Regional events prioritization • Development of Indigenous product and be recognised as a leader in Indigenous tourism • \$1.5M grant funding ‘connection with Asia’ for Indigenous tourism businesses • Shared brand story • Increase focus on business and leisure events • Drive tourism partnership with Townsville and Outback Queensland
Gulf Savannah Development	
<ul style="list-style-type: none"> • Gulf Station Stay Manual 2020 – a ‘how to’ guide for Station owners and managers to become involved in tourism • Regional branding strategy development 	

Appendix D - Strategic alignment

Outback Queensland DMP 2021-2024	Queensland First Nations Tourism Plan 2020-2025
<p>Outback experience framework incorporating:</p> <ul style="list-style-type: none"> • Road trips • Outback events • Australian culture • Into the Wild • Adventure <p>Experiences:</p> <ul style="list-style-type: none"> • Skies, sunsets / sunrises, stars, unique weather events (e.g., Morning Glory Clouds) • Famous drive routes (like Route 66) • Feeling of not being in the city anymore • Camping and country • Indigenous • Country hospitality, stations, pubs • Heritage and history • Landscapes, wildlife, national park • Adventure – bragability, dinosaurs, fishing, 4WDing <p>Priorities:</p> <ul style="list-style-type: none"> • Partnerships – with LGAs, MITEZ, RAPAD etc for broader destination promotion and stewardship • Hero experiences - drive, dinosaurs, events & culture • Paleo Tourism Strategy with partners • Outback educational experience program • Drive North Initiative and catering for different drive visitors (short, families, caravanners etc) 	<p>Vision: Qld will be Australia’s number 1 global destination of choice for First Nations tourism experiences in 2030.</p> <p>Goals:</p> <ul style="list-style-type: none"> • Recognition and respect of Queensland’s First Nations people • Mutually beneficial engagement and partnerships supporting Aboriginal businesses and start-ups • Creation of an entity that gives voice to First Nations people regarding tourism • Training and skills development • Authentic product and experience development that addresses gaps in the supply chain, while meeting the needs of target markets • Marketing and awareness to make Aboriginal tourism experiences a ‘must do’ while in Queensland

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Membership Strategy

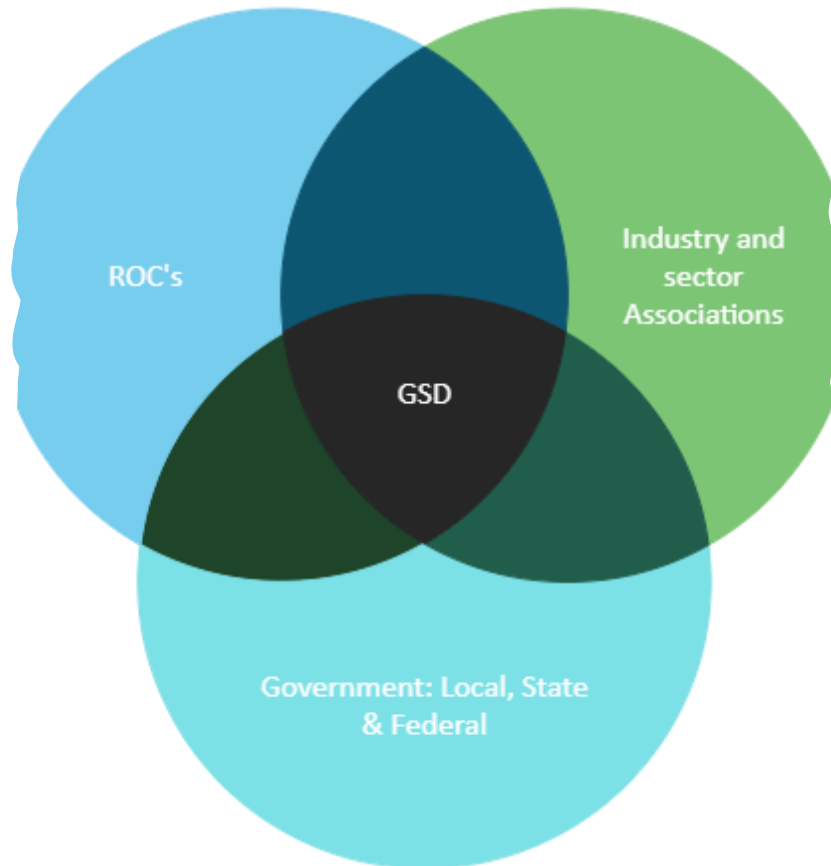
Mark Forbes – CEO

August 2022

What is a Membership Model?

- A Membership Model is a type of Business Plan where individuals pay a recurring fee to access the value an organisation creates.
- It provides the design for different membership levels, revenue sources, marketing activities, events, conferences, and finances.
- What is a Membership Website?
 - A Membership Website is a platform that offers exclusive content to Members Only.
 - In exchange for signing up for the site, Members can access gated content to information and resources that are not available elsewhere.
 - Pricing for a Membership Site can be tiered.

Why does GSD need a new membership model?



Subscription Membership is a key element of GSD's future success, as it will enable GSD to grow, and influence with a powerful voice for the change, growth and economic development that is so vital for the Gulf Savannah Region. However, that Membership Model needs to be different from the past, as that is a key element in the Reinvention and Reinvigoration of GSD. It will also enable GSD to act as an independent enterprise and make the most of its structure as an Incorporated Association and Registered Charity, whilst still working with, and for the benefit all levels of Government but not dependant upon them.

However, to achieve that position in the market, we must first know how and where we will add current and perceived value to our Members and be seen to claim the space that we intend to own. That is **Reinvention, Phase One**. That 'space' will be similar, but also new and different from the past.

