



Etheridge Shire Council

DIRECTOR ENGINEERING SERVICES

Briefing Report

Mayor and Councillors,

Welcome to my December 2023 Briefing Report.

1 Operational Plan Matters

No new Operational Plan matters.

2 Emerging Issues

Nil

3 Projects

TMR

- CN-19040 of Kennedy Developmental Road ready for sealing but impacting by wet weather.
- CN-20929 of Kennedy Developmental Road has been recently awarded to ESC. Construction starts from March 2024

Grants (LRCIP round 3)

- Forsayth Transfer Station - Tender evaluation stage.
- Reseal Forsayth Einasleigh Road: Reseal between CH 1 - 8.7 kms will be commenced in March 2024
- Industrial Estate - Work in progress (purchasing of land is completed)

Work for Queensland

- Works Completed
 - Fence to create security and aesthetics alongside of the approach to the new Charleston Dam. Project completed as per approved budget but still needs fences across the three creeks.
- Work In Progress
 - Additional structures for spectator safety and comfort shelter and shade - hip roof on north and south edges of sport play areas.
 - Improved drainage to main street in Einasleigh - near hotel- work in progress and will be completed in December 2023.
 - In-line with the Disaster Management plan, installing identification and directional signage to for rural properties.
- Work not yet commenced
 - St George Street (main street in Georgetown) to create a visual aesthetic, such as alterations to parking arrangements, improvements to safety such as lighting, pedestrian access points to improve safety, plants

Passenger Transport Infrastructure Investment Program (PTIIP)

- Bus stop in Mount Surprise – Received funding approval letter and is in Tender stage

Heavy Vehicle Safety Productivity Program (HVSPP)

- Georgetown washdown bay – design in progress (ET Dec 2023)
- Bypass road to Georgetown Airstrip (Funding application in process)

Bridge Renewal Program

- Queenslander Creek Box culvert, Forsayth - Design in progress,
- Funding application is progress.

Transport Infrastructure Development Scheme (TIDS)

- Forsayth – Einasleigh Road (27.77 km to 36.37 Km) – Design completed, and construction starts from March 2024

Rural Addressing

- Zone 2 and Zone 5 are in progress.

4 **Calendar of Events**

Over the past month

- Nil

Next Month

- 24 Jan Georgetown Council Meeting

Raju Ranjit
Director Engineering Services

Queensland

The following projects will be built with additional Australian Government funding:

Project name	Additional Australian Government funding (\$)	Total Australian Government funding (\$)
Additional Unallocated Road Funding - QLD	250,000,000	250,000,000
Beams Road Open Level Crossing	6,240,000	56,240,000
Beenleigh Connection Road - City Road Intersection Upgrade, Beenleigh	3,000,000	7,000,000
Boundary Road level crossing, Coopers Plains	46,500,000	179,500,000
Bribie Island Road Upgrade	8,915,000	28,915,000
Brisbane to the Gold Coast (Kuraby – Beenleigh Faster Rail Upgrade) ²	1,754,077,636	2,875,077,636
Bruce Highway - Rockhampton Ring Road	347,500,000	1,171,100,000
Centenary Bridge Upgrade	27,250,000	139,250,000
Chambers Flat Road upgrade, Park Ridge	1,558,050	12,858,050
Charters Towers Industrial Precinct Access	600,000	4,600,000
Klingner Road- Boardman Road intersection upgrade, Kippa-Ring	837,000	4,837,000
Loganlea Road Upgrade	1,689,250	24,189,250
M1 Pacific Motorway - Varsity Lakes to Tugun	70,000,000	750,000,000
Shute Harbour Road Upgrades	2,250,000	31,850,000
Urraween/Boundary Road Extension, Hervey Bay	1,925,600	9,625,600

The following projects will be built:

Project name	Total Australian Government funding (\$)
Bargara Road Upgrade, Bundaberg	8,000,000
Beams Road upgrade, Carseldine	50,000,000
Beaudesert Beenleigh Road (Beaudesert and Wolffdene)	14,400,000
Beenleigh-Beaudesert Road Upgrade, Beenleigh	6,000,000
Beerburum to Nambour Rail Upgrade	390,000,000
Bowen Basin Service Link - Walkerston Bypass	149,280,000
Brisbane Metro	300,000,000
Brisbane Metro - Woolloongabba Station	150,000,000
Brisbane Valley Highway Safety Upgrades	20,000,000
Bruce Highway – Rockhampton Ring Road – Plan and Preserve Corridor	28,400,000
Burnett Highway - Gayndah Mount Perry Road - Wetheron Road Intersection Upgrade	679,310
Bushfire Recovery Package	20,413,339
Cairns to Northern Territory Border Corridor Upgrade - Burketown-Normanton Road Upgrade	16,000,000
Cairns to Northern Territory Border Corridor Upgrade - Ootann Road Upgrade (Mareeba Section)	2,658,000
Cairns to Northern Territory Border Corridor Upgrade - Ootann Road Upgrade (Tablelands Section)	3,264,000
Capricorn Highway (Rockhampton - Duarina) Rockhampton to Gracemere Duplication	59,990,000
Captain Cook Highway, Cairns CBD to Smithfield, Upgrade	287,200,000
Cavendish Road level crossing, Coorparoo	100,000,000
Commuter Car Park Upgrades - Ferny Grove and Mango Hill	16,000,000
Cooktown to Weipa Corridor Upgrade - Cape York Community Access Roads	38,000,000
Cooktown to Weipa Corridor Upgrade - Peninsula Developmental Road	152,000,000
Coomera Connector Stage 1 (Coomera to Nerang)	1,066,100,000
Curumbin Creek Road-Bienvenue Drive Intersection Upgrade	2,000,000
Gladstone Port Access Road Extension	100,000,000
Glasshouse Mountain Road (Steve Irwin Way) and Caloundra Street Intersection Upgrade	3,850,000
Gold Coast Light Rail - Stage 3	395,600,000
Gregory Developmental Road - South of Charter Towers - Widening	6,632,000
Gregory Developmental Road (Charters Towers - The Lynd)	20,000,000
Gympie Arterial Road (Strathpine Interchange)	17,525,000
Henry Road- Dohles Rocks Road Upgrade, Griffin	4,000,000
Indooroopilly Roundabout Intersection Upgrade	50,000,000
Kuranda Range Road Upgrade	210,000,000
Lindum Rail Crossing Upgrade	85,000,000
Maryborough-Hervey Bay Road and Pialba-Burrum Heads Road Intersection upgrade	35,280,000
Mooloolaba Access Upgrade	12,000,000
Mount Isa to Rockhampton Corridor - Yeppoon Road Upgrade	64,000,000
Mount Isa to Rockhampton Corridor Upgrade - Artillery Road and Greenlake Road Upgrades	6,184,000
Mount Isa to Rockhampton Corridor Upgrade - Bonnie Doon Road Upgrade	9,600,000
Mount Isa to Rockhampton Corridor Upgrade - Glenroy Road Upgrade	20,000,000
Mount Isa to Rockhampton Corridor Upgrade - Winton-Jundah Road Progressive Sealing	12,960,000
Mt Lindesay Highway - Johanna Street to South Street	42,400,000
Outback Way - Donohue Highway Progressive Sealing Package 3	41,500,000
Panorama Drive - Wellington St, Thornlands/Cleveland	15,000,000

² Includes Gold Coast Rail Line Capacity Improvement (Kuraby to Beenleigh) – Preconstruction

Queensland

Project name	Total Australian Government funding (\$)
Peak Downs Highway (Clermont to Nebo) Wuthung Road to Caval Ridge Pavement Widening and Strengthening	28,000,000
Phillips Creek Bridge Replacement	14,400,000
Quay Street Upgrade, Bundaberg	32,000,000
Queensland Beef Corridors	400,059,631
Regional Economic Enabling Fund	130,440,000
Relocation of Loganlea Station	50,000,000
Riverway Drive Stage 2 (Allambie Lane - Dunlop Street)	76,000,000
Road Safety Program - Qld (Regional)	493,146,992
Road Safety Program - Qld (Urban)	28,240,044
Rockhampton (Bajool – Port Alma Road) Pavement Widening Port Access Road	11,600,000
Tennant Creek to Townsville Corridor Upgrade - Dotswood Road Upgrade	1,440,000
Torbanlea Pialba Road Upgrade	24,000,000
Townsville Eastern Access Rail Corridor - Planning and Preservation	6,250,000
Townsville to Roma Corridor Upgrade - Arcadia Valley Road Upgrade	4,800,000
Townsville to Roma Corridor Upgrade - Dysart-Clermont Road Upgrade	1,304,000
Townsville to Roma Corridor Upgrade - Eaglefield Road Upgrade	1,248,000
Townsville to Roma Corridor Upgrade - Injune Road Upgrade	4,684,000
Townsville to Roma Corridor Upgrade - Myola Road Upgrade	1,520,000
Youngs Crossing Road, Lawnton	32,750,000
2019-20 to 2023-24 National Network Maintenance (QLD)	679,316,712
Remote Roads Upgrade Pilot Program	62,258,399

The following planning projects will continue as planned:

Project name	Total Australian Government funding (\$)
Beerburrum to Nambour Duplication Study	5,000,000
Brisbane Metro - Southbank Transport Study	333,333
Bruce Highway Duplication Strategy	20,000,000
Centenary Motorway Upgrade	10,000,000
Coomera Connector Future Stages Business Case	11,000,000
Gladstone Port Access Road - Stages 2 and 3	2,000,000
Gympie Road Planning Study	5,000,000
Ipswich to Springfield Options Analysis	1,000,000
Ipswich–Springfield Detailed Business Case	3,375,000
North Brisbane Bruce Highway Western Alternative	10,000,000
Northern Peninsula Road - Jardine River Crossing Upgrade	1,200,000
SEQ Growth/ Brisbane Olympic and Paralympic Games 2032 – Business Case Development	22,450,000
Southern Gateway Strategic Corridor Planning	400,000
Southern Sunshine Coast Roads Improvement Study	5,000,000
Business Case for Brisbane Inland Rail Intermodal Terminal	10,000,000
Business case for Toowoomba to Gladstone Inland Rail connection	10,000,000
Port of Brisbane Further Planning	20,000,000
Salisbury to Beaudesert rail business case	10,000,000
Toowoomba to Brisbane Passenger Rail Business Case	15,000,000
Regional Level Crossing Upgrade Fund – QLD	50,000,000
Road Safety Program additional funding – QLD	255,769,000

The following projects will proceed through planning, with remaining funding reserved for construction:

Project name	Australian Government funding for planning (\$)	Australian Government funding set aside for construction (\$)
Direct Sunshine Coast Rail Line	160,000,000	1,440,000,000
Inland Freight Route (Mungindi to Charters Towers) Upgrades	80,000,000	720,000,000
M1 Pacific Motorway - Daisy Hill to Logan Motorway	50,000,000	450,000,000
Cairns Western Arterial Road Duplication	24,000,000	216,000,000
Caboorture – Bribie Island Road (Hickey Road - King John Creek) upgrade	1,000,000	9,000,000

The Review process found that there are projects that do not demonstrate merit, lack any national strategic rationale and do not meet the Australian Government’s national investment priorities. In many cases these projects are also at high risk of further cost pressures and/or delays.

The following projects will not receive Australian Government funding at this time:

Project name

- Beenleigh Station commuter car park, Beenleigh
- Emu Swamp Dam Supporting Infrastructure, Stanthorpe
- High Road and Easterly Street, Waterford Upgrade
- Kenmore Roundabout Upgrade
- Loganlea Station commuter car park, Loganlea
- Mooloolah River Interchange Upgrade (Packages 1 and 2)
- New England Highway upgrade, Cabarlah
- Nicklin Way-Third Avenue Connection, Caloundra
- Tennant Creek to Townsville Corridor Upgrade - Dingo Park Road Intersection Upgrade

The following road corridors will be established:

Project name	Additional Australian Government funding (\$)	Total Australian Government funding (\$)	Comprised of the following existing projects
Outback Way	-	146,018,838	Outback Way Corridor Unallocated
Bruce Highway South	-	5,613,967,816	Bruce Highway - Pine River to Caloundra Road Smart Motorways (Stage 2) Bruce Highway – Pine River to Caloundra Interchange - Planning Widen Bruce Highway in Brisbane (Dohles Rocks Road to Anzac Avenue) Gateway Motorway - Bracken Ridge to Pine River Bruce Highway - Deception Bay Road Interchange Upgrade Bruce Highway Upgrade (Anzac Avenue to Uhlmann Road) Bruce Highway (Anzac Avenue to Uhlmann Road) upgrade - Business Case Bruce Highway (Buchanan Road to Caboolture Bribie Island Road) upgrade - Business Case Bruce Highway (Uhlmann Road to Buchanan Road) upgrade - Business Case Bruce Highway - Gateway Motorway to Dohles Rocks Road Upgrade Bruce Highway - Caboolture-Bribie Island Road to Steve Irwin Way Bruce Highway - Cooroy to Curra - Section D Bruce Highway - Cooroy to Curra - Planning and Design Bruce Highway - Cooroy to Curra - Section D (Planning and Design) Bruce Highway - Tiaro Flood Immunity Upgrade Bruce Highway - Wide Bay Highway Intersection Upgrade Bruce Highway - Saltwater Creek Upgrade Bruce Highway - South Corridor Unallocated Bruce Highway - Maroochydore Road and Mons Road Interchanges Upgrade Bruce Highway - Linkfield Road Overpass Bruce Highway – Caloundra Road to Sunshine Motorway Bruce Highway – Rockhampton Northern Access Upgrade Bruce Highway – Mackay Ring Road – Stage 1 Bruce Highway – Mackay Northern Access Upgrade Mackay Port Access, Bruce Highway to Mackay - Slade Point Road Bruce Highway - Knobels Road Intersection Upgrade Bruce Highway - Jumper Creek Upgrade Bruce Highway - Goorganga Plains Upgrade - Plan and Preserve Corridor Bruce Highway - Central Corridor Unallocated Bruce Highway - O'Connell River to Proserpine Flood Immunity Upgrade (Goorganga Floodplain) Bruce Highway - Goorganga Overtaking Lanes Bruce Highway - Construct 2 Dual (4 of) Overtaking Lanes from Gladstone - Mt Larcom Road to Bajool - Port Alma Road Bruce Highway - Planning and preconstruction (various) Upgrade Bruce Highway Between Gladstone and Rockhampton Bruce Highway - Gavial Creek to Burnett Highway Upgrade Bruce Highway - Safety reconstruction of the existing highway section at Bajool Bruce Highway - Major upgrade/Grade-separation of Gladstone-Mt Larcom Road Intersection Bruce Highway - Construct 2 Overtaking Lanes from Benaraby to Gladstone - Mt Larcom Road Bruce Highway - Pavement renewal (Gladstone - Rockhampton) Bruce Highway - Construct 1 Dual (2 of) Overtaking Lanes from Gavial - Gracemere Road to Burnett Highway Bruce Highway - Ginger Beer Creek Upgrade
Bruce Highway Central	-	1,568,025,33	

Queensland

Project name	Additional Australian Government funding (\$)	Total Australian Government funding (\$)	Comprised of the following existing projects
Bruce Highway North	5,776,000	1,697,485,734	Bruce Highway - Cairns Southern Access Corridor - Stage 4 - Kate to Aumuller Bruce Highway - Cairns Southern Access Corridor - Robert Road to Foster Road Bruce Highway - Cairns Southern Access - Stage 5 Bruce Highway - Cairns Southern Access - Stage 3 - Edmonton to Gordonvale Bruce Highway - Babinda Intersection Upgrade Bruce Highway - Innisfail Bypass - Plan and Preserve Corridor Bruce Highway - Dallachy Road Flood Immunity Upgrade Improved flood immunity at Gairloch Floodway Bruce Highway - Ingham to Cardwell Range Deviation - Plan and Preserve Corridor Bruce Highway - Townsville Northern Access Intersections Upgrade Bruce Highway - Townsville Ring Road - Stage 5 Bruce Highway - Haughton River Floodplain Upgrade Bruce Highway - Burdekin Deviation - Plan and Preserve Corridor Burdekin Bridge upgrade Bruce Highway - North Corridor Unallocated Bruce Highway - Pavement Widening - South of Home Hill to Ingham
Gore Highway	-	86,192,000	Toowoomba to Seymour - Gore Highway (Pittsworth to Millmerran) Road Surface Rehabilitation Gore Highway Corridor Unallocated Gore Highway (Millmerran - Goondiwindi): Wyaga Creek Flood Improvement
M1 Pacific Motorway	70,000,000	1,676,300,000	M1 Pacific Motorway: Eight Mile Plains to Daisy Hill M1 Pacific Motorway - Varsity Lakes to Tugun M1 Pacific Motorway Upgrade Program - Exit 41 and Exit 49 M1 Pacific Motorway Upgrade Program - Exit 45 M1 Pacific Motorway Upgrade Program - Mudgeeraba to Varsity Lakes Upgrade M1 Pacific Motorway Upgrade Program - Gateway Mtwy / Pacific Motorway Merge
Warrego Highway	-	467,513,838	Warrego Highway Corridor Unallocated Warrego Highway - Mt Crosby Road Interchange Toowoomba to Ipswich - Future Priorities
Central West	-	451,838,000	Tennant Creek to Townsville Corridor Upgrade - Cloncurry-Dajarra Road - Upgrades at Malbon Creek Tennant Creek to Townsville Corridor Upgrade - Flinders Highway - Bridge Replacement at Canal Creek Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Hughenden - Richmond) - Progressive Upgrades Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Richmond - Julia Creek) - Progressive Upgrades Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Richmond - Julia Creek) - Upgrades at Alick Creek Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Townsville - Charters Towers) Wide Centre Line Treatment Tennant Creek to Townsville Corridor Upgrade - Future Priorities (Queensland) Tennant Creek to Townsville Corridor Upgrade - Richmond-Winton Road - Progressive Sealing, Strengthening and Widening Townsville to Roma Corridor Upgrade-Gregory Developmental Road (Charters Towers-The Lynd): Feeder Road-Pavement Strengthening and Widening-Package 1 Central West Corridor Unallocated Townsville to Roma Corridor Upgrade - Springsure to Tambo Townsville to Roma Corridor Upgrade - Dawson Highway (Banana - Rolleston) - Roundstone Creek Bridge Overflow Upgrade Townsville to Roma Corridor Upgrade - Carnarvon Highway and Salmon Road Intersection Upgrade Townsville to Roma Corridor Upgrade - Carnarvon Highway and Castlereagh Highway Intersection Upgrade Townsville to Roma Corridor Upgrade - Carnarvon Highway and Arcadia Valley Road Intersection Upgrade Townsville to Roma Corridor Upgrade - Carnarvon Highway - Orange Hill Safety Treatments Townsville to Roma Corridor Upgrade - Capricorn Highway and Gregory Highway Intersection Upgrade (Emerald) Townsville to Roma Corridor Upgrade - Balonne Highway - St George Breakdown Pad Tennant Creek to Townsville Corridor Upgrade - Kennedy Developmental Road (The Lynd to Hughenden) Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Townsville - Charters Towers) Overtaking Lanes - Package 1 and 2 Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Julia Creek to Cloncurry) - Scrubby Creek Pavement Strengthening and Widening Cairns to Northern Territory Border Upgrade - Gulf Developmental Road - Pavement Strengthening and Widening Mount Isa to Rockhampton Corridor Upgrade - Capricorn Highway - Pavement Strengthening and Widening (Package 1) Mount Isa to Rockhampton Corridor Upgrade - Capricorn Highway - Pavement Strengthening and Widening (Package 2) Mount Isa to Rockhampton Corridor Upgrade - Capricorn Highway - Pavement Strengthening and Widening (Package 3) Mount Isa to Rockhampton Corridor Upgrade - Landsborough Highway - Upgrades at McKinlay River Cairns to Northern Territory Border Corridor Upgrade - Gulf Developmental Road (Croydon - Georgetown) - Pavement Strengthening and Widening Mount Isa to Rockhampton Corridor Upgrade - Landsborough Highway - Upgrades at Nora Creek Mount Isa to Rockhampton Corridor Upgrade - Landsborough Highway - Upgrades at Rutchillo Creek

Queensland

Project name	Additional Australian Government funding (\$)	Total Australian Government funding (\$)	Comprised of the following existing projects
Cunningham Highway	-	170,000,000	Cunningham Highway Unallocated Cunningham Highway - Planning (including Amberley Interchange) Cunningham Highway - Safety Package
Bruce Highway Corridor Safety Package	-	1,353,137,093	Cunningham Highway - Eight Mile Intersection Upgrade Bruce Highway - Roads Operations Improvement Projects Bruce Highway – Bruce Highway Safety Package Bruce Highway – Overtaking Lanes Bruce Highway - Additional Funding for Black Spots, Rest Areas and Safety Upgrades



Etheridge Shire Council

General Meeting

13th December 2023

Subject

Development Application for Forsyth Transfer Station

Classification

Open

Author

Raju Ranjit

EXECUTIVE SUMMARY

The purpose of this report is to inform Council about the Development Application for the proposed Waste Transfer Station. Based on the current situation, Council can agree that the site (Lot 3 SP273181) is already developed as a waste management services as described in the Utility Installation definition and the new WTS is NOT a material change of use on the site.