Considering question such as:

- Where do we fit now and how do we add value?
- Looking back from 5 years hence, what does our successful GSD look and feel like? What were the key decisions and milestones that were pivotal in our success along the way?
- What is our online presence and how do we reach, attract, and deliver value to existing Members and attract new Members?
- Are we in Tourism, and what role should we play?
- What is our Brand and how do we claim or reclaim the gap that we can add meaningful value within?
- How do we continue to operate GSD, deliver on the projects that will support GSD's reinvigoration, while we reposition its Brand and perceived value so that new members, partners and stakeholders will be excited to become part of what we are doing?

Initial GSD Website Design – Phase One Membership

Phase One: Re-invention:

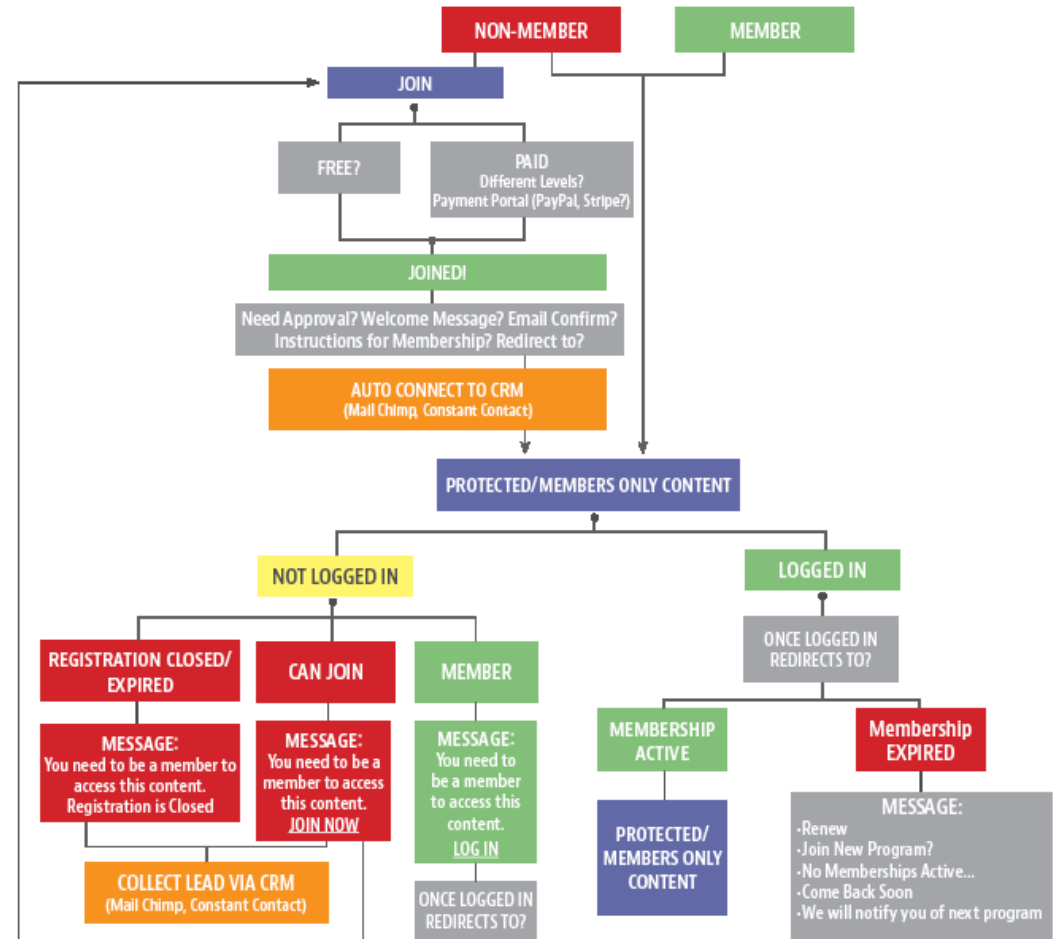
- Build Complementary Membership
- Build Online Membership platform

Phase Two: Re-invigoration:

- Based on value added, introduce subscription model.
- Development of an Economic Agency Platform

Examples: Economic Development Agencies:

- Brisbane: <https://www.choosebrisbane.com.au>
- Cairns: <https://www.advancecairns.com/economic-development/>
- Adelaide: <https://www.aedasa.com.au/about-aeda/>
- CEDA
 - (AUS): <https://www.ceda.com.au/>
 - (NZ): <https://ceda.nz/>



Why would GSD not propose a paid Membership strategy immediately?

Imagine that we started offering and promoting Paid Membership, right now, based on the previous Membership Prospectus and structure, would that work?

No, I do not believe so, not yet. GSD is at a tipping point in its history, hence my Re-invention and Reinvigoration engagement brief.

In order to build a strong membership value pipeline and proposition, we need to describe and reinforce to, and in our potential members' their reason for considering membership of GSD, and what's in it for them?. Talking to their underlying needs, desires, and aspirations as Members, not just benefits.

We also need to overcome some barriers, primarily around the perceived value that we have 'actually' added to members (or not) in recent years.

That is **Re-invigoration, Phase Two**. We are not in that position yet, but we will be by the end of 2022/23 FY.

Definition: Membership organisations typically have a particular purpose, which involves connecting people together around a particular profession, industry, activity, interest, mission or geographical location. This might simply be to encourage or facilitate interaction and collaboration, but it also often involves promoting and enhancing the Organisations purpose itself. (Source: Wikipedia), For GSD Members some key elements are:

- A shared understanding of the economic challenges and opportunities in the Gulf Savannah Region
- The wellbeing of our communities and their aspirations for the future.
- An opportunity to connect with others, and collaborate at signature events and conferences
- Sector Specific Investment and International Market Connectivity
- Cluster Development Opportunities
- Collective Voice and Leadership with Government
- Regional – State & Federal Facilitation on Infrastructure Development & Advocacy
- Inward Investment and Strategic Growth Support

So, when will GSD be ready for new paying Members?

When we can have a realistic level of confidence that people will pay a reasonable fee to belong to GSD, which will be when they envisage that they will get Value for Money. In other words, when we have these things in place:

1. Recurring revenue potential:

We will build credibility and Membership based on adding value, Initially offering a Complementary Membership for the 2022/23 Financial Year, however, we will certainly accept donations and in-kind support if offered.

2. Consistent site traffic:

This is especially true as we will run a Membership Site and an Online Community/Resource Center where Members can access exclusive content/services. We will regularly release content to our Members. This will help to build the credibility referred to above.

3. Positive feedback from our customers and Members:

Having a direct line of communication to our customers allows us access to data that we otherwise wouldn't get with a standard business model. Our Complementary Members will be treated as if they were paying members, that is the only way to build the experience of Value for Money that will convert our Complementary Members into a new, paid membership structure from 1 July 2023.

4. More opportunities to grow GSD as a business:

With the member audience that we will build, we can engage, workshop ideas and market more products or services on our site.

5. Creation of a community:

Inspiring events/opportunities to connect with both online and at Event Venues.

Reciprocity (as a Model)

What is it?

There are three recognised types of Reciprocity

- **Generalised reciprocity:** This form often involves exchanges within families or friends. There is no expectation of a returned favor; instead, people simply do something for another person based on the assumption that the other person would do the same thing for them. This type of reciprocity is related to altruism.
- **Balanced reciprocity:** This type involves a calculation of the value of the exchange and an expectation that the favor will be returned within a specified time frame. For example, someone might exchange something they have, whether it is a skill or tangible item, for something of perceived equal value.
- **Negative reciprocity:** This form of reciprocity happens when one party involved in the exchange is trying to get more from the exchange than the other person. Selling a much-needed item at an inflated price is one example of negative reciprocity.

GSD will engage in a hybrid model of a Generalised and Balanced Approach to Reciprocity in terms of our Member activity and the online Business Model and Platform created. GSD will facilitate with Members who will be encouraged to:

- Communicate
- Collaborate
- Cooperate
- Co-design

What does GSD look like in the future?

I see that a key part of GSD's role will be to encourage, promote, highlight investment opportunities into key New Economy Sectors and stimulate the interest of international talent across a range of disciplines, who will recognise the potential of locating into the Gulf Savannah Region to drive these new innovative opportunities forward.

This strategy will set the foundation for GSD's ability to measurably, and sustainably contribute to the Gulf Savannah Region and operate in a 'Space' that no other single organisation can.

GSD will promote New Economy Sectors that will add to Queensland and the Gulf Savannah Region's Future Economic Value including supporting:

- New Economy Minerals and Rare Earth Elements
- Bio-Futures and Bio-Products
- Future Foods and Proteins
- Cultural and Adventure Tourism, and
- Agri and Aqua Culture
- New Energy Systems & Microgrids

Further. Many of the towns and communities across the Gulf Savannah Region were once thriving boom settlements where Gold and Precious Metals supported prosperous communities. Now, a number of those communities are struggling, economically declining and their young people are experiencing a lack of hope and future.

This strategy forms part of GSD's purpose to Reinvigorate and Reinvent its Value Proposition and contribution to the Gulf Savannah Region ultimately, supporting those communities into prosperous futures once again.

The goal is to develop a balance between the land, people, culture and investment opportunities, based on the existing, established industries of Agriculture, Cattle, Mining and Fishing, and enhancing and supporting that economic base in parallel with establishing New Economy Sectors.

These new sectors will diversify the economy, help to meet some of the Global demand and attract excited, highly qualified people to locate and work in the Region.

These activities will over time, transform the Gulf Savannah Region and once again inspire hope within its proud communities.

Gulf Savannah Region
A Unique Land of Vibrancy, Promise and Opportunity

The transformational Economic Potential of the Gulf Savannah Region

- Untapped Investment Potential**
 New economy minerals are essential in the manufacture of many emerging technologies, including electric vehicles, renewable energy products, low-emission power sources as well as developing and trading New Energy Systems such as Microgrids. The Gulf Savannah Region presents an abundance of investment opportunities for those looking to support the decarbonisation of global energy markets.
- Abundance of Land for Future Foods**
 Global food security increasingly relies on the development and delivery of new technologies and land to increase food production. The Gulf Savannah Region has an abundance of natural resources, land and feedstocks, which, when combined with world-class scientific and research institutions provides a platform for investors to harness the emerging opportunities in future foods & plant-based proteins.
- Investment Friendly Government**
 The Queensland Government wants innovative and dynamic businesses to establish and expand in Queensland and is acting to make that a reality by providing a supportive policy and regulatory environment. Queensland offers business owners and investors many advantages, including the lowest rate of payroll tax in Australia, competitive labour costs, low cost of living, simple development approvals, project facilitation processes and strong private sector investment.

New Economy Investment Sectors

- New Economy Minerals
- Bio-Futures and Bio-Products
- Future Foods & Proteins
- Cultural & Adventure Tourism
- New Energy System & Microgrids

Key Value Proposition

- Untapped Investment Potential
- Abundance of Land
- Investment Friendly

Queensland's Value - 2022

Sector	Value (A\$/b)
New Economy & Rare Earth Minerals	7b
Bio-Futures & Bio-Products	1.8b
Future Foods and Proteins	13b
Cultural & Adventure Tourism	30b
New Energy Systems & Microgrids	19b