RECOMMENDATION

That Council agrees that the site (Lot 3 SP273181) is already developed as a waste management services as described in the Utility Installation definition and the new WTS is NOT a material change of use on the site.

BACKGROUND

Council is in process to build a Transfer Station in Forsyth near the existing Land fill. The site is described as Lot3 SP273181 and has an area of 5.6 hectares. Under the Planning Scheme the site is zoned as a Township – Industrial Precinct (Ref. Attachment 1 - Zoning Plan).

A Waste Transfer Station (WTS) falls under the Planning Scheme definition of Utility Installation, which references at (d) a waste management service as given in table below.

Utility Installation	Utility Installation means the use of premises for – (a) A service for supplying or treating water, hydraulic power or gas or	Sewerage, treatment plant, mail depot, plumbing station, water treatment plant	Telecommunications tower, major electricity infrastructure, minor electricity infrastructure, substation, renewable energy facility, transport depot
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	(b) A sewerage, drainage or stormwater service or (c) A transport service or (d) A waste management service or		
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Under the table of Assessment for land in the Townships zone- Industrial Precinct a Utility installation is listed as "Accepted development subject to requirements".

A consultation has been made with the Town Planner Ms. Elizabeth Taylor and received an advice that the proposed project meet all the relevant requirements except Bushfire based on the Township Zone Code (TZC) and the General Development code (GDC) .

The Bushfire provision of the GDC states:

Development located in a Bushfire Prone area as identified on SPP mapping – Natural Hazards, Risk and Resilience	
PO3 Development located in a bushfire prone area as identified on SPP Mapping Natural Hazards Risk and Resilience- Bushfire prone area is designed and located to minimise potential impacts of bushfire to people and property	AO3 Development is not located in a bushfire prone area as identified on SPP Mapping- Natural Hazards Risk and Resilience – Bushfire prone area.

The Bushfire map for the Forsayth shows the site is designated as Medium Potential Intensity, in the proposed location of the WTS (Ref. attachment 2 - **Bushfire map**) .

On the basis of the non-compliance, a Code Assessable Planning application is required to prove / confirm acceptance of the other "Accepted development subject to requirement "provisions and then address the noncompliance of the Bushfire provision of PO3 and AO3 of the General Development Code (GDC) .

The only other option is available that Council agrees that the site (Lot 3) is already developed as a waste management services as described in the Utility Installation definition and the new WTS s NOT a material change of use on the site.

LINK TO CORPORATE PLAN

Corporate plan

Aim : A sustainable Environment of Natural Asset, Water, Waste Water and Waste Management

BUDGET & RESOURCE CONSIDERATIONS

Council has allocated \$ 500,000 under the LRCIP3 to construct a waste Transfer Station by June 2024.

LEGAL CONSIDERATIONS

It is Council's responsibility to provide for waste management services as per Environmental Protection Act 1994.

POLICY IMPLICATIONS

Asset Management Policy

RISK ASSESSMENT

CONSEQUENCE					
LIKELIHOOD*	Insignificant 1	Minor 2	Moderate 3	Major 4	Catastrophic 5
A (Almost certain)	H	H	E	E	E
B (Likely)	M	H	H	E	E
C (Possible)	L	M	H	E	E
D (Unlikely)	L	L	M	H	E
E (Rare)	L	L	M	H	H

OUTCOME

Risk Score: L – Unlikely (D) / Insignificant consequence (1)

Report Prepared By:

Report Authorised By:

Raju Ranjit, Director of Engineering Services

Ken Timms, Chief Executive Officer

Date: 1st December 2023

Date:

ATTACHMENTS

Attachment 1 - Zoning Plan

Attachment 2 – Bushfire Map

Find a Queensland address

SARA DA Mapping
 Non-SARA DA Mapping
 SPP Assessment Benchmark Mapping

LIVABLE COMMUNITIES
 MINING AND EXTRACTIVE RESOURCES
 WATER QUALITY
 NATURAL HAZARDS RISK AND RESILIENCE

All
 Flood hazard area - level 1 - Queensland floodplain assessment overlay
 Flood hazard area - local government flood mapping
 Bushfire hazard area - bushfire prone area
 Very High Potential Bushfire Intensity
 High Potential Bushfire Intensity
 Medium Potential Bushfire Intensity
 Potential Impact Buffer
 Erosion prone area
 Medium storm tide inundation area
 High storm tide inundation area

Other State Planning Matters

Search for Land Parcels

By Street Address By Lot Plan

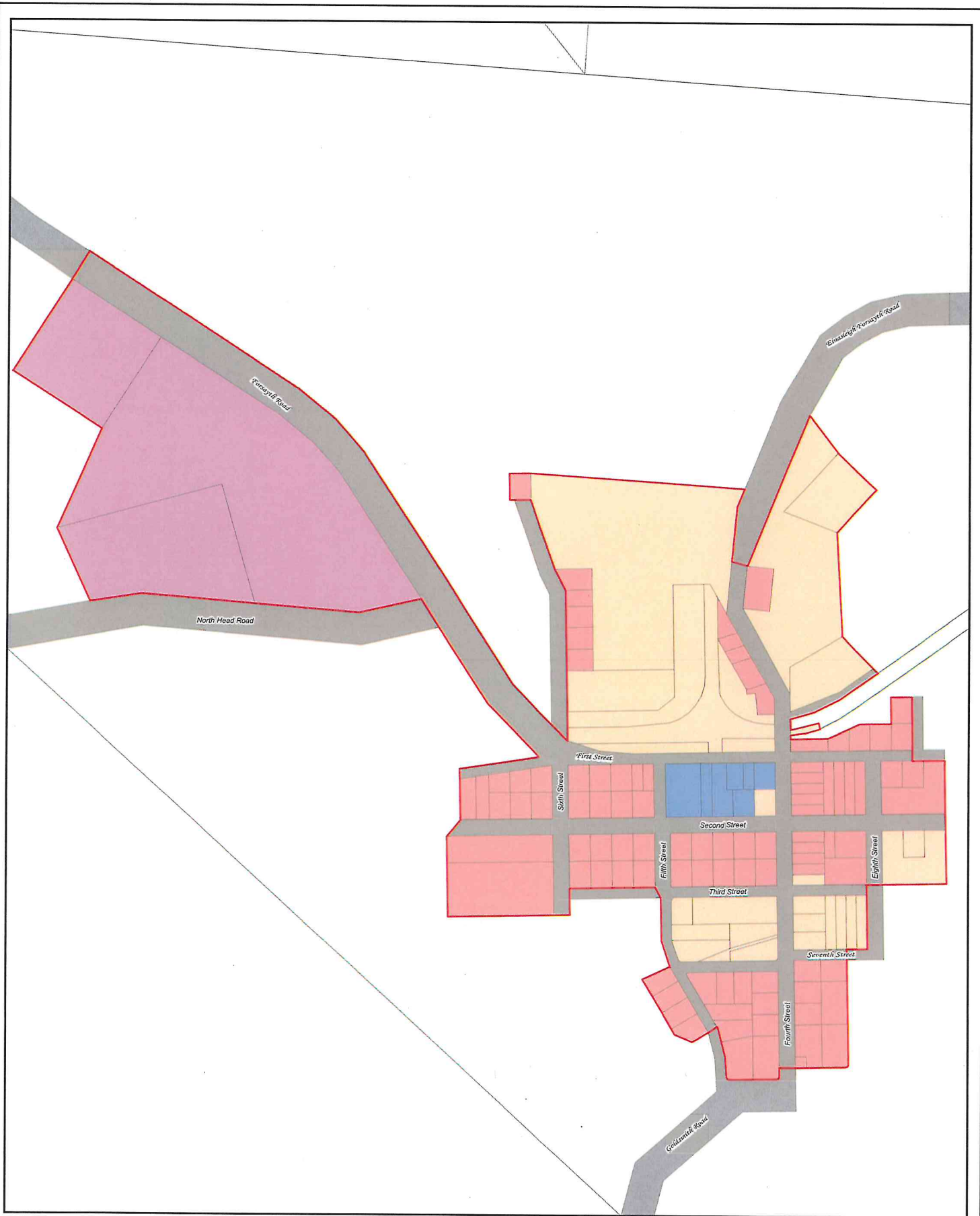
Lot Plan: 45P273181

Select Parcels on Map Clear All Show All Print Report

+ 45P273181

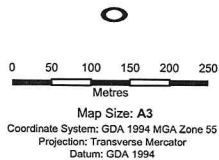
Esri Community Maps Contributors, Department of Resources, Dept of Environme

Bushfire Map



Legend

- Forsyth Township Boundary
 - Road parcels
 - Rural
 - Township zone (no precinct)
- Precincts**
- Township zone, Commercial precinct
 - Township zone, Industrial precinct
 - Township zone, Residential precinct



**ZM-4 Etheridge Shire Planning Scheme
Forsyth Zones and Precincts**

Map produced by the Department of State Development, Manufacturing, Infrastructure and Planning
Spatial Services Unit for Etheridge Shire Council, 12/12/2015



Etheridge Shire Council
The Golden Heart of the Gulf

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Etheridge Shire Council

FOR YOUR INFORMATION

Please quote: CTS 21280/23
Contact officer: Amy Cupitt
Contact phone: 0466 627 484



10 November 2023

Department of
Tourism, Innovation and Sport

Mr Ken Timms
Chief Executive Officer
Etheridge Shire Council
ceo@etheridge.qld.gov.au

Dear Mr Timms

It is with great pleasure I provide you a copy of *Elevate 2042: the Brisbane 2032 Olympic and Paralympic Games Legacy Strategy* (Elevate 2042).

The Brisbane 2032 Olympic and Paralympic Games (the Games) provides a once-in-a-generation opportunity to showcase our region to the world, provide a legacy for future generations and to help accelerate the delivery of long-term plans needed for sustainable growth across Queensland.

Elevate 2042 sets the strategic vision for our communities, cities and regions that we seek to achieve as a result of hosting the Games and has been informed by significant community and stakeholder engagement.

Elevate 2042 has been developed in collaboration with all Games Delivery Partners – the Queensland Government, Australian Government, Brisbane City Council, Sunshine Coast Council, City of Gold Coast, Council of Mayors South East Queensland, Australian Olympic Committee, Paralympics Australia and the Brisbane 2032 Organising Committee.

The vision and mission set out in Elevate 2042 will be guided by a series of iterative Implementation Plans, the first of which will be prepared next year to support delivery of early legacy activities up to 2029. These plans, to be co-developed with the Games Delivery Partners, will identify priority programs, projects, targets and initiatives as well as arrangements for monitoring and reporting.

Further supporting information including an easy read version can be found at <https://q2032.au>.

If your officers require any further information, please have them contact Ms Amy Cupitt, Executive Director, Legacy, Department of Tourism, Innovation and Sport on 0466 627 484 or via email at amy.cupitt@dtis.qld.gov.au.

Yours sincerely

A handwritten signature in black ink, appearing to be "Andrew Hopper", written over a white background.

Andrew Hopper
Director-General

Encl.

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Telephone +61 7 3333 5122
Website www.dtis.qld.gov.au
ABN 83 481 966 722 (Tourism and Innovation)
ABN 49 536 543 548 (Sport and Recreation)

ELEVATE 2042

Making our region better,
sooner, together through sport

Brisbane 2032 Olympic and Paralympic Games Legacy Strategy



Brisbane 2032

Olympic and Paralympic
Games Host

Queensland

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Acknowledgement of Country

The Games Delivery Partners pay our respects to the Aboriginal and Torres Strait Islander ancestors of this land, their spirit and their legacy. The foundations laid by these ancestors – Australia’s First Peoples – give strength, inspiration and courage to current and future generations, both Indigenous and non-Indigenous, towards creating a better Brisbane, Queensland and Australia.

We recognise it is our collective efforts and responsibility as individuals, communities and governments to ensure equality, recognition and advancement of Aboriginal and Torres Strait Islander peoples across all aspects of society and everyday life. We celebrate and honour all of our Aboriginal and Torres Strait Islander Olympians and Paralympians past and present. We are committed to honouring Aboriginal and Torres Strait Islander peoples’ unique cultural and spiritual relationships to the land, waters and seas and the rich contribution they have made and continue to make to society and sport.

Throughout the document, Aboriginal and Torres Strait Islander peoples is used to describe Indigenous Australians. First Nations peoples is used to describe Indigenous peoples from other countries.

Artwork by Delvene Cockatoo-Collins,
Through the waterways, 2023. Digital artwork.

Message from the Games Delivery Partners



**The Honourable
Anastacia Palaszczuk MP**
Premier and Minister for
the Olympic and
Paralympic Games



**The Honourable
Anthony Albanese MP**
Prime Minister of Australia



Councillor Adrian Schrinner
Right Honourable Lord
Mayor of Brisbane, and Chair
Council of Mayors (SEQ)



Andrew Liveris AO
President,
Brisbane 2032
Organising Committee



Councillor Mark Jamieson
Mayor, Sunshine Coast
Council



Councillor Tom Tate
Mayor, City of Gold Coast



Ian Chesterman AM
President, Australian
Olympic Committee



Alison Creagh AM CSC
President, Paralympics
Australia

The Brisbane 2032 Olympic and Paralympic Games (the Games) present an opportunity for everyone. An opportunity to celebrate our nation's love of sport, our natural assets, thriving cities, unique lifestyle and, above all, our spirit, to the world. It also gives us an opportunity to make change by using the Games to advance our economy, improve our environment, enhance our connectivity and build more inclusive communities through sport.

Elevate 2042 is the result of thousands of voices, from all walks of life, and it represents our shared 20-year vision for a lasting Games legacy. It is the product of the collective effort of all of the Games Delivery Partners and is a unifying statement of our joint commitment to ensuring the catalytic effect of the Games drives lasting benefits beyond the Games themselves.

While the legacy of the Games can be anything, it cannot be everything. Elevate 2042 is a guiding light that will keep our collective focus on the areas of our society, economy, connectivity and environment in which we wish to make the most significant change to be better, sooner, together through sport.

This is a vision of what is possible and it is the first step on our legacy journey. As we move collectively towards the Games, we will also need the energy, participation and commitment of our diverse communities and vibrant businesses to bring Elevate 2042 to life. This way we can ensure we make the most of the very special opportunity to shape our future the Games provides to all of us.

Collectively we are creating our Games legacy. 2032 will be an incredible moment. Our legacy will be enjoyed for generations.

Embracing our extraordinary opportunity

“We have been handed a real opportunity to shape this region to be greener, cleaner, more accessible, easier to get around and to get more people participating in sport and physical activity. The Olympic and Paralympic Games are not just sporting events, they are an opportunity for everybody to take ownership and celebrate what is important to us all.”

Cate Campbell OAM, Olympian

The ‘Green and Gold Runway’ into 2032 and the decade after will provide extraordinary opportunities for communities across Brisbane, Queensland, Australia and Oceania. A chance to showcase our unique cultural and environmental landscapes, display our creativity and share our way of life with the world.

Hosting the Brisbane 2032 Olympic and Paralympic Games (the Games) represents a significant investment in our future, and its legacy can create economic, societal and environmental changes that will make our diverse region even more inclusive, sustainable, connected, liveable and prosperous.

Research forecast the Games will deliver circa \$8.1 billion AUD in direct social and economic benefits to the Queensland economy (\$17.6 billion AUD nationally) including increased trade and tourism of \$4.6 billion AUD to Queensland (\$8.5 billion AUD nationally).

Being an Olympic and Paralympic Host City and Region means that we have become part of a powerful movement, alongside cities like Sydney, Athens, Beijing, London, Rio de Janeiro, Tokyo, Paris and Los Angeles. The commitment that we share is to build a better world through sport; a world characterised by the values of excellence, respect and friendship together with courage, determination, inspiration and equality.

The delivery of two significant global events acknowledged for their athletes-first focus and exceptional spectator and fan experiences, is at the heart of our endeavour. More than this, we have committed to deliver a positive meaningful legacy before, during and after the Games – one that advances the sustainable development of our region and deepens the relationships between our communities.

Whilst the legacy from the Games can do many things, it cannot do everything. Creating a clear and compelling view of future success specific to our context and community will be the starting point for legacy planning, setting out what we want to achieve and where to focus our endeavours to provide the greatest opportunities for transforming lives.



“With a vision to deliver an Olympic legacy that will begin already a decade before the Olympic Games, and that will last long after, Brisbane 2032 is set to help address the needs of the growing Queensland population, and beyond.

These Olympic Games will not only be Games in Australia and for Australia, these will be Games for the whole Pacific region.”

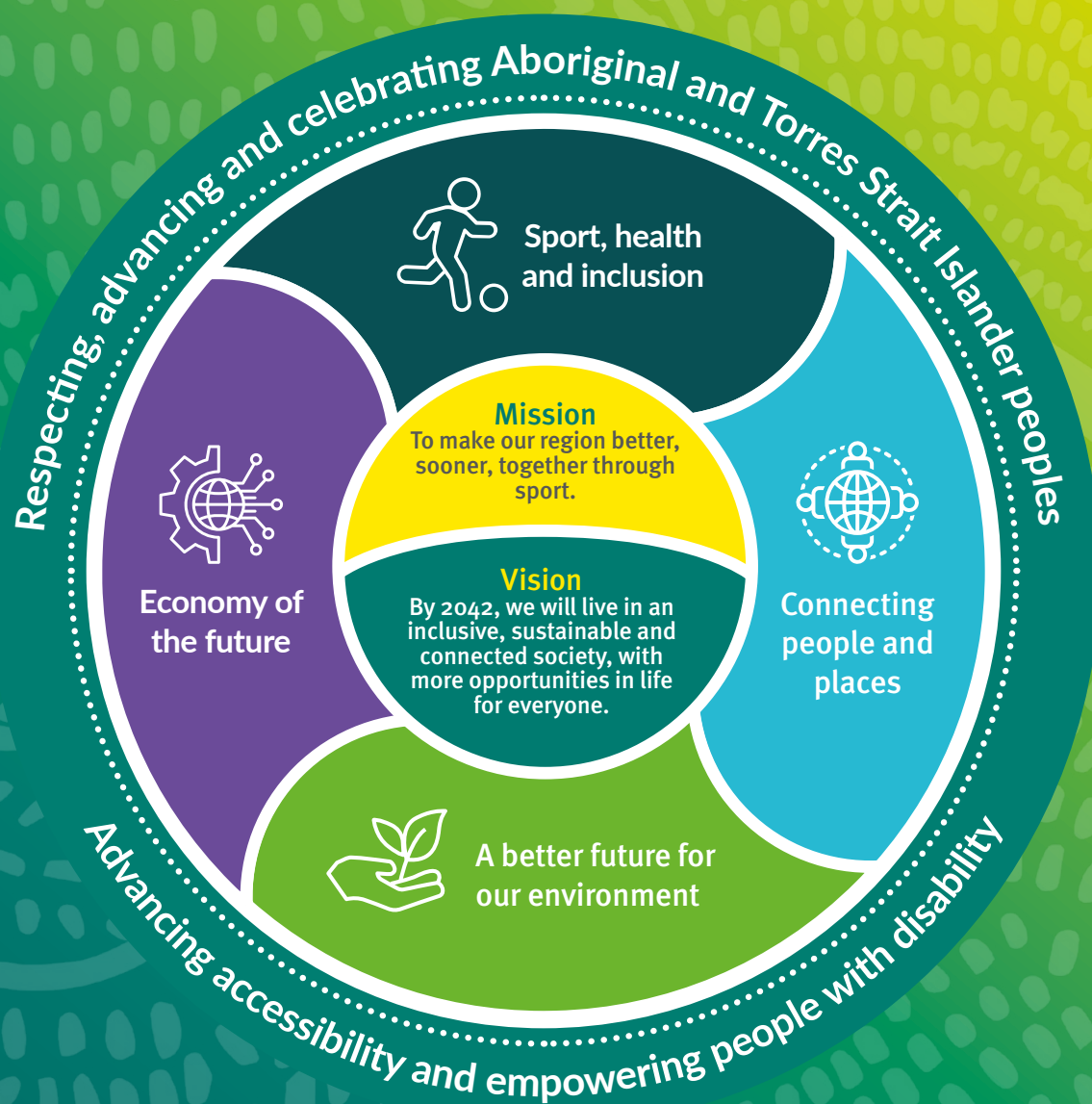
Thomas Bach, President, International Olympic Committee

This Legacy Strategy creates the framework for transformation and provides guidance about what is important to our community as we move forward with our legacy implementation planning. It has been grounded in the Olympic and Paralympic ideals and the commitments that were central to our candidature, now enshrined in the Olympic Host City Contract. Most importantly it has been built on the aspirations of our diverse communities who have been engaged in the journey of its co-creation and who will ultimately be its beneficiaries.

This is an inclusive strategy that will be shared locally, regionally, throughout Australia and across Oceania. It aims to ensure engagement, collaboration and alignment, to drive change and create a future where everyone is valued. We will bring everyone together to share their lived experiences, ideas and aspirations. Sport is a powerful vehicle to model what systems and structures founded on the principles of universal, inclusive and accessible design can look like – and the positive social impact they can have for all.

By 2042, its success will be measured by the extent to which our future community is inclusive and connected, engaged equitably in economic, lifestyle and wellbeing opportunities and living more sustainably in a resilient landscape. This strategy has been intentionally titled ‘Elevate 2042’ to capture the role that it will play both in driving an excellence agenda and creating a more equitable and inclusive region. We do not have to do everything at once; this is an iterative strategy that will be delivered through a series of implementation plans that evolve and extend our ambition over time.

This document represents the first step in our legacy planning journey. It establishes the vision and the strategic framework through which this vision can be realised in the years before the Games, during the Games and in the decades that follow. It sets out the foundations, transformation themes, desired outcomes and focus areas that collectively provide guidance to all stakeholders as they contemplate the contribution they can make.



“Our legacy will be about how the Games are felt 10 years after they are done. This is the opportunity to change how people see those with disabilities across this country, reshaping how people with disability access all areas of our country. Brisbane 2032 will be the lever to create that change.”

Kurt Fearnley AO PLY, Paralympian

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The *Olympic Agenda 2020+5* expects Olympic and Paralympic hosts to align their legacy planning to strategic thinking about the future of their city or region. This section establishes what is in and out of scope.

02 Journey of our Legacy Strategy

Establishing how the plan has been co-created between the Games Delivery Partners and the community, this section explains the journey of legacy planning and who has been involved in developing the vision and framework.

03 Our mission and vision

A compelling mission and vision for transforming the future of our region and its communities is both the starting point and driving force of Elevate 2042. This section sets out the mission and vision for Elevate 2042.

04 Our legacy foundations

The Games offering is underpinned by two cross cutting elements. These are established in this section and form the foundations of the Legacy Strategy.

05 Transformation themes and focus areas

The architecture of this strategy reflects the transformation themes that are fundamental to achieving our vision for the future of the region, and the focus areas that form our priorities.

06 Next steps

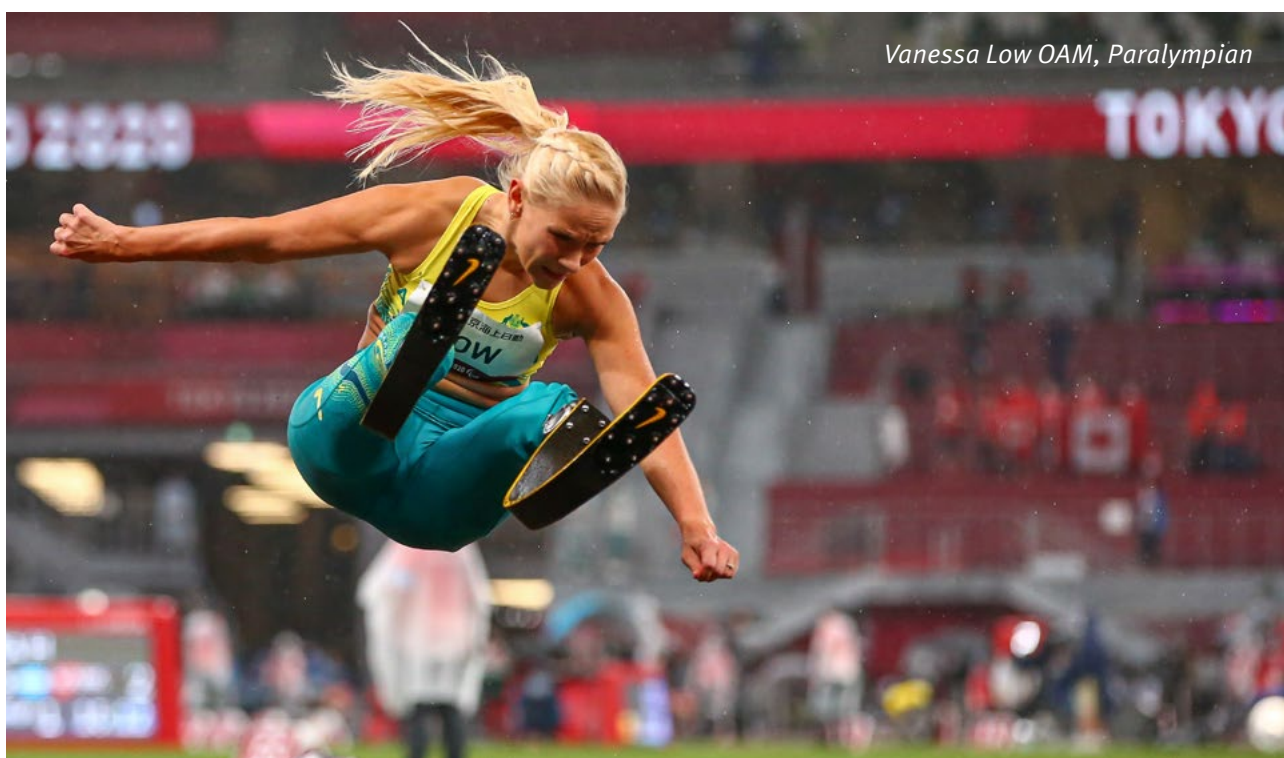
Monitoring progress and measuring performance is important to understand whether our legacy initiatives and investments are delivering the desired impact, as is setting out the optimal governance mechanism to guide decision making and delivery across the legacy lifecycle.

07 Glossary and acronyms

01 Understanding a new kind of legacy

Brisbane 2032 is planning for a new kind of Games legacy, one that responds to the direction set in *Olympic Agenda 2020+5*. This means that we will focus on the enduring social, cultural, economic, connectivity and environmental changes that the Games enable.

Drafted in response to the changing global context, *Olympic Agenda 2020+5* seeks to promote greater solidarity, further digitalisation, increased sustainability, strengthened credibility and to reinforce the role of sport in society. Central to this approach is the idea that the Games fit into the Host City and Region, not the other way around; and their legacy in the ten years before and decade after aligns with its future direction.



Vanessa Low OAM, Paralympian

“We know that wherever they take place, the Paralympic Games are transformational.

The Paralympics are a once-in-a-generation catalyst that will transform communities and leave important legacies across Brisbane, Queensland, Australia and Oceania.”

Andrew Parsons, President, International Paralympic Committee

Defining legacy

Elevate 2042 reflects the aspirations of the Games Delivery Partners and our community, prioritising what they think is important for the future. **The early impacts and long lasting legacies it creates could be programs, policies, targets, projects and other initiatives including cultural or behavioural changes.**



Whilst we can do anything, we can't do everything – so we will focus our energy on initiatives that can transform lives, livelihoods, environments or attitudes.

To guide our thinking we have developed guidelines to define what legacy can be and also what it is not.

Legacy can be any of the following:

-  Based on a vision for the future you want to see
-  Things that happen before, during or in the ten years after the Games
-  Things that address genuine opportunities or significant challenges
-  For the benefit of as many communities as possible
-  Projects, policies, programs and initiatives that:
 -  Can only happen because we are hosting the Games
 -  Can be made bigger and better because of the Games
 -  Can happen sooner because of the Games

Legacy is not:

-  Things that would happen even without the Games
-  Short term, or with benefits for only a small number of people
-  Ideas that don't have any relationship to the Games
-  Projects, policies, programs or other initiatives that can't realistically be delivered

The International Olympic Committee (IOC) defines legacy as:

The *IOC Legacy Strategic Approach: Moving Forward (2017)* established that:

“Olympic legacy is the result of a vision. It encompasses all the tangible and intangible long-term benefits initiated or accelerated by the hosting of the Olympic Games/sports events for people, cities/territories and the Olympic Movement.”

This statement reinforces the importance of embedding legacy thinking and outcomes throughout the lifecycle of the Games. Reflecting the vision and objectives as an integral element of the Games management, coordination and decision making processes.

02 Journey of our Legacy Strategy

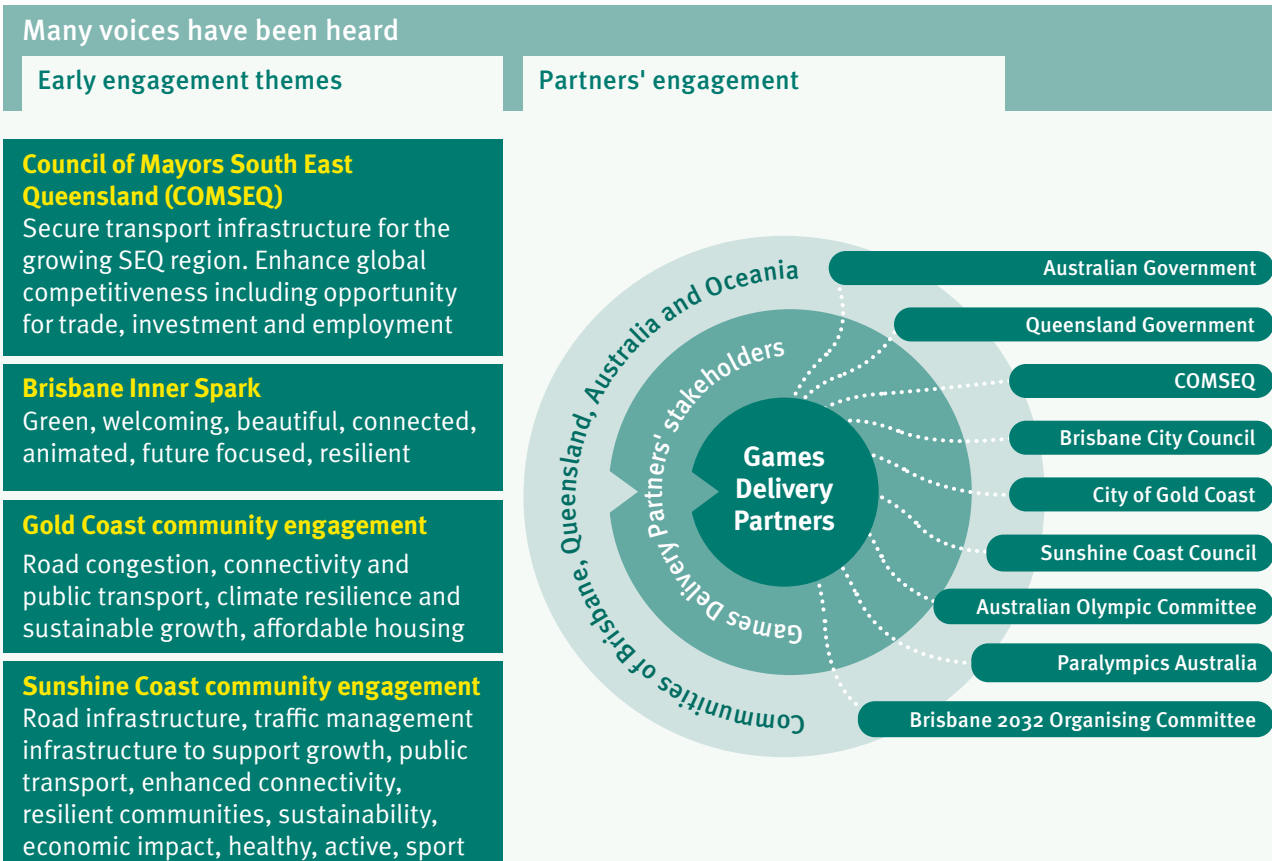
We started planning for legacy when we first expressed an interest in hosting the Games, and we considered the ways in which our region could be transformed. Our strategy has been built on a vision of the future the community wants to see and reflects their aspirations and priorities.

For all host cities and regions, the journey of legacy planning starts with the ideals of the Olympic and Paralympic Movements and is strongly influenced by their 5 sustainability priorities and the United Nations Sustainable Development Goals. It has firm foundations established by the commitments made in the Future Host Questionnaire and Olympic Host Contract; and in the emerging context of *Olympic Agenda 2020+5*, is strongly informed by the direction set in relevant regional and local plans.

The Games Delivery Partners started a comprehensive program of community engagement prior to and following the Games being awarded (outlined in the diagram below). These activities explored existing challenges, opportunities and priorities with respect to the future of their respective region. Common themes that emerged related to:

- > Fast regional transport connectivity infrastructure delivery to support growth
- > City transformation
- > Sustainability and climate resilience
- > Health and wellbeing
- > Social inclusion.

To evolve our legacy thinking further we have explored the ambition of the Games Delivery Partners individually and collectively, and engaged with communities across the region to understand their needs and aspirations.



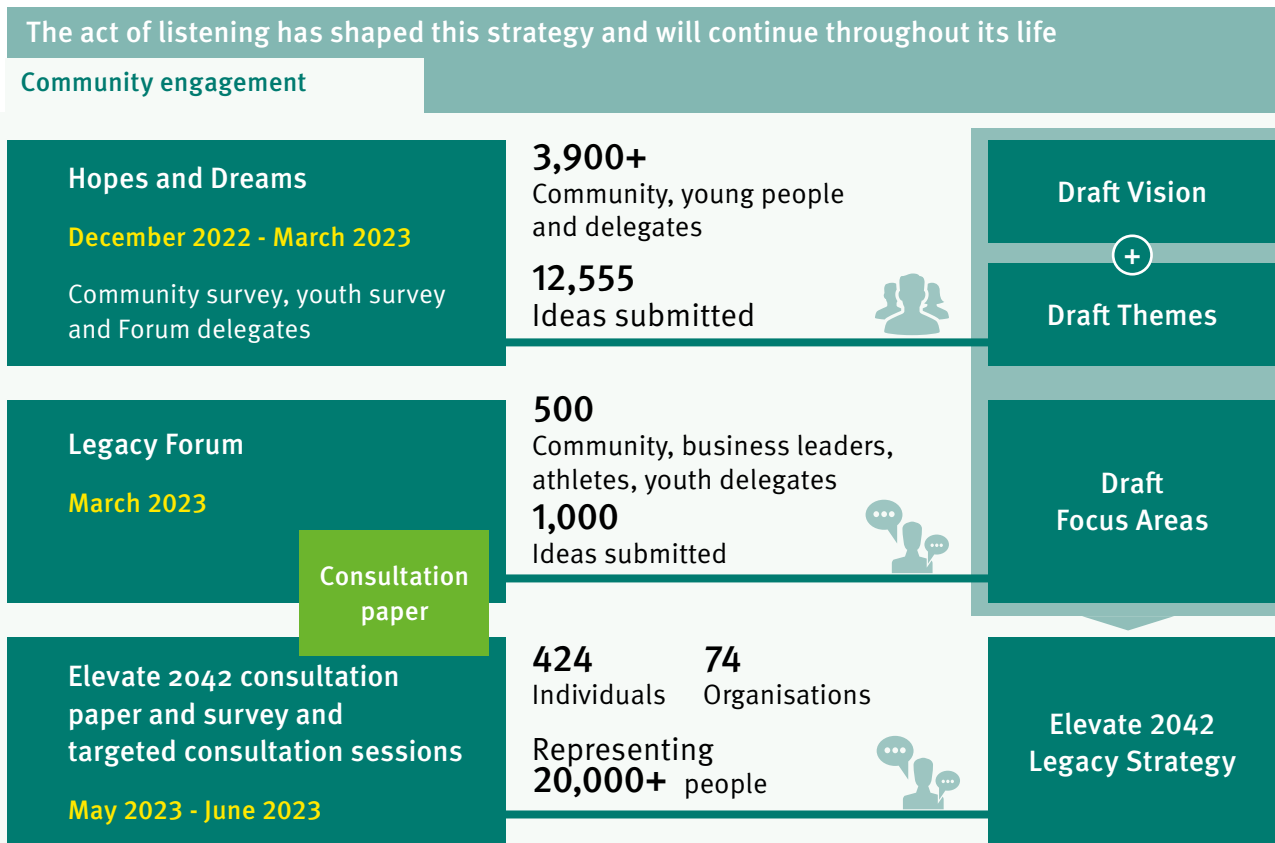
Hopes and Dreams was our first engagement campaign. Over 12,000 ideas were submitted helping us to understand what people across Brisbane, Queensland and Australia considered important about the future. Many responses confirmed the cross cutting elements of 'respecting, advancing and celebrating Aboriginal and Torres Strait Islander Peoples' and 'advancing accessibility and empowering people with disability'. Collectively these responses helped to inform four themes central to creating a more inclusive, sustainable and liveable future for the region, specifically: sport, health and inclusion, connecting people and places, a better future for the environment and growing the economy of the future.

These themes were well aligned with the engagement outcomes that emerged from a range of activities undertaken by the Games Delivery Partners and other local governments across Queensland.

The **Legacy Forum**, attended by more than 500 community and industry representatives, explored what success in 2042 could look like for the region. It explored the themes in more detail to identify the focus areas that would be integral to transforming the region in social, economic and environmental terms. Finally, proposing a series of big ideas for legacy projects, policies, targets, programs and other initiatives that could create the major changes that we want to realise.

Following the Forum, a consultation paper was released summarising what we had heard to date, including an online survey inviting communities to explore further their priorities and ideas. Additional engagement was undertaken with Aboriginal and Torres Strait Islander representatives and people with lived experience of disability to establish a deeper understanding of their aspirations. Follow up consultation sessions with agencies and peak bodies supported the ongoing development of the strategic framework.