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Reciprocal Membership Model

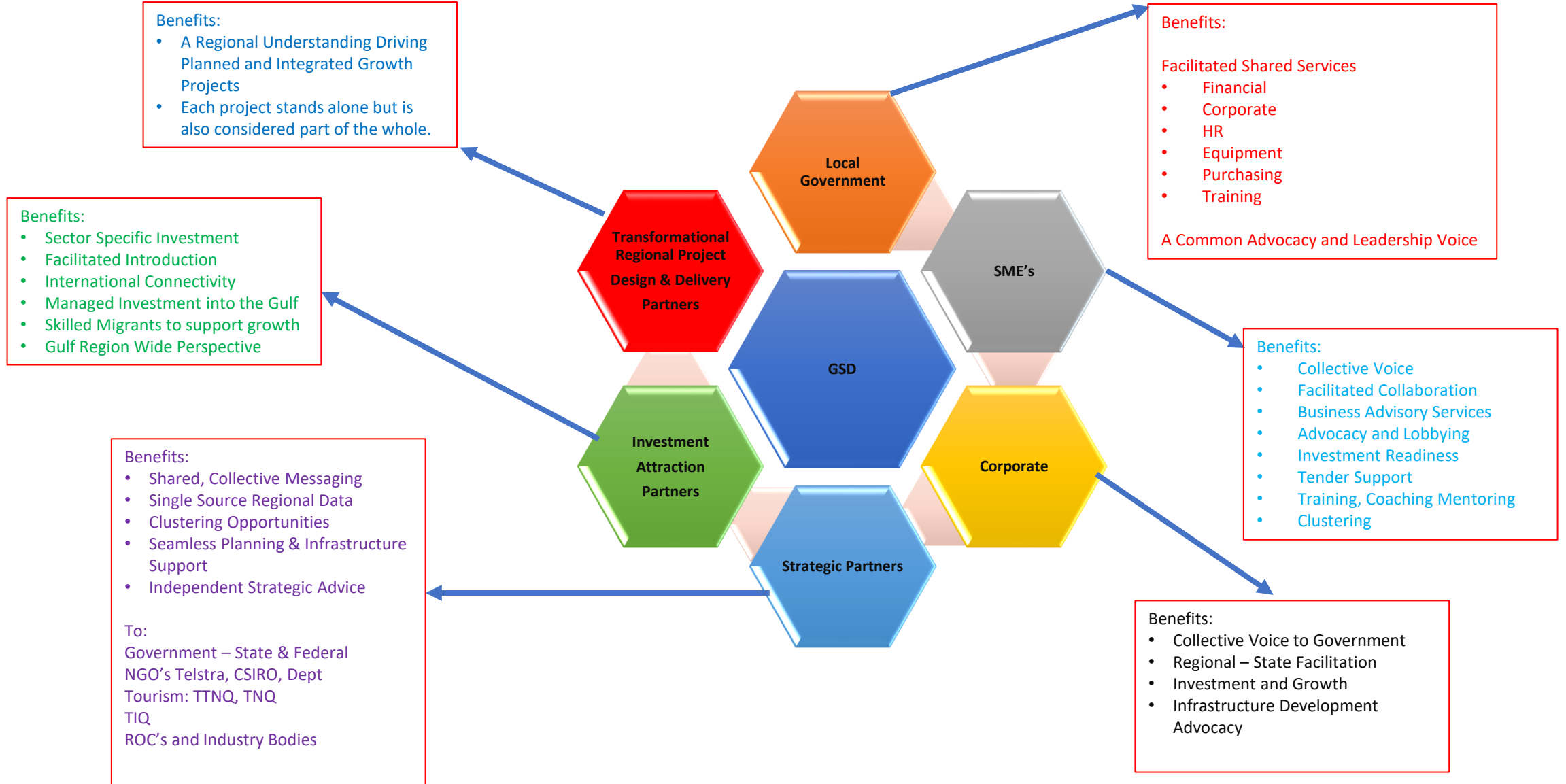
- The proposed and initial GSD Membership model that will convert into paid Membership later
- I want GSD Membership to be seen as an essential club and family to belong to
- An example of this model could be Bartercard <https://bartercard.com.au/> which has a similar exchange Membership Model which uses Trade Dollars. I am not necessarily suggesting we do that immediately or even at all. The Bartercard motto is: 'Imagine what we can do together'!
- I believe that a Brand Promise like that could work for GSD and the Gulf Savannah Region as well.
- What about?

Gulf Savannah Development – Imagine!

Membership Model (next page)



Gulf Savannah Development - Membership Model



What does membership look like in practical terms?

- GSD will develop an online Membership Platform and structure that encourages members to join from all segments on the previous chart.
- That Membership proposition will be based on what can sell right now, as well as what we are growing and evolving into as an organisation, including:
 - Our fantastic, landscape and Region
 - GSD's Leadership and a commitment to Regional growth, prosperity and community wellbeing
 - Celebrating a unique part of the Australia
 - A First Nation Knowledge Base that goes back 60,000 years, caring for the land, the wildlife that we share it with, and the plants, herbs and foods that come from it
 - A Region with limitless economic and lifestyle potential for growth
 - The Cultural and Adventure Tourism experiences that we can share with the World
 - A Region of hard working, authentic, family people
 - Our key sectors, our raw materials and strategic partnerships
 - GSD's National and International Connections and Interests in New Economy Sectors and Investment Attraction
- Vision will be important in our Member engagement and conversion journey, as will be an ability to inspire others to join that journey by connecting and sharing stories, ideas, vision and narrative.
- Members will not be charged for this financial year through to June 30, 2023, although donations and in-kind contributions would be gratefully accepted.
- The plan is to build a significant complementary online Membership base and Website Platform that enables all six components of the Matrix Structure (above) to engage and interact, with GSD at the centre, communicating, continuously adding new Members, facilitating and enabling connectivity across the entire model and with the Members within it.
- Then, in the 2023/24 FY, converting as many of those current members into a new, paid membership structure and proposition, based of their experience of the value they have experienced.

When and how will this roll out occur?

- The reinvention of GSD began when I was engaged as CEO of GSD in February 2022. I am viewing GSD effectively as a Start-up.
- The development of a new website will be segmented into Phase one (Membership) and Phase two (strategy and growth). Both phases will develop simultaneously.
- I am hoping to secure funding to achieve the website and online Membership Platform build, I am in discussion with a provider and have commenced the re-design of the online platform.
- The revenue required to operate GSD for the 2022/23 FY will come from Project Management Fees and the delivery of Consultancy Services for some of the Projects to be secured through RAB funding and potentially other grant-based opportunities, or other GSD consulting work, should that present and be a fit with my skill set.
- My Professional Skills and Capabilities Include: (if anyone hears of a need for these services)
 - Tender formulation, Systems Design, Economic Development and Tourism Strategy and implementation
 - Sport, Leisure and Aquatic Facilities technical design and operating systems
 - Delivering sport, tourism, leisure and active recreation sector consultancy and management services to and on behalf of Government.
 - Consultancy experience in Systems Design, operating manuals, Health & Safety Manuals & Systems, Aquatic Facilities & Fitness Centre Systems
 - International Trade and Investment (former International Trade Advisor (ITA) and Head of Innovation for UK Trade and Investment, Bristol)
 - Strategic Planning, Organisational Strategy and Change Management and Development Workshops
 - High Growth Business Coaching & Consultancy to Business Owners, Organisations, CEO's, MD's, senior management teams/staff, guiding them to achieve their long-term & short term strategic and financial objectives based on the Vision they have set, or could set with me guiding them.
 - Gazelles Systems of Coaching and the 'One Page Strategic Plan'
 - Extended DISC, 360 Management and Team Analysis, Workshop Facilitation, Implementation
- By the 2023/24 FY, GSD should have been re-positioned on a powerful platform to drive forward, owning its own place in the Gulf Savannah Region – Reinvented and Reinvigorated.

MIRABOU ENERGY

Overview of Capability Statement

*This document is confidential and owned by Mirabou, trading as Mirabou Energy. Prior to distributing this document wider, permission from Mirabou Energy is required.
Relevant contact is James Reynolds jamesr@mirabou.energy.*

*“Mirabou” is the Gangalidda /
Waanyi word for green tree frog*



Introduction and Overview



ABOUT US

- Indigenous owned and operated organisation
- Experienced team members with in-depth skills and capabilities in the energy sector, community development and commercial transactions
- Specific interest in new and innovative energy solutions and technologies

KEY GOALS

- Improve security and reliability of energy supply
- Increase local employment
- Uplift capability in power utilities and infrastructure services
- Provide commercial return on investment



Core Competencies

Renewable and Reliable Energy Solutions

We work collaboratively with the communities and our partners in designing a renewable and reliable energy solution tailored to address the communities' needs.

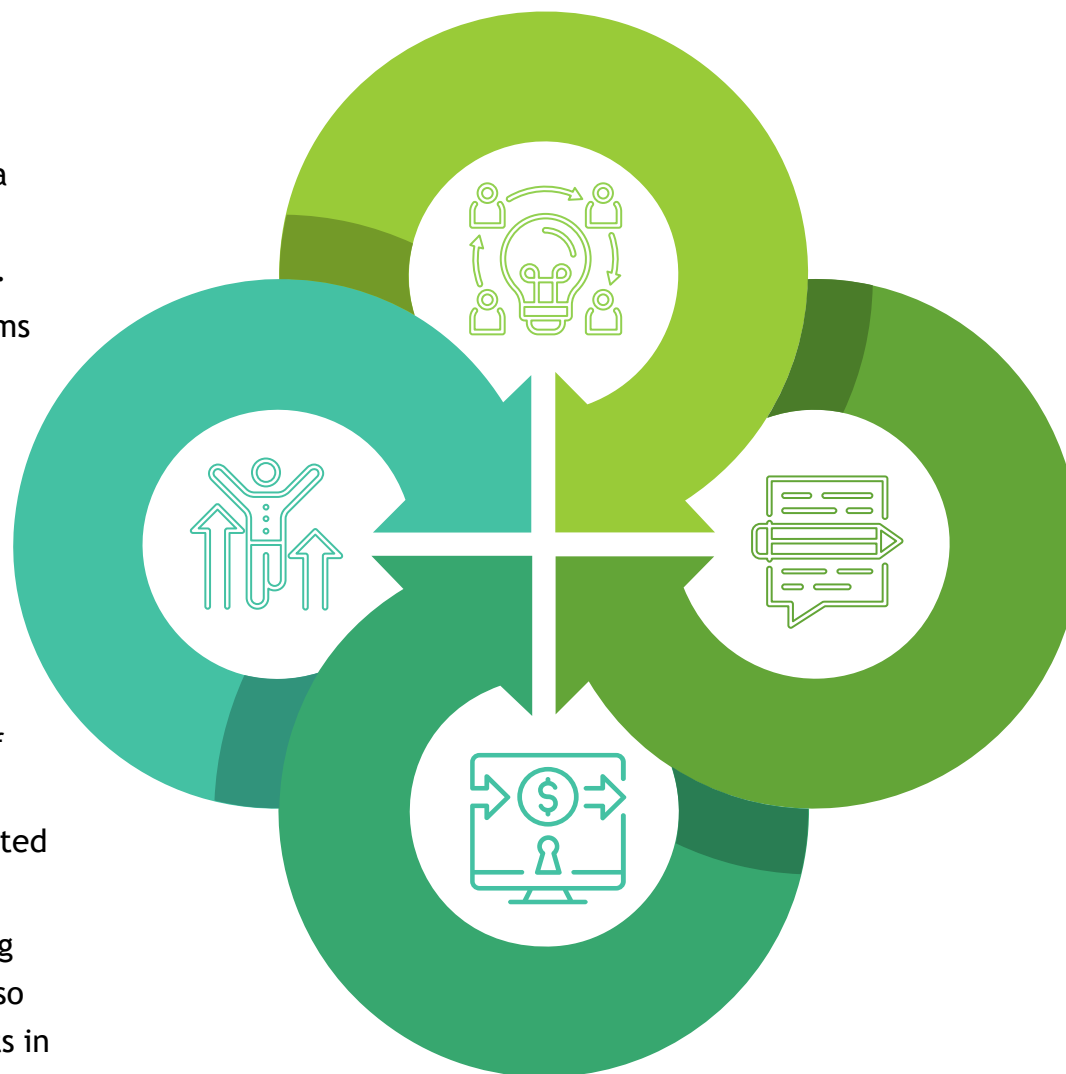
Where appropriate, the energy solution forms part of the broader essential services delivered to the community which may include waste, water and food security.