Acknowledging the pace of global change and digital transformation, the strategy will be periodically reviewed in consultation with the community and key stakeholders to ensure relevance and responsiveness to current and emerging priorities.



03 Our mission and vision

A compelling mission and vision for transforming the future of our region and its communities is both the starting point and driving force of Elevate 2042.

Mission statement

To make our region better, sooner, together through sport.

Our Mission is simple, forward leaning and action oriented. It reflects the power of sport to act as a driver for change.



Vision statement

By 2042, we will live in an inclusive, sustainable and connected society, with more opportunities in life for everyone.

Our Vision is optimistic, co-created with our community and reflective of their priorities; it is responsive to the future needs of our people, places and landscapes.

04 Our legacy foundations

These foundational elements are cross-cutting. They have been co-created in partnership with Aboriginal and Torres Strait Islander peoples and people with disability.

The Games provide a global opportunity to celebrate what is special about our region and signal the culture and values of our community to the world. In response, respecting, advancing and celebrating Aboriginal and Torres Strait Islander peoples, and advancing accessibility and empowering people with disability are foundations that were central to the candidature and are fundamental to the beliefs of our communities.

The results of the Hopes and Dreams survey, the Legacy Forum and the wider community consultation informed these foundations. They are therefore interwoven throughout the strategy providing a critical lens through which to consider the ongoing legacy planning and implementation.

Respecting, advancing and celebrating Aboriginal and Torres Strait Islander peoples

Australia is home to the oldest continuing living culture in the world. Aboriginal and Torres Strait Islander peoples are the traditional custodians of the lands and waters that are known today as Queensland and Australia. Their languages and cultures are specific to this part of the world and have been continuously practiced for at least 65,000 years.

We recognise in sharing their creativity and knowledge of Country, Aboriginal and Torres Strait Islander peoples have shaped our contemporary nation and continue to do so.



The Games, their early impacts, and lasting legacies, have the potential to play a defining role in advancing self-determination for Aboriginal and Torres Strait Islander peoples, but only when the initiatives proposed are co-created with and implemented by the communities they are intended to benefit. This Legacy Strategy is therefore committed to contributing to and accelerating current initiatives. Working with Aboriginal and Torres Strait Islander peoples in progressing a shared responsibility to care for Country and advancing opportunities for all Aboriginal and Torres Strait Islander peoples in sport, economic participation, arts, culture, tourism and life.

Elevate 2042 is well positioned to support a number of important gains for our communities by ensuring the Strategy is underpinned by:

- › Respecting Aboriginal and Torres Strait Islander languages, cultures and stories and embedding them in the fabric of our communities.
- › Integrating Aboriginal and Torres Strait Islander voices in the governance, planning, design and delivery of the Games.

- › Promoting greater understanding, pride, inclusion, belonging and reconciliation through sport including opportunities for community participation in sport.
- › Creating more pathways for high performance athletes, coaches, officials and volunteers that ensures all Aboriginal and Torres Strait Islander peoples can pursue their dreams.
- › Increasing the significant economic, employment and career development opportunities available to Aboriginal and Torres Strait Islander peoples and businesses in all aspects of the Games delivery.
- › Respecting connection to and preservation of Country, facilitating ways to restore and regenerate land and waterways.

In 2042, success would mean that we are united, celebrating our shared history, and live in a country where Aboriginal and Torres Strait Islander cultures are recognised, their contribution valued and communities have the same social and economic opportunities as all Australians.



Advancing accessibility and empowering people with disability

The Paralympic Games is a global celebration of sport and the achievement of people with disability. Our hope is that we can leverage the Games to drive generational change, building community confidence around disability and creating a legacy of inclusion for people with accessibility needs.

Today there are 4.4 million Australians with disability. In Queensland almost 1 in 5 people identify as having disability including those who were born with disability and those who developed or acquired disability throughout their life. It is critical that we build a society that ensures people with disability can realise their ambitions and participate fully in the community alongside their family and friends, with access to things others may take for granted such as education, housing, employment and sport and recreation activities.

Australia is a signatory to the United Nations Convention on the Rights of Persons with Disability. Its central tenets are embodied in *Australia's Disability Strategy 2021-2031* which sets out the vision for an inclusive Australian society in which people with disability can fulfil their potential as equal members of the community. *Queensland's Disability Plan 2022-2027: Together, a Better Queensland*, is the primary mechanism to drive implementation of *Australia's Disability Strategy 2021-2031* in Queensland. These documents set the strategic framework to improve outcomes for people with disability, including in the areas of housing, education, financial security, and community participation. We must use the profile and opportunity of hosting the Paralympic Games to create the awareness and attitude change required to advance accessibility and empower people with disability.

The Games must be the point of change. It presents the opportunity to remove unconscious bias in the community and replace it with a positive culture that accepts difference, embraces disability and celebrates achievement rather than focusing on constraints.



Elevate 2042 and its implementation plans will work alongside people with diverse disabilities to support the co-design, development and implementation of projects, programs and other initiatives that ensure:

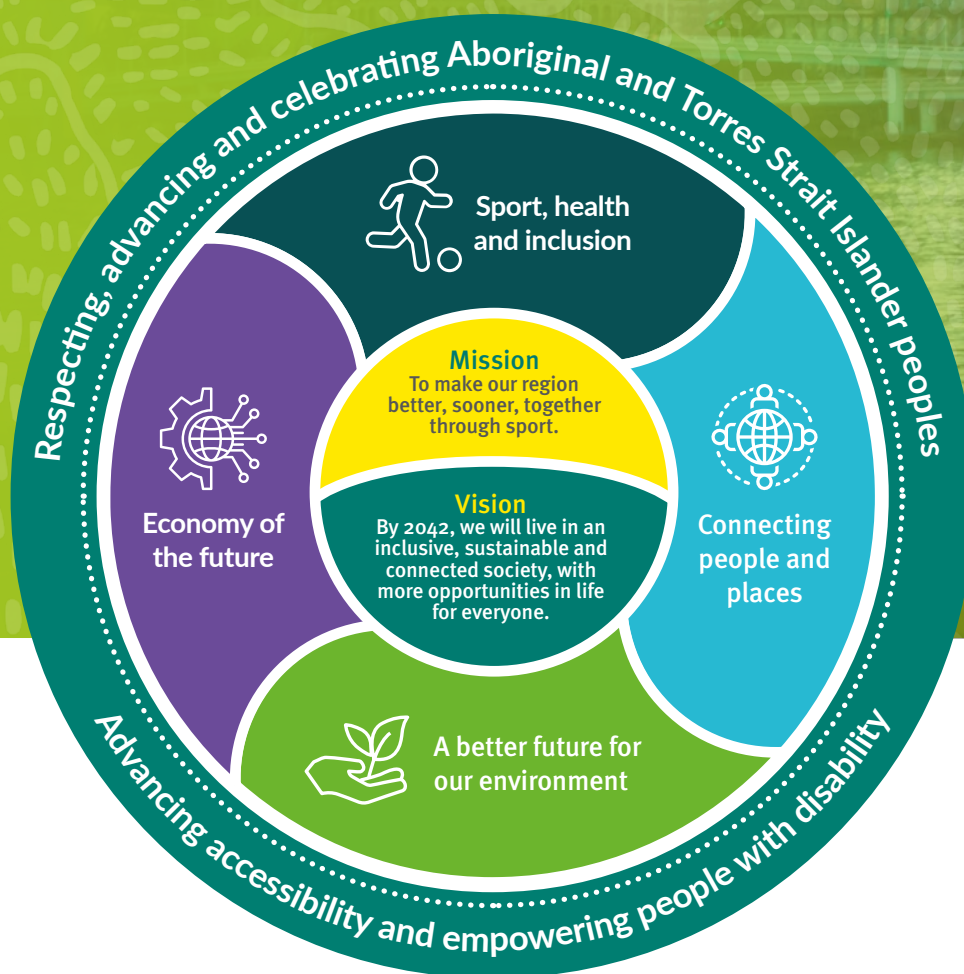
- › People with disability are visible in society, their voice is heard and their diverse needs are met.
- › The community can engage confidently with disability and barriers have been broken down.
- › Progress towards an inclusive environment where accessibility for all is accelerating.
- › Inclusion ‘just is’ and a great life feels possible because the foundations of housing, transport, education, employment, friendship and physical activity are widely available and supported.
- › More people with disability are in the workforce, owners of businesses or entrepreneurs.

By 2042, we want to lead the world in inclusive and accessible sport. To do this, we will focus on:

- › Children with disability having equitable opportunities to participate in sport and physical education at school.
- › Diverse local options for people with disability to participate in the sport of their choice.
- › Opportunities for people with disability in sport as coaches, officials, volunteers, administrators, competitors and spectators.
- › World class accessible sports infrastructure and events, universally designed to be used confidently as the person you are, and without segregation from friends or family.

In 2042, success would mean that people with disability are where they want to be, doing what they want to do and being exactly who they are - treated like anyone else in their community.

05 Transformation themes and focus areas



Our strategy has taken a people and place approach. One which intentionally promotes inclusivity and the advancement of people and society, together with the protection of our natural assets and way of life.

Through the engagement and co-creation process, four interconnected themes have been identified as driving our transformation to an inclusive, sustainable and connected future. These themes together with our legacy foundations are summarised in the diagram above. The desired outcomes and focus areas supporting them are explored in the next section.

Our Legacy Vision builds on the aspirations of our community. Its transformation themes and focus areas align with the objectives of the Olympic and Paralympic Movements and can be directly mapped to the United Nations Sustainable Development Goals. Accompanied by bold actions, they provide the building blocks for a more equitable, inclusive, sustainable, connected, innovative, liveable and prosperous future.

Through the Hopes and Dreams campaign and subsequent engagement activities, the community shared their ideas about what was important to the future of their city, state and nation. These ideas informed the themes and focus areas that shape this Legacy Strategy.



“Elevate 2042 is the catalyst to create a truly inclusive society for all. From universal design underpinning everything we build to providing sport for every Queensland child with a disability, I cannot wait to see what we have achieved by 2042.”

Dr Bridie Kean, Paralympian, Chair of Sunshine Coast 2032 Legacy Plan Community Reference Group

Our four transformation themes are:



Sport, health and inclusion

Our community is more inclusive, active and healthy with improved equity and accessibility for everyone. Sport and physical activity are part of life for everyone; and diverse participation has been supported. There are stronger pathways to high performance with increased opportunities for Aboriginal and Torres Strait Islander peoples, people from rural and regional communities and para-athletes.



Connecting people and places

Improved public and active transport have enabled communities to connect locally and regionally; while urban renewal has created more great and accessible places and precincts to support our liveability, lifestyle and wellbeing. We are actively engaged in the wider Oceania region – partnering and connecting socially, culturally and economically.



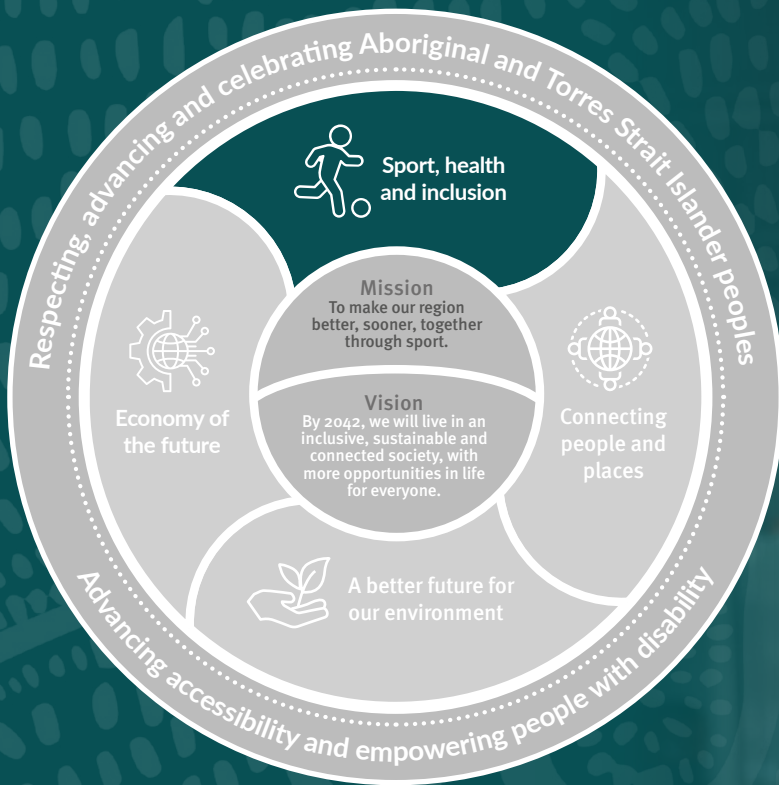
A better future for our environment

Our approach to a low carbon Games has accelerated our zero carbon journey and accelerated our transition toward renewable energy and a circular economy. We are combining ancient wisdom with emerging science and technology to care for Country. Every person, their decisions and behaviours can make a difference.



Economy of the Future

We have deepened and diversified our economy and supply chain, increasing equity of participation. Building our innovation systems and creating next generation opportunities which play to our strengths in sport, biomedical, agriculture, tourism and the creative industries. We have developed our talent pipeline and fostered the resilience of our business community.



Sport, health and inclusion

“I grew up thinking I wanted to be like Cathy Freeman, I want to represent our culture like Cathy did, wave the flag as proud as she did. I am very honoured to be one of the 60 Indigenous athletes to represent Australia at the Olympic Games, and I’m committed to creating opportunities and pathways to make those numbers rise in the future.”

Patrick ‘Patty’ Mills AM, Olympian





Transformation themes
and focus areas



Sport, health and inclusion

Intention

Australia aspires to be an active and healthy nation, known for its sporting integrity, passion and success. Encouraging and enabling inclusive participation in sport and an active lifestyle for all is essential to achieving enhanced levels of health, wellbeing and community spirit. In 2023, too many adults and children are insufficiently active and participation in sport can be determined by the post code in which you live. Our children and young people have low levels of physical literacy, while our adults are experiencing increasing levels of obesity and chronic conditions. Addressing these challenges, encouraging an active lifestyle and making sport accessible for everyone is critical to creating a healthier, happier and more inclusive future.

We want to create more opportunities for all people to play sport and more ways to progress to high performance and elite competition standard, regardless of who you are or where you live. This starts with ensuring that all children are able to play sport and are encouraged to be physically active.

Through the Games we are looking beyond podium finishes seeking continued investment in a world-leading, sustainable sports system with a culture of integrity and positivity, supportive of ongoing competitiveness. This system will have at its heart the wellbeing of athletes throughout their career and the desire to foster a lifelong love of sport and connection to health and fitness within the broader community.

We recognise the significance of the Paralympic Games as a change agent for societal perceptions and attitudes towards people with disability. Ensuring our community and high performance sports systems fully embrace and enable athletes with disability to develop their full potential in sport, showcase their success and encourage opportunities for all people with disability would be significant.

Community priorities

Leveraging the Games to enhance physical activity, sports participation, health, wellbeing and social inclusion was a fundamental legacy theme captured through the candidature and reinforced through community engagement. Enabling lifelong participation in sport, encouraging active lifestyles (including promoting active transport) and strengthening volunteer networks also emerged as priorities for the community.

Building strategies for more inclusive participation was seen by the community as a critical step in achieving an equitable sporting life. The community emphasised the importance of addressing the cost of sport for children and young people, overcoming lack of transport, increasing access to facilities in regional and remote areas, and creating more pathways for people with disability, Aboriginal and Torres Strait Islander peoples, and culturally and linguistically diverse communities. Taking these actions will promote healthier lifestyles, improve wellbeing, increase community connections and therefore enhance social outcomes by 2042.



Desired outcomes

Hosting the Games will contribute to:

	Potential indicators
<p>Higher levels of physical activity leading to a healthier general population</p>	<ul style="list-style-type: none"> › Enhanced health and wellbeing in the general population. › Increased levels of adult and child populations achieving desired levels of physical activity including people with disability. › Decreased levels of adult and child populations experiencing obesity. › Increased levels of Aboriginal and Torres Strait Islander peoples achieving desired levels of physical activity.
<p>Increased participation in sport with equity targets for identified cohorts</p>	<ul style="list-style-type: none"> › Increased participation in sport Australia-wide. › Increased levels of participation in sport and sports administration for target cohorts: <ul style="list-style-type: none"> – Aboriginal and Torres Strait Islander peoples – people with disability – culturally and linguistically diverse people – women and girls – older Australians. › Numbers of rural and regional Queenslanders who can participate in local sport activities in their own region. › Assistance provided to support a sustainable sports system across Oceania.
<p>Enhanced sporting achievement at elite competition level</p>	<ul style="list-style-type: none"> › Increased support for training and development of elite athletes, coaches, officials and volunteers including those with disability. › Community perception of athletes, including those with disability, to inspire the next generation of talent.

Transformation themes and focus areas

Focus Area 1 - An active and healthy lifestyle

As we embark on the Games legacy journey, nearly three quarters of Australian adults do not meet the guidelines for physical activity and activity levels vary according to age, gender, health and levels of disadvantage. At the same time, chronic illnesses and lifestyle diseases are the leading source of morbidity and mortality in the Australian population; with nearly a third of all Australian adults managing at least one long-term health condition. At 25 percent, Australia also has one of the highest rates of childhood obesity in the world – which will lead to ongoing health problems into adulthood.

More than 60 percent of Queensland adults are overweight or obese, with variations between communities. For the first time in recent history, our children are projected to experience a reversal in life expectancy, if obesity rates are not turned around. This could potentially widen further the health gaps between Aboriginal and Torres Strait Islander peoples and non-Indigenous people. While 75 percent of people with disability would like to participate in sport, only 25 percent of people with disability play sport. We also recognise the importance of access to healthy food environments to support a healthy and active lifestyle.

To deliver generational change, we will focus on:

Participation in sport: lifelong connection to sport and physical activity that supports health and wellbeing

Our decade-long runway into the Games and the halo effect during and after the event creates opportunities for changing attitudes, beliefs and behaviours. We want all Australians to increase their participation in sport and to build a lifelong connection to sport; fostering a community culture that values physical activity, recognising its contribution to both fitness and wellbeing throughout life. This mindset must start from our earliest years and be embedded in our education system, creating opportunities for safe and affordable sport available to all young people. To achieve this ambition and ensure that everyone in the community can enjoy an active lifestyle will require universal accessibility, removing common barriers to participate and encouraging a community culture of participation irrespective of age, background or ability.

Building a vibrant and diverse volunteer network

The sustainability of sport, like many forms of community participation, is reliant on a vibrant culture of volunteering. Our existing volunteer network is vulnerable to ageing and burn out, so renewal and expansion is critical. The Games provide an exceptional opportunity to reignite our volunteer culture and celebrate their contribution, building skills and diversifying the range of people who get involved by providing a safe and inclusive environment. Creating more pathways for Aboriginal and Torres Strait Islander peoples, people with disability, older adults and multicultural communities to join in with the cultural and sporting life of their community.

“Let's use the Olympic and Paralympic Games as the date by which things have to change. Wouldn't it be awesome if by Brisbane 2032, we could see a diversity of people competing, volunteering and spectating.”

Attendee at Australia's Disability Strategy Queensland Forum

Focus Area 2 - A high performance sports system

We recognise the importance of national and international sporting performance to our national identity and as a unifying feature across our many diverse communities. Our high performance athletes are role models who inspire the next generation of talent, generate enthusiasm in the community and encourage their communities to be more active and involved with sporting activities.

Early and sustained effort will contribute to:

A sustainable world class sports system

We want to use the momentum of the Games to create a sustainable, world class sports system.