Indigenous Professional Development

In the heart of what we do is the interest of the local communities and its sustainability.

To us, this means the communities have vested interests on the outcomes of the projects.

We do this by early engagement and working with the communities to uplift capabilities so that they can take ownership of the projects in a sustainable way.



Project Development and Execution

With the support from our technical and engineering partners, we usher potential opportunities through the feasibility study, project development and its execution.

We continuously seek for new and alternative ways to manage risks associated with project development and execution

Finance and Commercial

Our team has extensive financial and commercial experience in major complex projects and the energy market. We ensure projects pursued are financially viable and return a balanced return to the investors.

We adopt strategies such as off-takes to manage exposures to financial risk.

Our Business Lines

LARGE SCALE POWER GENERATION PROJECT DEVELOPMENT - has exclusivity on several large-scale power generation projects that it is looking to progress. ME primary activities are in finding sites, originating revenue contracts, project managing from connection agreement to Final Investment Decision (FID), development approval, community and government engagement. We work with our strategic partner in the front-end engineering, design, project management, EPC, construction and eventual operations.

DISTRIBUTED ENERGY SMALL SCALE POWER GENERATION PROJECT DEVELOPMENT - we have recently entered this segment focused on storage options across the distribution system as the basis to provide a new power generation asset class to asset investors and for the energy services from these assets to be contracted or traded.

REMOTE POWER SYSTEMS - we have been appointed the energy partner of several local governments or community organisations to support their transition to lower emissions power generation by installing renewable assets. This segment is heavily regulated by government, and we work with governments and existing providers to ensure a better outcome for the community.

REVENUE AND CONTRACT MODELLING AND CONTRACT ORIGINATION - we work all energy market participants as the basis to contract the energy services from the large-scale power generation projects that we are developing. Accordingly, our networks and access enables us to support other project proponents including: providing advice on the economics of their projects (for an advisory fee); and source for the project revenue contracts for a fee.

PROPRIETARY ENERGY PRODUCT TRADING - “coming soon” we will trade the energy services expected to be available from the large scale and distributed energy small scale assets that ME is apart of focused on energy market trading for the NEM, energy OTC and ASX energy products.

ADVISORY - fee for service advice by industry experts on specific matters to leading energy and non-energy businesses.

Our Leadership and Management

Executive Management Team



Owner and Managing Director, James Reynolds owns Mirabou Energy and has +22 years experience in Australia's energy markets and infrastructure services industries. James is from Gangalidda / Waanyi country, and has a B Econ and MBA & recently was GM, Strategy at AEMO.



Executive Director - Commercial & Finance, Novita Jurry has an extensive experience in financial management and commercial transactions including M&A transactions. She also has complex project management and transformation program experience with strong background in corporate/support services.



Executive Director - Community & Government, Vacant.



Executive Advisor - Procurement, Execution & Commissioning, Ronnie Prosser, has over 30 years of experience in engineering, procurement, construction, commissioning, sub-contract management, project management and construction management across large-scale LNG, oil & gas Energy and petrochemical projects.

Advisory Team



Advisory Chair, David Galvin high performing Chairman and CEO. Former CEO TSRA, ILC and former Chair of Australian Livestock Export Corporation Ltd (LiveCorp). David provides strategic leadership, wealth of knowledge and an extensive network into global corporate networks.



Advisory Board Member and Associate, Michael Turner is an experience Snr Executive across the infrastructure, energy and utilities sector - particularly in strategy and operations. Michael advises on Mirabou Energy's Risk Management and WHS matters.



Advisor and Associate, Greg Denton is an experienced CEO of energy and utility business with more than 20 years of experience spanning three continents and provides commercial advice on projects and PPA execution across Mirabou Energy's portfolio of physical assets.



Executive Advisor, Michael Leverink has +15 years in energy, holding executive positions with some of the worlds leading manufacturers in Australia, North America, Europe and Asia. Michael has experience in EPC, projects, & remote grid asset build & supply.

Our International and Local Strategic Partners



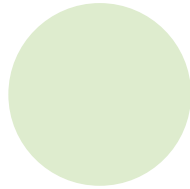
SENER is an expert in Renewables, Power, Oil & Gas high technology projects and specializes in turnkey projects, which encompass engineering, purchasing, and the construction and commissioning of the facility, as well as offering operation and maintenance services.

SENER and Mirabou Energy are focused on large scale >30MW hybrid electricity projects.

Companies that Mirabou Energy are working with.



Mirabou Energy



James REYNOLDS



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Email: jamesr@mirabou.energy

Our strategy and projects

Mirabou Energy – the energy transition strategy

Current legal and operating environment, and drivers of change

1

Asset creation in large generation segment is undergoing fundamental change....

To 2040, AEMO’s ISP forecasts c15GW of coal retirements, c26GW of new renewables, and c6-19GW of new firm generation. Like all changes, there likely to be too much renewable generation that comes into the NEM and too much coal generation exiting.

Investment wise this creates opportunities in:

- Choosing mis-priced existing assets
- Building out new assets.