Providing support and developing pathways to grow and sustain talented athletes will be an important element for achieving this goal. This will include reinforcing an athlete centred culture from talent identification to retirement, empowering those individuals and teams that seek to represent their nation and encouraging their success at the highest level.

We are seeking sustained success and not just a single moment in time. To achieve this ambition will require an ongoing commitment to hard and soft infrastructure, access to training and competition venues, investment in the development of coaches and officials and extending the capabilities of the volunteer support network. Continuing to support Australia's world class sports system will help to position South East Queensland (SEQ) as a high performance sports training destination for the Southern Hemisphere, creating more opportunities across Queensland's regions and throughout Australia.

Ensuring equitable high performance pathways

We are committed to high performance environments which are safe, inclusive, enable growth and support difference, allowing athletes to thrive in sport and in life. We acknowledge the journey is harder for some athletes because of their background, location, gender, age or disability and we are committed to ensuring greater inclusivity in the high performance system. Reducing barriers to entry for athletes from under-represented populations is an important focus, ensuring they can be retained in their sport and actively supported to progress and perform at their best. We will work with Aboriginal and Torres Strait Islander leaders and rural and remote communities to support athletes to continue living in their own communities while they pursue their dreams.

One Oceania in sport

We recognise the importance of this being a Games for the Pacific region. It creates a powerful opportunity to support the development of a sustainable sports system across Oceania. Hosting the Games delivers opportunities for partnerships in the training and competition of high performance athletes, including those with disability.

Focus Area 3 - Equity in sports participation

Creating healthier communities with brighter sporting futures requires removing the barriers to participation including cost, availability, accessibility and inclusion. This will ensure that everyone in our community, wherever they live and whatever their personal circumstances, can find a pathway to sustained participation in physical activity or the sport of their choice.

We recognise being physically active and becoming or remaining involved in sport is less accessible to some groups in our community. To achieve a culture and a reality of sport for all means we must think hard about how to build the sustained participation of Aboriginal and Torres Strait Islander peoples, people with disability, seniors, women, LGBTIQ+ communities, culturally and linguistically diverse communities and those who are living in rural and remote areas.

More opportunities for people with disability to play sport

Specifically, we want to increase the opportunities available for people with disability to be active and play sport, understanding this is also a pathway to full participation in community life. Advancing the accessibility of adaptive sports programs, infrastructure for people of all ages and promoting inclusive sports through our school system and into young adult life is vital and will require access to specialised equipment and resources. We have a unique opportunity to share this journey with our neighbours in Oceania, who have less access to coaching, training and competition opportunities and for whom equitable access to sporting pathways for people with disability is extremely hard to achieve.

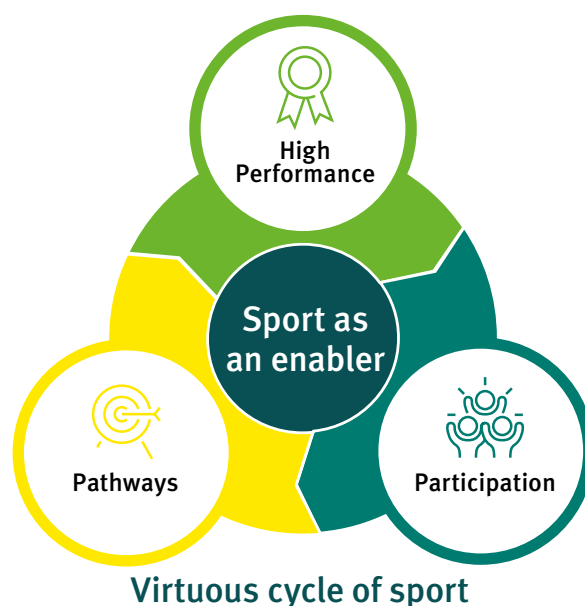
More pathways for young Aboriginal and Torres Strait Islander athletes

There are many examples of high profile Aboriginal and Torres Strait Islander athletes representing Australia across multiple sports, but equally there are so many more talented young people who are excluded from following their dreams because they live in remote or regional communities or face other barriers to access. The Games must create the impetus to build systems that dismantle barriers, further showcase the talent of Aboriginal and Torres Strait Islander athletes and increase sustainable, culturally safe and supportive options enhancing their opportunities for success.

Addressing wider inclusion in sport

There is also a need to set more ambitious targets and support the attraction or retention of female athletes and officials at all levels. Supporting the pipeline of female coaches, officials and volunteers will also be important to addressing the current disparities in participation rates. Similar strategies may also be needed to encourage greater inclusion for LGBTIQ+, older Australians and multicultural communities for whom language, cultural considerations or simply the feeling of being safe and made welcome can be difficult to overcome.

Ensuring that we have understood the sporting ecosystems across our regions, states and territories will help to establish a more equitable sporting landscape for both community participation and high performance.



*Grix and Carmichael (2011),
International Journal of Sport Policy and Politics*



Can only happen because we are hosting the Games



Can be made bigger and better because of the Games



Can happen sooner because of the Games

Early announcements already activating our legacy journey



YouFor2032

Queensland Government

YouFor2032 is Australia's largest ever talent search program. Launched in 2022, the program will test young athletes across Queensland, providing a pathway into high performance sport for potential future Olympic and Paralympic athletes. By the end of the program, there will be 400 young athletes training in QAS supported high performance environments from 2024 because of hosting the Games.



Paralympic Centre of Excellence

A national centre for rehabilitation, health enhancement and sport for people with disabilities Queensland Government + University of Queensland

Australia's leading sports and rehabilitation university (UQ) will establish a global-first centre to use sport to help people with disabilities accelerate through physical activity. This will provide pathways from grassroots to recreation and elite Paralympic participation. The centre harnesses the opportunity of Brisbane 2032 to elevate Paralympic sport and deliver improvements through sport to people with disability.



SEQ Preventative Health Initiative

Council of Mayors (SEQ)

This initiative leverages the Games to combat community obesity using a WHO-endorsed strategy. The program aims to counter the rising obesity-driven health crisis by leveraging the Games. It will train citizens in systems thinking, a method also applicable in mental health, disaster recovery and environmental sustainability. This initiative aligns to IOC *Olympic Agenda 2020+5* and has been accelerated because of the Games.

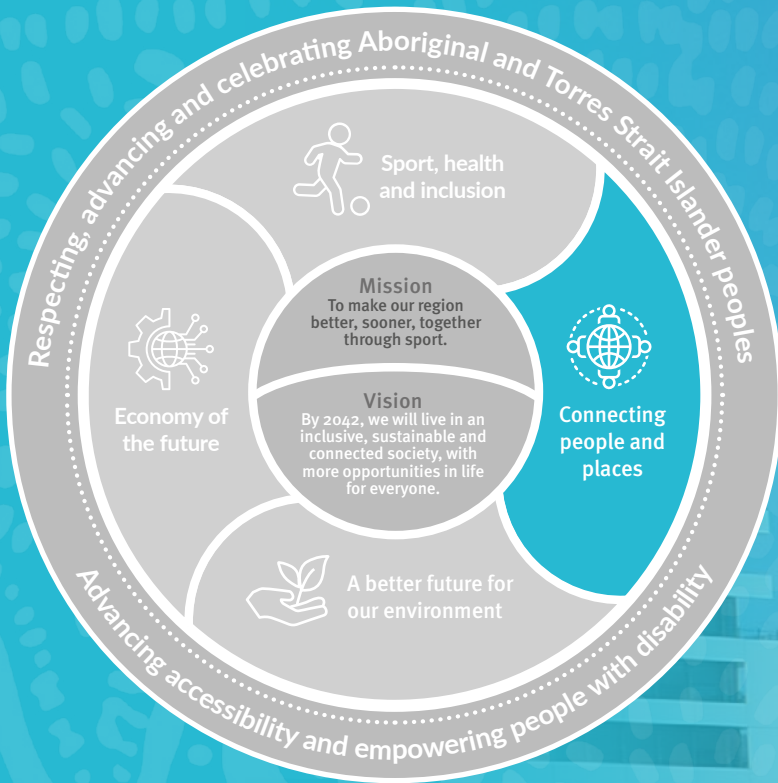


Australian High Performance 2032+ Sport Strategy

Australian Sports Commission

'We win well to inspire Australians' is the vision for Australia's High Performance 2032+ Sport Strategy which focuses on optimising outcomes and sustainable success for all Summer and Winter Olympic and Paralympic sports. The strategy was co-designed by the Australian High Performance Sport System to foster collaboration, alignment, clarity and accountability, and harness the system's collective strengths, talent and resources in the lead up to the Games.

Transformation themes and focus areas



Connecting people and places

“Legacy from the Games is something we make together and it lasts long after the event. Connectivity is the legacy superpower of these Games. Bringing people and places closer together across our cities, regions, states and nations is essential to our sustainable growth and development.”

Dr Tim Williams, Global City Expert



Transformation themes
and focus areas



Connecting people and places

Intention

When the Games were announced in July 2021, we were given a platform to accelerate the sustainable growth of our cities and regions and enhance their liveability for future generations. Connecting local and regional places more effectively, enabling the faster movement of people, goods and ideas to increase our competitiveness. The Olympic and Paralympic Games will bring the eyes of the world to Australia through the congregation of international athletes, spectators and broadcast audiences – creating an opportunity to showcase what is special about our place in the world and our way of life.

Transforming our region through enhanced transport connectivity was central to our ambition to become an Olympic and Paralympic Host. By improving the connections between people, places and ideas we can better harness our shared resources and accelerate positive social, environmental and economic change. Investment in an integrated transport system for Brisbane and SEQ including enhanced transport networks, facilities and services, will not only boost the region's economy but also offer the community more convenient, faster and accessible travel choices. This will protect the liveability of our region by responding to the needs of our growing population while also ensuring efficient Games-time operations.

Strengthening cyber secure digital connectivity and capability to increase equity within and between areas of Queensland, Australia and Oceania will enable more accessible and inclusive economic and social participation for communities in regional, rural and remote areas, as well as for people with disability. The Games themselves are widely regarded as a significant change agent for achieving universal accessibility for all people.

Great places are where communities come together to celebrate and share experiences. As our regions grow it is essential we retain their special character and increase both liveability and social vitality. Creating new places, or revitalising existing ones with a focus on inclusion, accessibility, healthy environments and sustainability will support community cohesion and identity.

If we want our communities to be strong, spirited and able to progress in life, enhancing the conditions and factors affecting the health and wellbeing of individuals and groups will be an important step. Addressing housing accessibility and choice is critical to strengthening the resilience of communities and enabling full social, sporting and cultural participation. The delivery of venues, precincts, places and supporting infrastructure utilised by the Games provides an opportunity to think creatively about immediate and long-term housing solutions to be advanced because of the Games.

Sharing the cultural knowledge and creative contribution of Aboriginal and Torres Strait Islander peoples with the world is at the heart of our commitment to an inclusive Games. It reflects one of the most significant differentiators of the Games experience in 2032.

Community priorities

We heard from our community connecting locally, regionally and even globally is an important aspiration; and expanding our transport networks will be critical to achieving a low carbon, liveable and inclusive future society. Elevating regional transport connectivity was understood to be a driver for becoming an Olympic and Paralympic Host and was considered fundamental to delivering a successful Games.



Urban renewal to create places or precincts where communities can connect and enjoy time together also emerged as a priority. Emphasis was also placed on the importance of achieving universal accessibility; ensuring the precincts' environment and experience reflect Aboriginal and Torres Strait Islander cultures and stories and the vibrancy of multicultural communities.

Celebrating the unique contribution of Aboriginal and Torres Strait Islander cultures and people was confirmed as being of profound significance to our identity and sense of place. Respondents felt more opportunities to understand history, language, cultural practices and ceremony would build understanding and deepen the bonds of community. It was suggested more meaningful engagement with First Nations communities across Oceania could progress knowledge exchange about environmental issues, promoting new trading and cultural relationships.

Desired outcomes

Hosting the Games will contribute to:

Potential indicators

Increased local and regional connectivity

- › Increased use of public and active transport in SEQ before, during and after the Games.
- › Proportion of population with good accessibility to a range of services by walking and cycling.
- › Accelerated upgrades to transport infrastructure in SEQ which supports the region's growing population and a good Games experience for all.
- › Improved digital connectivity in regional, rural and remote communities.
- › Improved proportion of residents with access to employment by public and active transport.

Advancing liveability and accessibility for all

- › Incorporation of universal design principles in the development of Games-related places and precincts.
- › Perception of SEQ as a liveable region by residents and visitors.

Greater housing accessibility and affordability in target locations

- › Number of affordable and social housing units in Games-related precincts.
- › Number of accessible housing units in Games-related precincts.
- › Number of repurposed Games-related infrastructure for housing in Queensland.

Focus Area 4 - A more connected and accessible South East Queensland

We are planning for the future of the region; enabling greater and faster mobility for people and goods will increase the global competitiveness of South East Queensland.

A more connected and accessible SEQ for all ages and abilities is critical to the inclusive, sustainable and productive future of our region and a successful Games. An efficient and sustainable transport system will be an important element in achieving a low carbon Games and reducing greenhouse gas emissions before, during and after the Games. It will also underpin the movement of people and goods to support regional growth. Providing the community across the region with viable travel options and a more inclusive travel experience through universal design will also contribute to greater equity, liveability and productivity. This is aligned to the SEQ City Deal and the refreshed South East Queensland Regional Plan (Shaping SEQ).

How can legacy projects support these outcomes?

Enhanced transport networks

We are planning to enhance transport connections between communities throughout Queensland. Accelerating the delivery of new and upgraded road and rail infrastructure will improve the safety, capacity and reliability of our transport networks. Upgrades to major inter-city connections such as motorways and rail lines, local improvements to key intersections and new links to emerging communities and activity centres benefit the whole community – supporting convenient and reliable access to employment, shops, education, recreation and health facilities and assisting business and freight movement.

Brisbane 2032 transport

SEQ is growing quickly and enhanced transport connections will keep our region moving before, during and after the Games. A collaborative transport and mobility strategy will ensure improvements to the region's transport system and operations are prioritised, integrated and delivered by Games Delivery Partners in time for the Games.

Universal design

At the heart of an inclusive society is a high level of accessibility to the urban fabric, transport system and natural environments – irrespective of age or ability. Universal accessibility is foundational to ensuring all people are able to benefit from the investment made in creating better connections.

Public transport

More trains, buses and accessible stations will help extend the reach of public transport into more communities and provide for a greater frequency of service. Providing user friendly travel information, supported by mobile technology, will also make it easier and more convenient to use public transport. Expanding our public transport services will provide the community with more travel options wherever and whenever they need to travel. This will help reduce our carbon footprint through higher capacity and zero emissions transport and provide more inclusive travel options for all members of our community.

Active transport

The aspiration is to deliver the most walkable Games ever, resulting in the legacy of a more pedestrian and cycle friendly city and region. Coordinated investments in active transport, supported by an enhanced public transport network, will make walking, wheeling and riding easier, safer and more enjoyable for commuting and recreation. Sports and community precincts and transport hubs will be connected by safe, accessible and legible paths to encourage more people to walk and ride, interact with local businesses and leisure opportunities.

Focus Area 5 - Creating more great places and precincts

Liveability is one of our greatest assets and we are seeking to protect and enhance it as we continue to grow. Brisbane and Queensland have an extraordinary quality of life and diverse lifestyle opportunities ranging from the vibrancy of its cities, to the spirit of its regional areas and friendliness of rural communities. Wherever there are Games events, training camps, venues or precincts, there will be opportunities for renewal and placemaking; creating more places and precincts local people love and where they can connect and spend time together. Innovation precincts and places act as engines of growth and job creation, where business and research work together to discover and develop innovative solutions to economic, environmental and social challenges. They contribute to the transition of existing industries, creation of new industries, growing and attracting new skills and talent, future regional jobs and economic growth and enabling the state to be globally competitive. Creating these places within cities and communities across the State will enhance liveability and increase our competitive appeal as a destination of choice for tourists, talent, domestic and international migrants. Activating and highlighting arts and cultural experiences in places and precincts, will further enhance regional development and community vibrancy.

Three organising ideas emerged as important within this focus area:

Inclusive placemaking

New places will be authentically shaped by their cultural narrative and designed to reflect our contemporary identity and sense of place as an inclusive, multicultural community; strengthening community cohesion and spirit.

By embedding authentic cultural placemaking and universal design principles into the new precincts and places wherever they are located, we can ensure everyone is able to enjoy them, advancing our progress toward being an inclusive society.

Inclusive, accessible and affordable housing

Housing is a global challenge and not one that can be solved by becoming an Olympic and Paralympic Games Host. However, we recognise the importance of appropriate and affordable housing as the foundation for human health and wellbeing, dignity, quality of life and economic participation.

It is well known that major and mega events attract significant visitor numbers and temporarily expand the workforce, impacting accommodation in and around Games Venues. We are committed to ensuring Brisbane 2032 plans for this. Hosting the Olympic and Paralympic Games is already accelerating development, fast-tracking 20 years of housing supply into ten years at places like Northshore Hamilton and unlocking other opportunities for housing as the Games precincts are delivered.

Beyond the Games, we will continue to seek innovative ways to repurpose the Villages and leverage Games-related precincts to increase the long-term supply of inclusive and accessible homes for local people.

Recognising the city as the venue

Brisbane is at the heart of the Games and unlike many other Olympic and Paralympic Games editions – the city centre itself is the venue. New precincts and places at Albion, Northshore Hamilton, Kurilpa, Roma Street and Woolloongabba will be complemented by the planned revitalisation of well-loved assets at South Bank and the delivery of the re-imagined Victoria Park, Barambin – in turn transforming the community experience of Queensland's capital.

Projects of similar significance will emerge across Redlands, Moreton Bay, Gold Coast and the Sunshine Coast, collectively making SEQ a world-class lifestyle region. Opportunities will also emerge in other regional cities and communities based around the development of training camps, qualifying competitions and live sites – each of these becoming an important addition to the liveability and social or creative vitality of that community. The diffusion of innovation and advanced digital technologies deployed throughout games infrastructure will further activate event cities and communities while delivering improved accessibility as well as the potential to strengthen regional innovation and attract new global industry partnerships.

Focus Area 6 - Celebrating First Nations cultures, languages and stories

Embedding Aboriginal and Torres Strait Islander cultures, languages and stories at the heart of the Games experience is central to what will differentiate the Games in 2032; and there are so many ways in which this can be achieved. Ideas about naming conventions, cultural programming, Indigenous Cultural Centres, incorporating Aboriginal and Torres Strait Islander peoples history and language into the school curriculum and developing a roadmap for cultural tourism were all raised through community engagement. The international dimension of the Olympic and Paralympic Games create a special opportunity to connect First Nations peoples across the world, celebrating their cultures and wisdom.

Two significant organising ideas emerged around which early impacts and lasting legacies could be developed:


Indigenous languages


Australia is home to some of the oldest living cultures in the world. Prior to colonisation, there were more than 250 Aboriginal and Torres Strait Islander languages spoken (with more than 800 dialects); whilst today fewer than 150 of these languages remain in daily practice and are considered to be highly endangered. In response, many Aboriginal and Torres Strait Islander language groups are actively working to stop the loss, revive and maintain language. The Games has an opportunity to support and embed the continuation of this practice by partnering with Aboriginal and Torres Strait Islander peoples to ensure that their languages are spoken, heard and featured respectfully and appropriately across the Games, creating a lasting and living legacy of global and local significance.


To advance the cultural competency of future generations and align with the principles of self-determination, relevant projects within the legacy framework must be codesigned, developed and delivered with Aboriginal and Torres Strait Islander peoples, ensuring rightful attribution and protection of their Traditional Knowledges and cultural expressions.

One Oceania

Brisbane 2032 is a Games for all of Oceania and brings forward the opportunity to connect with First Nations peoples across the region and the world, to engage with their cultures, languages and stories. Deeper engagement will lead to the greater exchange of knowledge about common environmental challenges – with the potential for innovation based on traditional wisdom drawn from Indigenous peoples across the region. Building stronger cultural and knowledge sharing relationships may create new economic development pathways and opportunities for trade.

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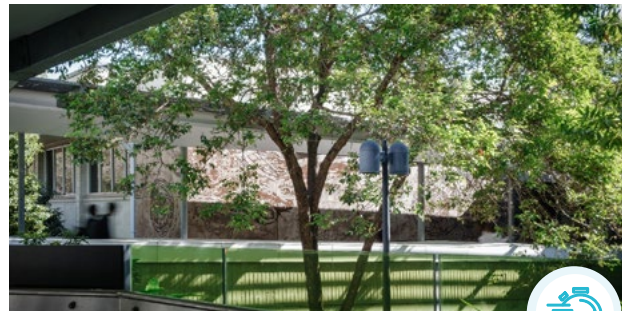
Early announcements already activating our legacy journey



Brisbane 2032 Transport and Mobility Strategy

Games Delivery Partners

SEQ is growing quickly and enhanced transport connections will keep our region moving before, during and after the Games. A collaborative transport and mobility strategy will ensure key improvements to the region's transport system and operations are prioritised, integrated and delivered by Games Delivery Partners in time for the Games.



Designing with Country

Queensland Government

The Games is an opportunity to showcase the contributions of Aboriginal and Torres Strait Islander peoples to the rest of the world. The Queensland Government is working on a strategy that will ensure Games-related facilities and infrastructure are designed and delivered with a genuine level of involvement from Aboriginal and Torres Strait Islander peoples, and it is being accelerated because of the Games.



Northshore Hamilton

Queensland Government

Construction of infrastructure to support the delivery of the Brisbane Athlete Village will commence in 2024 within Northshore, Queensland's largest waterfront urban renewal project. The village will include approximately 2,000 dwellings for over 10,000 Olympic athletes and 5,000 Paralympic athletes and is being accelerated because of the Games. Its legacy will be much needed housing, recreation and leisure facilities showcasing sustainability excellence.

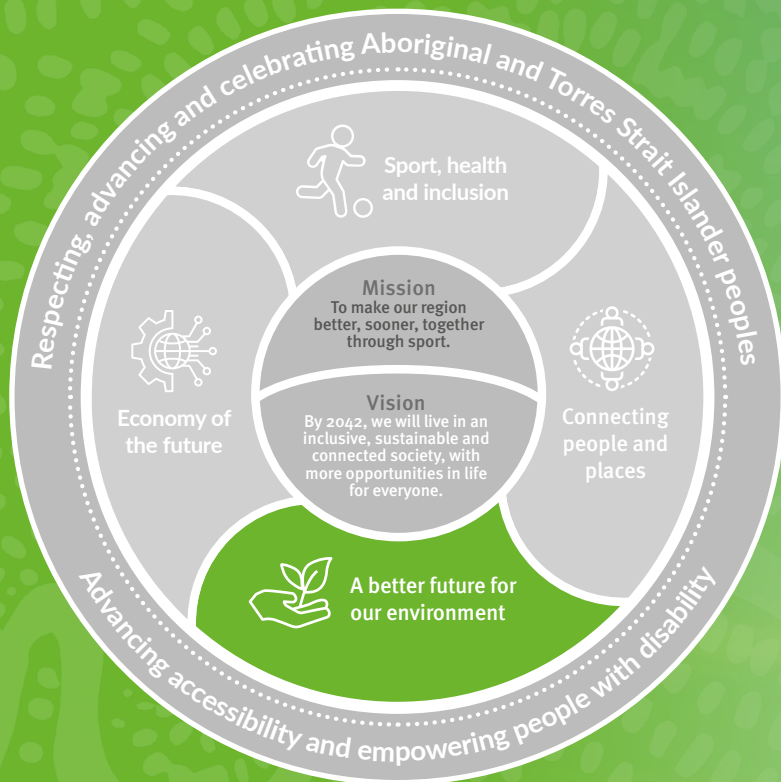


Sunshine Coast Mobility Mapping

Sunshine Coast Council

Sunshine Coast Council expanded its award winning mobility maps trial to track its Games precincts. Using modern mapping technology, wheelchairs were turned into mapping tools with specially trained 'pilots' and devices to track routes around and to Games venues. Mobility maps make life easier for people of all abilities, especially for those living with disability using wheelchairs or mobility aids and parents with prams to help plan their routes.

Transformation themes and focus areas



A better future for our environment

“We could position ourselves as innovators in the field of renewable lifestyles for the world to see, by prioritising innovation and sustainability, we can set an example for major events and inspire future generations to prioritise these values as well.”

Dante Pellegrino, City of Gold Coast Junior Council Representative



Transformation themes
and focus areas



A better future for our environment

Intention

We are committed to leveraging the momentum of the Games to advance sustainable growth for communities in our region, prospering alongside nature and securing a low carbon future for our nation. An increased emphasis on advancing our circular economy will create new opportunities for value creation as well as reducing waste. We recognise the intrinsic importance of healthy lands and waterways; and acknowledge that we have much to learn from Traditional Owners who have cared for these lands for at least 65,000 years.

The Games legacy is about putting sustainability first in everything we do. The decisions that we make over the next two decades will be critical to advancing environmental resilience, protecting and regenerating unique ecosystems, growing our communities alongside nature and sharing knowledge to strengthen our sustainability practices. Whilst a standalone Sustainability Strategy will be developed for the Games, Elevate 2042 provides an opportunity to build on this work increasing awareness, challenging beliefs and encouraging new behaviours to secure a better future for our environment.

Critical to addressing our response to climate change will be transitioning our energy supply away from fossil fuels and towards clean, renewable sources – decarbonising our lifestyles and livelihoods and managing climate risk. We will need to make different decisions about what we consume, moving towards a more circular system with improved resource recovery and reduced waste.

Across Brisbane, Queensland, Australia and Oceania we are endowed with critical minerals, remarkable natural assets, diverse ecosystems unique to our part of the world, as well as productive landscapes managed for food and fibre production. Queensland is home to the most World Heritage Areas within Australia including Gondwana Rainforests of Australia, K'gari (Fraser Island), Australian Fossil Mammal Sites – Riversleigh, Wet Tropics of Queensland, the Great Barrier Reef, as well as five internationally listed (Ramsar) wetlands,

and multiple globally important migratory bird flyways. Queensland is also home to a corridor of three internationally recognised UNESCO Biosphere Reserves which stretch from the Sunshine Coast Biosphere in the south, incorporating the Noosa Biosphere, to the Great Sandy Biosphere in the north. This corridor reinforces these communities' commitment to sustainable development.

We have a responsibility to protect and enhance our environment, actively conserving and building the resilience of habitats and biodiversity. The Games creates important opportunities to bring forward investment in green infrastructure, regenerate natural landscapes, restore waterways and manage productive landscapes. Our success will be founded on a shared commitment and amplified by the unification of knowledge systems – bringing established wisdom and traditional practices together with advancing science and technology.

Delivering lasting climate change benefits and legacy outcomes requires a rapid sustainability transformation across industries and communities, showcasing our region as an exemplary sustainability leader.

Community priorities

The Olympic Movement is mindful of creating a more sustainable and resilient future but recognises that change is not easy. Accelerating the transition to renewable energy and advancing net zero emissions



represent two environmental legacies to be realised sooner because of the Games. This theme emerged strongly throughout our community and stakeholder engagement although it was expressed in many ways.

Our community called for more sustainable policies and practices resulting in a reduction in carbon emissions and improved environmental outcomes across Brisbane, SEQ, Queensland and Australia. They were passionate about protecting and restoring habitat, improving native biodiversity and progressing towards improved waste management systems promoting circular systems resulting in less or no waste to landfill.

Desired outcomes

Hosting the Games will contribute to:

More trees and green open spaces to support urban cooling and enhance quality of life were also considered important. The wider community is conscious of the need to raise awareness, shift beliefs and challenge behaviours – so they were supportive of improving community education and introducing programs to drive cultural change.

The importance of Caring for Country by using environmental management practices that draw upon traditional and emerging methods and sharing of knowledge between communities was considered important by the community.

	Potential indicators
<p>Maximising sustainability benefits and embedding best practice circular economy principles</p>	<ul style="list-style-type: none"> › All new or significantly upgraded competition venues and athlete villages used for Brisbane 2032 will target a world-leading 6-star Green Star rating from the Green Building Council of Australia, where relevant. › The community is actively Caring for Country through the choices they make. › Embed best practice circular economy principles to reduce the environmental impacts and embodied emissions from products materials and buildings.
<p>Ecosystem protection and regeneration</p>	<ul style="list-style-type: none"> › Increase in protected areas and world heritage areas across Queensland. › Habitat protection and restoration has been accelerated. › Riverine, estuarine and marine water quality demonstrates continual improvement. › Maintain or improve the ecological character of Queensland’s Ramsar sites.
<p>Accelerated transition to clean and renewable energy</p>	<ul style="list-style-type: none"> › Increased percentage of energy from renewable sources by 2032 and 2042, in line with Australian Government targets and best practice. › Above trend progress made towards net zero emissions in line with Science Based Targets.

Transformation themes and focus areas

Focus Area 7 - Caring for Country together

Aboriginal and Torres Strait Islander peoples have collectively ensured the continuing health of the land, water and skies forming contemporary Australia for at least 65,000 years and in so doing have drawn on knowledge, customs and cultural practices passed on from their ancestors. Central to their respect for the land is the understanding there is a reciprocal relationship between people and land, as well as people and water – meaning by Caring for Country, we are enabling it to care for us. If we want our community to live more sustainably, form a deeper attachment to and therefore care more about protecting the unique part of the world in which we live, then we need to foster a collective sense of responsibility for it.

Unifying knowledge systems

By combining traditional wisdom and understanding with leading edge science and technology, we can co-create new knowledge systems leading to increasingly regenerative land and water management practices specific to our region.

Community education

A positive community culture will be central to challenging conventional thinking and changing behaviours from a young age.

Embedding understanding of Country into early years learning for all children and building on these foundations with increased environmental education is an important foundation for nurturing this collective responsibility – encouraging communities to embrace the sustainability aspirations of the Games.

The potential to co-develop place-based projects and programs to foster a wider understanding of Country, including building land or water management skills, is extensive. This presents opportunities for bringing people as well as knowledge systems together.

Focus Area 8 - Maximising sustainability benefits

Rethinking urban design, adopting innovative sustainable planning solutions and advancing the transition to a circular economy is essential to meeting the needs and aspirations of future generations. We need to harness all initiatives, large and small, to minimise human impacts on the natural environment and the Games' commitment to being sustainable will support the achievement of lasting societal change.

Community sentiment indicated support for:

New infrastructure used for the Games will showcase sustainability

The venues, villages, precincts, places, infrastructure, transport solutions and experiences to be used by the Games can be designed and delivered as exemplar projects showcasing exceptional standards of environmental responsibility, integration of green space and universal design that can be achieved in a range of settings or scales.

Advancing a circular economy

Hosting a sustainable Games in 2032 also offers the opportunity to advance progression towards circular cities and regions. We can leverage our commitments to reduce environmental impacts and embodied emissions across

the lifecycle of infrastructure and supply chains relating to the Games. Implementing initiatives such as recovering construction materials or household items, accelerating the avoidance of single-use plastics and minimising the amount of organic and food waste going to landfill, can support the reduction of greenhouse gas emissions and improve carbon footprints at an individual and industrial scale.

Leveraging science, technology and innovation

New technologies and data analytics will enable evidence-based decision making and shape the way environmental assets and natural resources are managed; creating new employment or business opportunities and accelerating sustainable procurement.

Focus Area 9 - Protecting and regenerating habitat and biodiversity

Australia's biodiversity and unique natural environments are central to its quality of life and visitor appeal. Queensland is steward to some of the most biodiverse ecosystems and unique cultural landscapes on earth, supporting iconic wildlife and species of high ecological value, half of which cannot be found anywhere else in the world. Supporting healthy ecosystems, protecting habitats and safeguarding the services ecosystems provide to our economy (like clean air and water, shade, flood control or removing carbon from the atmosphere) will increase the climate resilience of our communities as they grow.

How can legacy projects support these outcomes?

Encouraging a regenerative culture

The Games creates the impetus for encouraging a regenerative culture, creating more habitat, ensuring nature informed solutions guide the development of urban areas and improving environmental stewardship by converging traditional wisdom with leading edge technologies.

Recognising the significance of agriculture land practices across Australia, the Games creates the impetus to further our sustainable practices, including carbon sequestration and regenerative agriculture processes in food and fibre production.

More nature based solutions

Our settlements and communities will flourish alongside our natural assets by maximising use of nature based solutions in planning and design.

Green and blue infrastructure projects in urban areas will be as important as the rehabilitation of natural environments in rebuilding natural capital. Introducing more grass, trees or water, green roofs or walls, or community gardens creates new habitats and restores biodiversity. Collectively more green and blue elements will support urban cooling, increase recreational amenity and enhance urban appeal – all of which are good for people and the environment.

We are planning for greater accessibility between centres across SEQ and increasing connectivity between communities throughout Queensland. To achieve this, we will need a fully integrated and optimised network utilising green and blue infrastructure principles.

Focus Area 10 - Accelerating the transition to renewable energy

Queensland has already set ambitious targets for energy transition with a commitment to achieving 70 percent of Queensland's energy budget from clean renewable sources of energy by 2032, progressing to 80 percent by 2035. Our intention to host a low carbon summer Olympic and Paralympic Games signals our commitment to advancing this transition, bringing forward lasting benefits to the climate and the community.

Creating a leadership position

The Games presents the city, state and nation with a real opportunity to become a leader in the burgeoning clean renewable energy technologies sector, deepening existing capabilities in green hydrogen production, large scale solar and wind installations, battery storage and biofuels.

The sustainability transition has already started in Queensland through investments in renewable hydrogen production and prioritisation of a decarbonised and circular future in procurement. This will position the state as an investment destination of choice for large-scale renewable energy projects and driving innovation across the sector.

The events, precincts, places and infrastructure utilised by the Games can create a global showcase for clean renewable energy; demonstrating what is possible and helping to promote lasting cultural and behavioural change. This affordable clean energy supply will be sourced from locations across the state, creating employment opportunities in the regions and supporting the growth in the critical minerals industry and new manufacturing opportunities.

The Games facilitates innovative partnerships to accelerate Queensland's transition to a renewable economy by promoting future renewable economy research through partnerships with universities, communities and businesses.

Early announcements already activating our legacy journey




Queensland Energy and Jobs Plan

Queensland Government

Released in 2022, the Queensland Energy and Jobs Plan outlines how Queensland's energy system is transforming to deliver clean, reliable and affordable energy, providing power for generations. By 2032, Queensland will be powered by 70% renewable energy, contributing to a low carbon Olympic and Paralympic Games.

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 Can be made bigger and better because of the Games

 Can happen sooner because of the Games



Resilient Rivers Initiative

Council of Mayors (SEQ), Australian Government + Queensland

This initiative delivers a coordinated whole of catchment approach to investment, accelerated by the Games, which aims to improve the health and resilience of SEQ waterways, catchments and communities including Moreton Bay to support a more liveable region. In doing so, it will enhance SEQ's environmental resilience to natural disasters such as floods and in response to rapid population growth.



Gold Coast Greenheart

City of Gold Coast

Greenheart will be the largest open space destination on the Gold Coast and one of the largest parkland projects ever undertaken in Australia. The project will be an immersive, integrated and multi-layered parkland offering abundant active and healthy lifestyle opportunities, with an array of sporting, recreational and cultural experiences for visitors of all ages and abilities. It will deliver habitat for birds and wildlife, woodland and naturalisation of waterways and will occur sooner because of the Games.



SEQ Waste Management Plan

Council of Mayors (SEQ) + Queensland Government

A partnership between the Council of Mayors (SEQ) and the Queensland Government, the *SEQ Waste Management Plan* aims to achieve environmental benefits by building a circular economy, reducing waste to landfill by one million tonnes and creating new economic opportunities through improved resource management and recycling ahead of the Games.

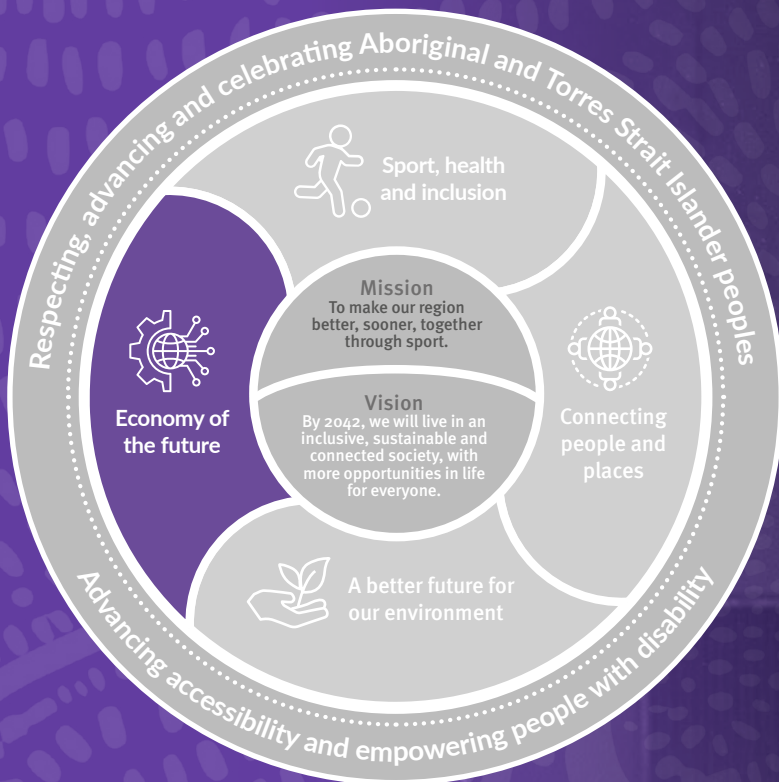


Blue Heart Sunshine Coast

Sunshine Coast Council, Australian Government Queensland Government + Unitywater

The Blue Heart is an innovative partnership between Sunshine Coast Council, the Queensland Government and Unitywater. The project involves establishing a regionally significant wetland and floodplain ecosystems, and new uses for existing rural and agricultural lands to create new habitats and restore biodiversity. The investigation of a recreation trail, co-designed with the Traditional Owners, is underway and includes a potential connection through to Parklands Conservation Park area, the location for Brisbane 2032 Olympic XCO mountain bike events. This trail would provide a nature based solution to flood mitigation and a high value ecotourism and cultural tourism opportunity.

Transformation themes and focus areas



Economy of the future

“Brisbane 2032 will enable local innovators and entrepreneurs, startups and scaleups to be hoisted onto the global stage – in turn unlocking new revenue streams and driving long-term economic growth for Australia. Australia has a unique opportunity to claim its place on the podium as one of the most advanced and integrated sportstech ecosystems in the world.”

Dr Martin Schlegel, Chair, The Australian Sports Technologies Network



Transformation themes
and focus areas



Economy of the future

Intention

When Brisbane 2032 was announced in July 2021, we were given a platform from which to become a city and region of global significance and part of a wider movement for change. Central to our ambition is hosting a spectacular Games experience cementing the brand of Queensland and Australia, positioning them as global sporting destinations. Leveraging the investment required to deliver upon the desire to advance the economic growth of our cities and regional areas in the decade before and after the Games, represents an important opportunity to create lasting legacy.

The successful delivery of the Games will provide opportunities to develop the depth, capability and resilience of key supply chains, positioning local businesses across Brisbane, Queensland and Australia to grow sustainably and to enter new markets with confidence. It can foster increased participation for Aboriginal and Torres Strait Islander peoples, people with disability and culturally and linguistically diverse communities.