Priority areas include:

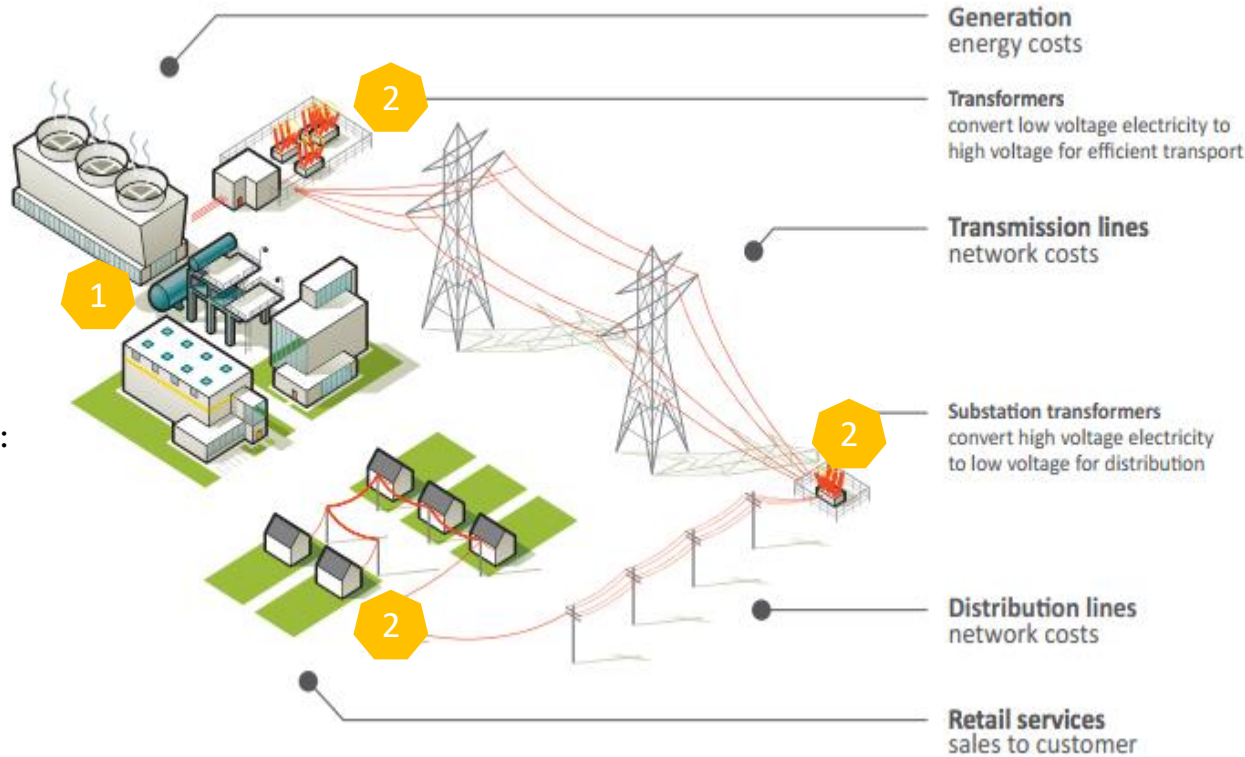
...for existing assets:

- Solar farms at the right price

...for new assets:

- Wind farms, Battery Storage & Recip Engines
- Priority regions: NSW, QLD< Tas, SA, Vic, NT
- Priority site locations, good wind resource, near existing solar farms and substations, near gas as a feed in fuel.

Components of the energy supply chain



2

Distributed hybrid energy assets will be economical

Medium sized Battery Energy Storage Systems (BESS), new asset focus on building fleets as co-investment with TNSPs / DNSPs near or around existing substations.

Operating regime shall prioritise network support and be available to provide FCAS, and emerging essential system services, as well as peak energy or take peak solar production.

This new hybrid BESS asset initially would span the existing DNSP / Retail legal prohibitions and focuses on providing local network support, soaking up excess solar, and where able energy and FCAS services to the NEM/WEM.

Focus on existing substation sites and look for new sites near population centres and existing energy infrastructure such as: substations; solar PV penetration; and where network support is required.

Battery Energy Storage Systems shall play a substantive role. However, they do not generate energy. The update of BESS shall be driven by capex price competitiveness, getting the business model right for size, and gaining acceptance by consumers and existing participants.

Large and small scale projects – our current portfolio

>30MW Large scale project sites

Project Name	Type of Technology & Size	Status
Darling Downs BESSST1	Chemical BESS 100MW/<200MWh	Negotiating lease agreement Commence rego Qtr 2 Cal2022
Darling Downs BESSST2	Chemical BESS 100MW/<200MWh	Negotiating lease agreement Commence rego Qtr 2 Cal2025
Darling Downs HADTs	Refurbished 9 x 13MW ADTs hydrogen fueled	Negotiating lease agreement Commence rego Qtr 1 Cal2027
PCoppabellaSFBESS	FOM Chemical BESS c100MW/75MWh and BTM Solar Farm 140MWs	Negotiating exclusivity on land Commence rego Qtr 2 Cal2023
CPM Holdings	FOM Chemical BESS c75MW/40MWh and BTM Solar Farm 100MWs	Negotiating exclusivity on land Commence rego Qtr 2 Cal2023
NSWALC Top 10	Investigation of NSW sites	Negotiating NDA and strategic assessment of sites
NSW and Vic Substation sites	Investigation of NSW & VIC	MOU in place, secured c18 VIC and c18 NSW sub-station sites
Mining Multinational Multiple Sites	Investigation of former mining sites	NDA and strategic assessment of sites

<30MW Small scale project sites

Project Name	Type of Technology & Size	Status
Henry BESS Project	DS BESS 20MW/15MWH	Exclusivity on land, working with off-take Commence rego Qtr 3 Cal2022
Stage 1 SEQ x 4 Sites	DS BESS x 3 @ c.25.4MW	Exclusivity on land secured, equity secure, off-taker interest, Commence rego Qtr 1 Cal2022
Stage 1 NSW Vic Ag Farms	DS BESS x c36 @ c.30MW	MOU with business partner Commence rego Qtr 1 Cal2023