Beyond this we need to explore the real opportunities to leverage the momentum created by being a Host City and Region to advance the outlook for our high value future economic sectors, specifically those that are Games-related. We are actively seeking to increase innovation and create new opportunities playing to our existing research and industry based strengths in sport, biomedical, agriculture, resources, tourism and the creative industries – each of which has a clear connection to the successful delivery of the Games.

To succeed, we will need to develop our human capital and foster the resilience of our business community; and this will call for new and innovative partnerships between the education, industry and government sectors, ensuring the skills needed are available when and where they are required.

The development of our arts, cultural and creative industries provides just one powerful example of the need for sustained capacity building. Without commitment to our existing, emerging and future artists or creatives we cannot guarantee a vibrant cultural scene to accompany the sporting experience in 2032.

Community priorities

Through consultation we heard from the community about the importance of leveraging the Games to grow the capacity of local businesses and to develop the skills of our workforce. Diversifying the existing economic base and increasing regional productivity were regarded as positive outcomes that could be delivered by 2042. Encouraging innovation and entrepreneurialism, supporting the creation of new jobs in future focused industries and encouraging the commercialisation of research were also regarded as a priority.

The preference for supporting locally owned, grown or made and ensuring equitable economic participation were thematically strong. Some participants focused on the need to meet targets for the inclusion of Aboriginal and Torres Strait Islander peoples and people with disability through workplace and supply chain initiatives. Others supported the opportunity for procurement activities to develop and engage with small businesses to build their capacity and sustained prosperity.



Opportunities to build the capacity, capability and resilience of sectors directly connected to the successful delivery of the Olympic and Paralympic events and with strong potential for long term growth included: accessible and inclusive tourism, the business of sport, arts, culture, and creative industries.

Desired outcomes

Hosting the Games will contribute to:

	Potential indicators
Greater unity and a stronger global identity for the region	<ul style="list-style-type: none"> › Brand recognition of Brisbane, SEQ, Queensland and Australia. › Collaboration with Oceania nations.
A more inclusive and resilient future economy	<ul style="list-style-type: none"> › Increased economic participation for Aboriginal and Torres Strait Islander peoples, people with disability, women and culturally and linguistically diverse communities. › Increased sustainable sourcing/procurement. › Improved performance of Queensland as a place of choice for innovation and investment.
A thriving and equitable local business community	<ul style="list-style-type: none"> › Share of economic opportunities flowing to small businesses. › Share of economic opportunities flowing to regional businesses. › Procurement targets for employment of, or businesses owned by, Aboriginal and Torres Strait Islander peoples and people with disability.
Increased jobs and growth in target industries and sectors	<ul style="list-style-type: none"> › Growth in jobs, investment and economic contribution of Queensland's critical industries. › Growth of the business of sport. › Increased share in the global visitor economy.

Transformation themes and focus areas

Focus Area 11 - Advancing our global image and identity

Brisbane 2032 will showcase the environments, achievements, lifestyles and healthy environments of contemporary Brisbane, SEQ, Queensland and Australia, enhancing their global and cultural identity, communicating their unique value propositions and confidently position their competitive advantages.

A successful multi year brand strategy that positively enhances global image and identity will mean the world will more confidently understand where we come from and what we stand for – creating opportunities to recognise and celebrate the unique cultural, environmental and creative qualities or experiences of cities and regions across Australia, including our reputation for safe and quality food production. The Green and Gold Runway provides early and sustained opportunities to build brand and leverage return on investment in brand-building activity.

Amplifying brand value will also make these destinations more memorable to the rest of the world and have a positive flow on effect in terms of tourism benefits, inward investment, talent attraction and migration.

The opportunity for legacy is to consider how the emerging narrative can be leveraged to drive specific sub market campaigns including those relating to international students or tourism or those relating to specific geographies.

Focus Area 12 - Made in Queensland, growing local and small businesses

Queensland is home to more than 450,000 small businesses employing less than twenty people each, collectively they comprise about 97 percent of all businesses statewide and account for over 40 percent of the private sector workforce. They are the backbone of our economy and supply chains and consequently their strength and resilience will be a significant factor in the successful delivery of a low carbon Games.

Supporting local businesses to scale up sustainably is one of the most important opportunities associated with the Games; there is almost limitless potential to showcase their ingenuity and achievements to the world. The procurement processes and pathways can be leveraged to build capacity and capability, positioning local businesses, from start-up to well established, to expand into new markets and enhance their export earnings so they thrive in the decades after the Games.

Early legacy impacts should focus on:

Building business readiness

Supporting business development, developing advanced business skills and entrepreneurial capability, promoting cooperation and collaboration within supply chains and regions will ensure that all businesses are ready to participate in opportunities afforded by the Games. Ensuring businesses across the state are aware of the possibilities and know how to get involved, is a critical first step.

Building sustainability credentials

During the lead in to 2032, there is a clear opportunity to work with small and local businesses, startups and scaleups, to build their sustainability credentials and progress towards decarbonisation; supporting the cultural and practical changes enabling a more diverse workforce that supports industry demand and solves our biggest challenges.

Focus Area 13 - Advancing equitable economic participation

The Games will be carbon neutral and environmentally sustainable. This implies greater commitment to inclusive local procurement than ever before, creating extraordinary opportunities for economic growth and development. It is important these opportunities are realised equitably so all local people and businesses who want to participate are fully enabled to do so.

This can be achieved through both employment and procurement pathways which emphasise the following:

Equitable pathways for specific audiences of impact

To achieve this outcome will require concerted effort to advance employment and procurement opportunities for key cohorts within the community across Brisbane, Queensland and Australia with a specific focus on outcomes for:

- › Aboriginal and Torres Strait Islander peoples
- › People with disability
- › Culturally and linguistically diverse communities
- › Businesses in rural and regional areas.

A series of initiatives are required to accelerate our progress. Ensuring workplace and workforce readiness is a critical enabler meaning barriers to full participation have been removed (lack of awareness, readiness, skills and cultural safety training) and the changes needed to enable success have been made (physical adaptations or job re-design, cross cultural awareness, transition support and mentoring). A key element to this work will be working with businesses and industries to promote the benefits associated with a more diverse workforce or supply chain; and making them aware of the support available to achieve this.

Expanding regional participation

Businesses in regional areas will play an important role in delivering the Games, including through provision of quality food and agribusiness and regional tourism. Enabling their participation will be critical not only to staging the Games, but also to supporting their sustainable growth and development, building new capabilities and extending their reach into new markets. Enhancing the resilience of digital networks and addressing mobile blackspots has to be a priority for enabling full economic participation across the regions of Queensland and Australia.

“Designing medals and sculptural artworks for mega events like the Commonwealth Games, stays with you for life. My work and my art practice has deepened from the relationships I formed, and the belief and trust in myself to deliver meaningful and high quality designs. I know the legacy of Brisbane 2032 offers small business owners the opportunity to grow and be part of something powerful and long lasting.”

Delvene Cockatoo-Collins, Quandamooka artist and small business owner

Focus Area 14 - Encouraging innovation, future jobs and sectors

Advancing innovation and creating jobs of the future to accelerate Queensland's performance, support the transition to a low carbon economy and strengthen Australia's economic position globally, are critical outcomes that can be enabled by the Games.

The next two decades will stimulate opportunities to realise the full potential of existing and emerging innovation ecosystems, precincts or places with clear alignment to the Olympic and Paralympic Games for example in sport, biomedical, agriculture, tourism and the creative industries. Emerging opportunities in clean tech, sports tech, med tech, enviro tech, energy tech and future focussed industries such as renewable energy and critical minerals can all be accelerated by the Games.

Two powerful opportunities emerged clearly through stakeholder and community feedback, both of which have real potential to deliver early impact and lasting legacy:

Building the business of sport and sport innovation

The sports technology ecosystem across Brisbane, SEQ, Queensland and Australia will thrive because of the Games, increasing benefit to the State's economy and contributing to a great lifestyle for all Queenslanders. Growing the capacity of Queensland's sports tech industry by building expertise, enabling knowledge sharing, increasing engagement and creating connection will enable solutions that translate across industries - supercharging growth. From sport entertainment and fan engagement, athlete performance, active living, sporting infrastructure and design – the business of sport will be established as a powerful economic sector by 2032. The advancement of the Queensland sport and sports tech industry will create economic and academic opportunities and foster sporting partnerships across Australia, Oceania and permeate world markets.

Extended and accessible tourism

The Games creates an unparalleled opportunity to refresh and reimagine destination and tourism brands across SEQ, the rest of the State and Australia. There are also opportunities to build on the diverse tapestry of natural landscapes and urban settings, unique species and big skies to deliver new immersive cultural, ecological, adventure or discovery-based tourism opportunities that expand audiences and increase visitor nights. There are also opportunities to create agritourism and trails with authentic experiences that encourage visitors to explore rural and regional areas, meet people and share experiences not found anywhere else.

Central to the next generation tourism brand will be a value proposition built on inclusive accessibility, creating places, venues, infrastructure and experiences that can be enjoyed by people with disability alongside their family and friends.

Focus Area 15 - Fostering arts, culture and creativity

Arts and creativity are central to forming and communicating culture and identity, telling stories to help communities to understand their place in the world over time. Their performative and creative practices are inspiring, they enrich daily life and nurture feelings of belonging – making our cities and communities more vibrant, interesting and distinctive.

The contemporary Olympic and Paralympic program has always sought to create a dialogue between those who watch and participate in art, culture and sport, enabling host cities and regions to develop new creative experiences before, during and after the Games. The Games therefore presents a significant opportunity to showcase our unique arts and cultural experiences and redefine and celebrate our cultural identity. This will include amplifying and extending our cultural confidence, capability, capacity and leadership; developing audiences and raising our profile and brand locally and globally.

It will present platforms to showcase our arts and culture and highlight our growing film, television, fashion and food industries; embracing established formats and introducing extended and immersive experiences. To strengthen our vibrant arts sector by 2032, we need to invest in the depth and resilience of the sector now.

A focus around two key initiatives provides a starting point:

Talent development

Using the lead time into the Games to nurture and expand the artist and practitioner community and develop depth in their support ecosystem will be essential to creating or staging works of excellence at scale in all mediums. In parallel, encouraging organic creativity and enabling experimental activities that grow grassroots and emerging artists and support exciting cultural and creative placemaking will be equally important. Boosting infrastructure and creating dynamic places which enable artists to connect, create and showcase is a good starting point.

Delivering a dynamic and inspiring cultural program

A cultural program for the Games will embody the values of Brisbane, Queensland and Australia, reflecting them with assurance and charisma to the rest of the world. It will be a launch pad to elevate the arts and cultural sector and reinforce global recognition, leaving a legacy of strength and resilience for the sector to sustain their livelihood beyond 2042. The cultural program represents an extraordinary opportunity to share the nation's diverse and unique stories, storytellers and cultures with global audience and markets.



Can only happen because we are hosting the Games



Can be made bigger and better because of the Games



Can happen sooner because of the Games

Early announcements already activating our legacy journey



Q2032 Procurement Strategy: Ready.Set.Go.

Queensland Government

This strategy is bigger and better because of the Games, and will help to grow local business and increase collaboration between government and suppliers resulting in long term benefits for local businesses, employees and communities. It will gear up suppliers to be able to compete for Queensland Government's \$20 billion annual procurement program and meet the Government's procurement objectives including emissions reduction, ethical suppliers and local benefit.



Cultural Program and Festival Preparation

Games Delivery Partners

In the lead up to and during the Brisbane 2032 Olympic and Paralympic Games, a cultural program and festival will involve communities in a celebration of local, national and international culture that draws on the Olympic and Paralympic values.

The Queensland Government is investing \$50 million to develop the workforce, supply chains, and cultural tourism events and experiences necessary to support cultural programming and a statewide festival that showcases our cultural identity and talent to global audiences.



Birkdale Community Precinct

Redland City Council

Birkdale Community Precinct is enabled by the Games. It is a place on the Redlands Coast with space for people of all ages and abilities, serving an environmental, social and economic purpose for the Redlands Coast. It will integrate the Redland Whitewater Centre venue for the Games, and a proposed Resilience and Emergency Services Hub facility, delivering tourism, economic development and resilience benefits for the community.



Transformation themes
and focus areas

06 Next Steps



Elevate 2042 provides the strategic framework for a twenty-year legacy journey. Its success will require a collective effort and sustained collaboration between the Games Delivery Partners and many other government, industry, community and non-profit organisations. As we move towards 2032 and beyond, their contribution will expand our potential to deliver the powerful and sustainable changes that we want to achieve.

Delivering the social, economic, connectivity and environmental transformations set out in Elevate 2042, and capturing the benefits they deliver across our communities, will be guided by a series of iterative Implementation Plans. Each of these Plans will be underpinned by a high-level logic model that provides the basis for planning. This model will support the mapping of critical interdependencies or interfaces with other areas of Games delivery or regional growth planning activities and entities.

Implementation

The next step in realising Elevate 2042 is the development of the first-generation Implementation Plan (the Plan) that will drive delivery of early legacy activities up to 2029. This Plan, co-developed with the Games Delivery Partners, will identify priority programs, projects, targets and other initiatives which form the basis of the early impacts together with the policy levers, partnerships and funding sources that are available to advance them. It will also explore funding models and establish the arrangements for monitoring impact and aligning outcomes to the wider reporting of benefit realisation.

An important feature of the Plan will be the pathway it defines for projects or program ideas brought forward from the community, businesses and other organisations whose participation is critical to amplifying or accelerating change. To support the future application of resources, a set of principles will be developed to ensure projects which have the biggest impact, or can only happen or be elevated because of the Games, are appropriately prioritised.



Evolution of the Plan

Twenty years is a long time and it is not reasonable to predict all of the changes to the global context or local settings which will eventuate across this timeframe. Elevate 2042 and the three generations of Implementation Plans which will support it must be seen as 'living documents' designed to evolve as our region itself grows and changes. What is important in 2023, may become more or less of a priority and new challenges or opportunities may emerge.

It is therefore proposed three iterations of Implementation Plans are embedded in the life of the Legacy Strategy:

1. The first generation Plan, which will be developed during 2024, will focus on the early impacts through to 2029, with a line of sight to the medium term impacts in the years immediately preceding and following the Games.
2. The second generation plan will build out the medium term (approximately 2030-2035) impacts in more detail, with a line of sight to long term outcomes in 2042.

3. The final and third generation will define the final projects, policies and programs from 2036 to 2042.

At each planning phase, the overarching Strategy (this document) can be revalidated or refreshed and an Implementation Plan developed to reflect the timescale and emerging priorities, noting some projects may endure across generations.

Community engagement will continue through the life of the Legacy Strategy to ensure the vision for an inclusive, sustainable and liveable future remains relevant.

Measuring and reviewing progress and impact

Elevate 2042 establishes desirable outcomes relative to each theme and proposes a series of potential indicators able to be applied to understand both progress and, ultimately, the extent of benefit delivered. Collectively these provide the basis for periodic monitoring, measurement and reporting. By including input and output measures linking to the individual focus areas we can track change and adjust priorities accordingly.

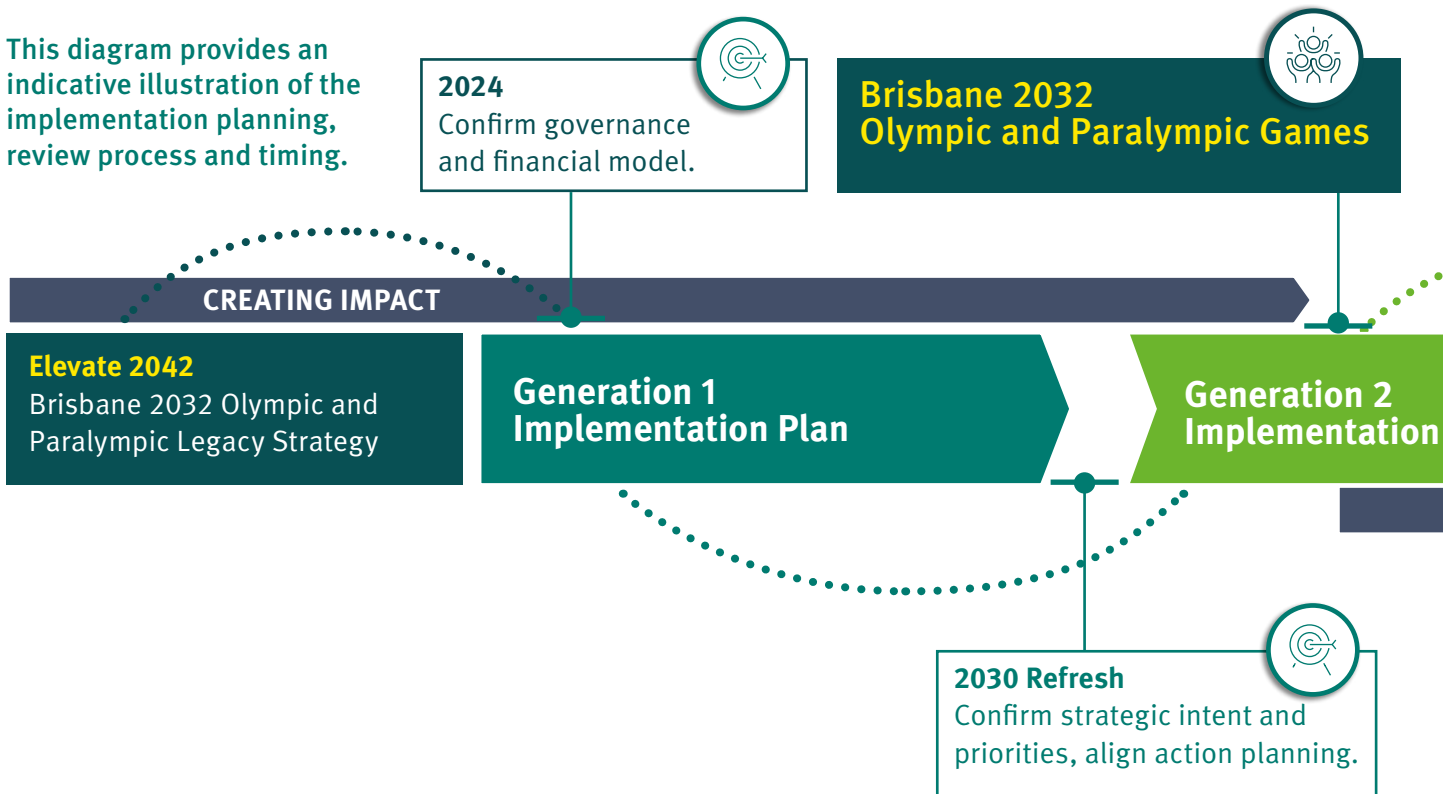
The targets set, or measurement undertaken, must account for the geographic spread of legacy benefits, and should use data sets consistent over time so long term benefits can be tracked.

Introducing formal review mechanisms will ensure the Games Delivery Partners can:

- > Understand what has changed across the transformation themes individually and collectively.
- > Establish which focus areas are progressing and which may require additional emphasis.
- > Identify the need to introduce new focus areas, reflecting new community challenges and priorities emerging over the life of Elevate 2042.
- > Explore focus areas where change could be made bigger or occur sooner.

The measurement of impact derived from Elevate 2042 must be aligned with the wider Brisbane 2032 benefits realisation framework to ensure the full positive impact from the Games is captured and communicated. This integrated measurement framework will be developed in accordance with the OECD Global Events Guidance and the UN Sustainable Development Goals.

This diagram provides an indicative illustration of the implementation planning, review process and timing.



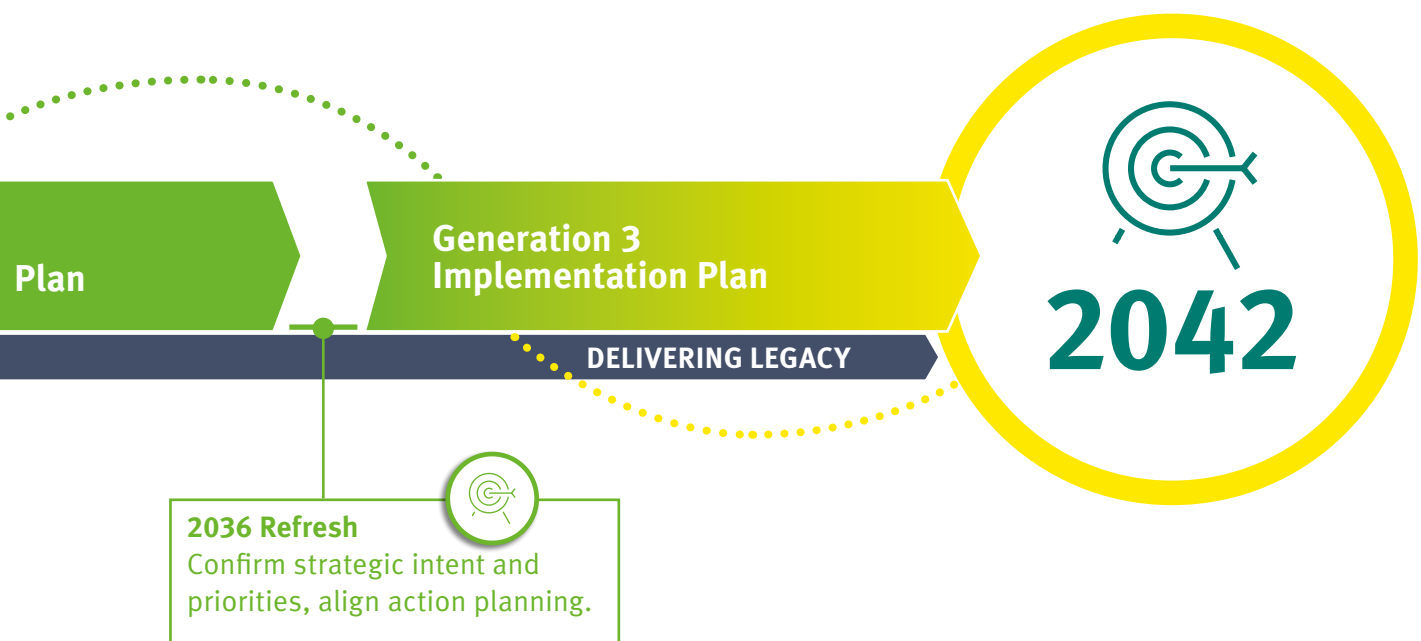
Governance

Elevate 2042 is one of many strategies required to plan for, deliver and achieve lasting benefit from the Olympic and Paralympic Games. Because of this, it will continue to sit within the governance framework that has been established and agreed for the Games.

Whilst this provides a formal structure for its management, it will only be a powerful agent for transformation if it is supported, emboldened and driven by all Games Delivery Partners, their communities, industry sectors and business. For this reason, the governance and working arrangements that have been successfully used to create this strategy, will be carried forward as a framework for the creation of the implementation plan.

When more detail is known around projects, policies, programs and funding commitments, the governance relating to the delivery of the implementation plans will be reviewed to ensure it remains appropriate and capable of delivering the desired outcomes

The legacy vision is bold, but realisable with deep commitment and sustained collaboration.



Next steps

07 Glossary and Acronyms

“The Paralympics – because of its profile, because of its platform – has the ability to change perceptions and create a space where we can make a more accessible world.”

Madison de Rozario OAM, Paralympian



Council of Mayors South East Queensland (COMSEQ)

The Council of Mayors (SEQ) is an independent advocacy organisation to represent the interests of SEQ. It is now Australia's largest regional local government advocacy organisation, representing the one in seven Australians who call SEQ home.

COMSEQ's mission is to consistently deliver better regional funding, policy and collaborative outcomes for the communities of SEQ. The members and shareholders of the company are the SEQ councils who each hold one share including, Brisbane City Council, City of Moreton Bay, Ipswich City Council, Lockyer Valley Regional Council, Logan City Council, Noosa Shire Council, Redland City Council, Scenic Rim Regional Council, Somerset Regional Council, Sunshine Coast Council and Toowoomba Regional Council.

Circularity

Circularity describes the economic, technical and environmental systems that aim to eliminate waste and pollution, maximise the reuse of resources, product lifecycles and increase usage intensity. Circular systems make use of design, recycling, reuse, remanufacturing and refurbishment to create a closed loop system, based on the ideal of preserving unused raw materials, reducing waste creation and maximising waste reuse.

In broad terms, the principles of 'circularity' can be referred as the '6R principles': refuse, reduce, reuse, repair and refurbish, recycle and recover (residual waste). Specific to the transition to a circular economy, there are three primary principles according to the Ellen MacArthur Foundation. These include:

- › Design out waste and pollution
- › Keep products and materials in use
- › Regenerate natural systems.

(Source: Global Infrastructure Hub, Ellen MacArthur Foundation, Circularity)

Games Delivery Partners

- › Queensland Government
- › Australian Government
- › Brisbane City Council
- › City of Gold Coast
- › Sunshine Coast Council
- › Council of Mayors SEQ
- › Australian Olympic Committee
- › Paralympics Australia
- › Brisbane 2032 Organising Committee

Green and Blue Infrastructure

Green infrastructure is a strategically planned network of natural and semi-natural areas with other environmental features designed and managed to deliver a wide range of ecosystem services such as water purification, air quality, space for recreation and climate mitigation and adaptation. This network of green (land) and blue (water) spaces can improve environmental conditions and therefore the health and quality of life of communities. It also supports job opportunities and enhances biodiversity. Green infrastructure is a tool for providing ecological, economic and social benefits through natural solutions, incorporating green spaces, aquatic ecosystems and other physical features in terrestrial and marine areas.

(Source: European Commission)

Inclusivity

Inclusivity:

- › The fact of including all types of people, things or ideas and treating them all fairly and equally (Cambridge University Press & Assessment 2023).

Inclusive society:

- › A society for all, in which every individual has an active role to play. Such a society is based on fundamental values of equity, equality, social justice and human rights and freedoms, as well as on the principles of tolerance and embracing diversity (UNESCO).

The Queensland public sector's (the sector) vision for inclusion and diversity is a public sector for all, where everyone feels safe, respected and included. This is a vision for all, especially groups in our community who may be under-represented in the workforce and seek more equitable opportunity. This includes, but is not limited to:

- › women
- › people with disability
- › Aboriginal and Torres Strait Islander peoples
- › culturally and linguistically diverse people
- › LGBTIQ+ community
- › young people
- › older people.

(State of Queensland (Public Service Commission) 2021)

IOC Future Host Commission Questionnaire Response and Olympic Host Contract

In February 2021, Queensland entered into targeted dialogue with the IOC and was granted 'preferred host' status, before making a final submission to the IOC in May 2021.

The IOC Future Host Commission Questionnaire Response provided key information to the IOC as part of its consideration of Brisbane being awarded hosting rights for the 2032 Olympic and Paralympic Games.

The IOC Future Host Commission Questionnaire Response set out Brisbane's proposed vision, Games concept (including master plan), legacy priorities, Games experience proposition, sustainability commitments and proposed governance arrangements.

The content of the Future Host Commission Questionnaire Response forms part of the Olympic Host Contract, in addition to other documents. The Olympic Host Contract includes the obligations of the parties relating to the planning, organising, financing and staging of the Games. The signatories to the contract are the IOC, Brisbane City Council, The State of Queensland and the Australian Olympic Committee.

The IOC Future Host Commission Questionnaire Response and the Olympic Host Contract can be found here: <https://olympics.com/ioc/documents/olympic-games/brisbane-2032>

Olympic Agenda 2020+5 approach

Consisting of 15 recommendations, the 'Olympic Agenda 2020+5' approach builds on the results of Olympic Agenda 2020 and acts as the roadmap for the IOC and the Olympic Movement until 2025.

The 15 recommendations are based on key trends that have been identified as likely to be decisive in the post-coronavirus world, and areas where sport and the values of Olympism can play a key role in turning challenges into opportunities.

These recommendations call upon the IOC and the Olympic Movement to:

- › Strengthen the uniqueness and the universality of the Olympic Games
- › Foster sustainable Olympic Games
- › Reinforce athletes' rights and responsibilities
- › Continue to attract best athletes
- › Further strengthen safe sport and the protection of clean athletes
- › Enhance and promote the Road to the Olympic Games
- › Coordinate the harmonisation of the sports calendar
- › Grow digital engagement with people
- › Encourage the development of virtual sports and further engage with video gaming communities
- › Strengthen the role of sport as an important enabler for the United Nations Sustainable Development Goals
- › Strengthen the support to refugees and populations affected by displacement
- › Reach out beyond the Olympic community
- › Continue to lead by example in corporate citizenship
- › Strengthen the Olympic Movement through good governance
- › Innovate revenue generation models.

(Source: International Olympic Committee 2021)

Physical Literacy

Physical literacy is about building the skills, knowledge and behaviours to lead active lives. It is the holistic learning that gives children and young people:

- › Physical skills and fitness
- › The attitudes and emotions that motivate you to be active
- › The social skills to be active with others
- › The knowledge and understanding of how, why and when you move.

(Source: Australian Sport Commission)

Region

For the purpose of this document, 'region' represents your local community, Queensland, Australia and Oceania.

South East Queensland City Deal

The South East Queensland (SEQ) City Deal is a partnership between the Australian Government, Queensland Government and Council of Mayors (SEQ). The three tiers of government are working collaboratively and contributing resources to deliver 29 commitments to generate long lasting benefits for the communities of SEQ.

Delivery of the 29 commitments will build on existing investments by all levels of government and the private sector to generate thousands of local jobs, boost digital and transport connectivity, enhance liveability and support one of the fastest growing regions in the country. Projects will support the region to develop and deliver high quality connectivity and community infrastructure. These projects will support the region's booming population and complement broader work to deliver a successful Brisbane 2032 Olympic and Paralympic Games.

(Source: Australian Government, Queensland Government and Council of Mayors (SEQ), South East Queensland City Deal Implementation Plan, July 2023.)

United Nations Sustainable Development Goals

Set forward by the United Nations in 2015, the Sustainable Development Goals are a collection of 17 global goals and 169 targets that were set to help stimulate action worldwide in areas of critical importance for the planet and humanity by 2030. The five critical areas of importance are: people, planet, prosperity, peace and partnership. "The goals and targets are integrated and balance the three dimensions of sustainable development: the economic, social and environmental" (United Nations 2015).

The 17 SDGs are:

- › Goal 1: No Poverty: End poverty in all its forms everywhere.
- › Goal 2: Zero Hunger: End hunger, achieve food security and improved nutrition and promote sustainable agriculture.
- › Goal 3: Good Health and Well-being: Ensure healthy lives and promote well-being for all at all ages.
- › Goal 4: Quality Education: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.
- › Goal 5: Gender Equality: Achieve gender equality and empower all women and girls.
- › Goal 6: Clean Water and Sanitation: Ensure availability and sustainable management of water and sanitation for all.
- › Goal 7: Affordable and Clean Energy: Ensure access to affordable, reliable, sustainable and modern energy for all.
- › Goal 8: Decent Work and Economic Growth: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all.
- › Goal 9: Industry, Innovation, and Infrastructure: Build resilient infrastructure, promote inclusive and sustainable industrialisation and foster innovation.
- › Goal 10: Reduced Inequality: Reduce inequality within and among countries.
- › Goal 11: Sustainable Cities and Communities: Make cities and human settlements inclusive, safe, resilient and sustainable.
- › Goal 12: Responsible Consumption and Production: Ensure sustainable consumption and production patterns.
- › Goal 13: Climate Action: Take urgent action to combat climate change and its impacts.
- › Goal 14: Life Below Water: Conserve and sustainably use the oceans, seas and marine resources for sustainable development.
- › Goal 15: Life on Land: Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification and halt and reverse land degradation and halt biodiversity loss.
- › Goal 16: Peace, Justice and Strong Institutions: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.
- › Goal 17: Partnerships to Achieve the Goal: Strengthen the means of implementation and revitalise the global partnership for sustainable development.

Universal Accessibility

Universal accessibility is about ensuring that all people, whatever their condition, have free and equal access to all spaces, services and infrastructure.

Universal Design

Universal design places human diversity at the heart of the design process so that buildings and environments can be designed to meet the needs of all users. It therefore covers all persons regardless of their age or size and those who have any particular physical, sensory, mental health or intellectual ability or disability. It is about achieving good design so that all people can access, use and understand the environment to the greatest extent and in the most independent and natural manner possible, without the need for adaptations or specialised solutions.

There are seven universal design principles:

- › Equitable use: Design that is useful and marketable to persons with diverse abilities.
- › Flexibility in use: Design that accommodates a wide range of individual preferences and abilities.
- › Simple and intuitive use: Design that is easy to understand, regardless of the user's experience, knowledge, language skills or concentration level.
- › Perceptible information: Design that communicates necessary information effectively to the user, regardless of ambient conditions or the user's sensory abilities.
- › Tolerance for error: Design that minimises hazards and the adverse consequences of accidental or unintended actions.
- › Low physical effort: Design that can be used efficiently and comfortably and with a minimum of fatigue.
- › Size and space for approach and use: Design that provides appropriate size and space—for approach, reach, manipulation and use, regardless of the user's body size, posture or mobility.

(Source: National Disability Authority Centre for Excellence in Universal Design; The Committee on the Rights of Persons with Disabilities (CRPD))

Wellbeing

Wellbeing is a positive state experienced by individuals and societies. Similar to health, it is a resource for daily life and is determined by social, economic and environmental conditions. Wellbeing encompasses quality of life and the ability of people and societies to contribute to the world with a sense of meaning and purpose. Focusing on wellbeing supports the tracking of the equitable distribution of resources, overall thriving and sustainability. A society's wellbeing can be determined by the extent to which it is resilient, builds capacity for action and is prepared to transcend challenges.

(Source: World Health Organisation)

List of acronyms

Council of Mayors South East Queensland (COMSEQ)

International Olympic Committee (IOC)

International Paralympic Committee (IPC)

Local Government Areas (LGA)

South East Queensland (SEQ)

Sustainable Development Goals (SDGs)

United Nations Educational, Scientific and Cultural Organisation (UNESCO)

A digital copy of Elevate 2042 can be found at:
Q2032.au

Urbis, Buro Happold and Articulous were contracted by the Queensland Government to work in collaboration with all Games Delivery Partners to prepare the Legacy Strategy.



Australian Government



Queensland Government



Dedicated to a better Brisbane



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“The Olympic Games motivates us to push beyond our limits. Brisbane 2032 offers the chance to inspire and influence the next generation of Australians, to go for gold and find a strength, endurance and dedication we didn’t know we possessed.”

Logan Martin OAM, Olympian



Green Hills Cattle Company Pty Ltd



Greg and Carol Ryan

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Greg Mobile 0457 406 253 Carol Mobile 0407 965 051

17th November 2023

Chief Executive Officer
Mr. Ken Timms
Etheridge Shire Council
P O Box 12
GEORGETOWN QLD 4871

Good morning Ken,

We are writing to express our appreciation to Etheridge Shire Council for the work completed on the Green Hills Road this year.

We would ask that you please pass on our personal thanks to the Road Crews that performed the work to a very high standard, as it certainly makes driving a much more pleasurable experience.

We also commend the crews on the cleanliness of both the campsite and along the road as they completed the work as we take pride in keeping our road as rubbish free as possible.

Much appreciated.

Kind regards,

Greg and Carol Ryan



**REFRESH OF OUR NORTH,
OUR FUTURE**

**White Paper on Developing
Northern Australia**



WHAT – The White Paper

The Developing Northern Australia White Paper was published in 2015 to lay out the policy framework for promoting growth across the north in order to realise its economic potential.

The White Paper provides strategic policy direction over a 20 year implementation schedule, to 2035. It remains the cornerstone document in the Australian Government’s developing Northern Australia agenda.

WHY – Refresh of the White Paper

The world has changed since the White Paper was developed in 2015 including:

- The COVID-19 pandemic.
- Changing economic circumstances across the globe.
- Changes in regional and national security and cybersecurity.
- Increasing frequency and intensity of natural disasters.
- Increasing cost of living pressures compounded by ongoing disadvantage in regional and remote communities.

The refresh is also an opportunity to align implementation of the White Paper with Government priorities and policies, including:

- Implementing the Uluru Statement from the Heart in full.
- Achieving Net Zero by 2050 and transitioning communities to a low carbon economy.

It is time to update and refine the Northern Australia agenda and reconsider implementation.

The refresh will deliver a prioritised action plan to refocus delivery and reinject urgency in the economic and social development of Northern Australia.

HOW – Engagement Sessions

The Refresh engagement process includes:

- Face-to-face and virtual engagement—targeted engagement with key stakeholders.

This will be complemented by a survey open to all who would like to have a say. We are interested in your views on issues and solutions within 14 priority areas:

Cross-cutting Priorities:

1. Engagement with First Nations People
2. Transformational and complex projects

Priority Area 1: Human Capital

3. Housing availability
4. Workforce skills and training development
5. Migration and mobility
6. Delivering amenity
7. Justice reinvestment

Priority Area 2: Enabling Infrastructure

8. Digital connectivity
9. Water
10. Enabling roads, rail and ports
11. Common user infrastructure

Priority Area 3: Economic Development and Diversification

12. Agriculture and biosecurity
13. Diversification that responds to climate change (adaptation and mitigation)
14. Data to support decision making and investment

For more information

Email: northernaustralia@infrastructure.gov.au



REVIEW OF THE

Northern Australia Indigenous Development Accord

WHAT – The Accord

The Northern Australia Indigenous Development Accord (the Accord) is an agreement between the Australian, Queensland, Western Australian and Northern Territory Governments, signed in December 2019, for progressing Indigenous economic development in Northern Australia.

The objectives of the Accord are to:

- Unlock and maximise the economic potential of Indigenous businesses, individuals and communities in Northern Australia; and
- Mainstream the consideration of Indigenous interests in the development and delivery of government policy and programs.

The Accord Implementation plan establishes the key outcomes as:

1. Creating jobs, fostering labour participation, entrepreneurship and business acumen
2. Access to capital and international markets
3. Infrastructure to support Indigenous economic development
4. Activate the economic value of land, water, sea and cultural resource rights
5. Institutional arrangements that work to activate, accelerate and optimise Indigenous economic development across northern Australia
6. Knowledge management systems and research and development to support Indigenous commercial end-users.



Scan the QR code to view the Northern Australia Indigenous Development Accord

WHY – The Accord Review

Since the Accord was signed, there has been significant change in the national First Nations policy landscape, including the National Agreement on Closing the Gap and the Government's commitment to implement the Uluru Statement from the Heart in full.

The review will:

1. Assess progress against the Accord
2. Consider whether the Accord remains the most appropriate mechanism to drive resilient and sustainable economic development in First Nations communities in Northern Australia.

HOW – Engagement Sessions

The Accord review process includes:

- Workshops—targeted engagement with key stakeholders
- Face to face engagement—key agencies and First Nations stakeholders that have delivered against the Accord
- Virtual engagement

This will be followed up by a survey later in the year.

Key Questions for the Accord review:

- What are the key achievements delivered under the Accord?
- What is left to do?
- How can it be done?
- What needs to be done differently?
- What lessons can be learnt?
- Feedback on the Accord as a mechanism for joint action in the context of the current and emerging Indigenous affairs landscape.