Mirabou Energy's remote power systems projects

About the Torres Strait & Northern Peninsula Area

- 19 communities across 17 islands with total population of ~ 8,000-8,500 people and ~ 2,800 houses/businesses
- 1 Managed by two local governments: the Torres Shire Island Regional Council (TSIRC) and Torres Shire Council (TSC) and critical commonwealth government agency Torres Strait Regional Authority (TSRA)

Progress: appointed as TSIRC's Energy Partner, conditional agreement to access land on a pilot Island, proposal with Kaurareg PBC (land on Prince of Wales and Horn Island) and support and endorsement from Gur a Baradharaw Kod Torres Strait Sea and Land Council corporation - PBC for all native title bodies in the Torres Strait
- 2 Northern Peninsula Area includes: Injinoo, Umagico and New Mapoon, and two Saibai Islander communities; Seisia and Bamaga
- 3 Negotiations on the Weipa electricity supply arrangements with Rio Tinto and Western Cape Communities Trust (WCCT) the local native title body are underway

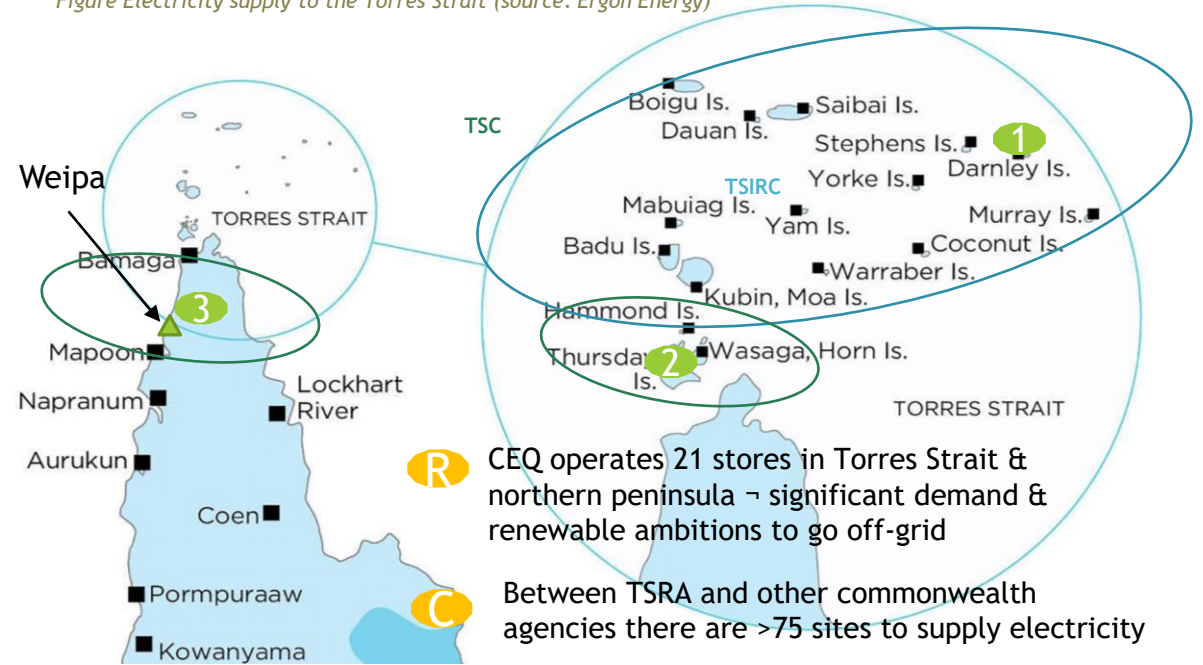
Progress: Scoping options on renewable energy asset deployment with Yurika
- Discussions with provider of community retail stores on taking stores completely off-grid commenced

Progress: Scoping renewable energy asset options deployment with CEQ for its new Torres Strait Island retail stores
- Discussions with TSRA, NIAA and Commonwealth agencies to taking key commonwealth services electricity off-grid commenced

About the Gulf of Carpentaria

- 7 communities across the Gulf of Carpentaria with total population of ~ <7,500 people and ~ 1,500 houses/businesses
- Managed by the following local governments: the Mornington Island Aboriginal Shire Council, Burke Shire Council, Doomadgee Aboriginal Council, Pormpuraaw Aboriginal Council, Kowanyama Aboriginal Council, and Shire of Carpentaria
- 4 *Progress: proposal presented to Mornington Shire Council, aim to enter land access agreements and complete Mornington Island as a pilot than expand from there (14/09 Council Presentation)*

Figure Electricity supply to the Torres Strait (source: Ergon Energy)



CEQ operates 21 stores in Torres Strait & northern peninsula → significant demand & renewable ambitions to go off-grid

Between TSRA and other commonwealth agencies there are >75 sites to supply electricity



Collaboration arrangements presently underway

Large scale renewable project development

- Collaboration agreement with SENER Renewable Investments where SRI has exercisable option for equity in exchange for providing finance for project development stage for >30MW [most risky capital at risk]
- Darling Downs 100MW/up to 200MWh BESS (Lithium), land secured, connection application Q2 2022

Small scale renewable project development

- Collaboration agreement with SENER Renewable Investments where SRI has a non-exclusive exercisable option as per large scale for <30MW
- Three sites lodged connection inquiries for 3 x 25.4MW/ up to 50.8MWh BESS in Energex's supply region
- MOU with development partner for VIC and NSW BESS Portfolio Build out (c36 sites equally across sites 55MW/110MWh down to 30MW/60MWh connecting into sub-transmission systems to be operating in 36 - 48 months), land secured, Mirabou Energy shall be the provider of trading and operations services to the portfolio

Remote Power Systems

- Energy Partner to Torres Strait Island Regional Council (TSRIC) to build out operating model to displace diesel generation with renewable energy assets
- Draft MOU with Mornington Island Council to displace diesel generation with renewable energy assets
- Framework Agreement with significant ASX listed energy conglomerate under negotiation
- Finalising town planning applications for unique renewable energy asset roll out in 31 Indigenous communities with relevant town planning agencies